



**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING  
JUNE 7, 2022 – 5:30 p.m.  
MEDICAL CENTER HOSPITAL BOARD ROOM (2<sup>ND</sup> FLOOR)  
500 W 4<sup>TH</sup> STREET, ODESSA, TEXAS**

**AGENDA (p.1-3)**

- I. CALL TO ORDER ..... Bryn Dodd, President**
- II. INVOCATION ..... Chaplain Doug Herget**
- III. PLEDGE OF ALLEGIANCE ..... Bryn Dodd**
- IV. MISSION / VISION / VALUES OF MEDICAL CENTER HEALTH SYSTEM ..... Mary Lou Anderson (p.4)**
- V. ODESSA COLLEGE NURSING STUDENT SCHOLARSHIP ..... Russell Tippin (p.5-6)**
- VI. AWARDS AND RECOGNITION**
  - A. June 2022 Associates of the Month ..... Russell Tippin**
    - Clinical - Piedad (Pia) Brown
    - Non-Clinical - Tena Lee
    - Nurse – Christy Wade
  - B. Unit HCHAPS High Performers ..... Russell Tippin**
    - Cath Lab
    - FHC West Family Medicine
    - 5W
  - C. CAUTI Team Presentation ..... Christin Timmons (p.7-9)**
- VII. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**
- VIII. ECHD BOARD OFFICER ELECTIONS / APPOINTMENT ..... Bryn Dodd**
  - A. President**
  - B. Vice President**
  - C. Executive Committee Member**
  - D. Secretary**
- IX. PUBLIC COMMENTS ON AGENDA ITEMS**

**X. CONSENT AGENDA** .....Bryn Dodd (p.10-44)  
(These items are considered to be routine or have been previously discussed, and can be approved in one motion, unless a Director asks for separate consideration of an item.)

- A. Consider Approval of Board Retreat Meeting Minutes, April 28-29, 2022**
- B. Consider Approval of Regular Meeting Minutes, May 3, 2022**
- C. Consider Approval of Joint Conference Committee, May 24, 2022**
- D. Consider Approval of Federally Qualified Health Center Monthly Report, April 2022**

**XI. COMMITTEE REPORTS**

- A. Audit Committee** .....Wallace Dunn
  - 1. Update of Interim Audit Work
- B. Finance Committee** ..... Wallace Dunn (p.45-107)
  - 1. Financial Report for Month Ended April 30, 2022
  - 2. Consent Agenda
    - a. Consider Approval of Medical Physics Consultants Contract Renewal
    - b. Consider Approval of Merge Healthcare Contract Renewal
    - c. Consider Approval of UpToDate Contract Renewal
    - d. Consider Approval of Additional Funds for Vero Biotech LLC Contract
  - 3. Consider Ratification of the Viz.ai Subscription Agreement
  - 4. Consider Approval of Amendment to Statement of Work with Vizient
  - 5. Consider Approval of MCH TraumaCare Agreement
  - 6. Consider Approval of Sterile Processing Department Modernization Project

**XII. TTUHSC AT THE PERMIAN BASIN REPORT**..... Dr. Timothy Benton

**XIII. GENERAL 5 STAR QUALITY REPORT**..... Christin Timmons (p.108-121)

**XIV. LENGTH OF STAY/OBSERVATION UNIT PROJECT REPORT OUT** Kim Leftwich (p.122-125)

**XV. ECHD REDISTRICTING RESOLUTION** ..... Steve Steen (p.126)

**XVI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**  
..... Russell Tippin (p.127-135)

- A. Thank You Letter from Odessa College Foundation re: Donation**
- B. Statewide Trends Shaping Our Future**
- C. ECHD Foundation Directive**
- D. Universal Mask Policy Update**
- E. COVID-19 Update**
- F. PBBHC Funding Agreement**
- G. Strategic Planning Update**
- H. THT Conference - July**
- I. Ad hoc Report(s)**

**XVII. EXECUTIVE SESSION**

Meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation Regarding Economic Development Negotiations.

**XVIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

- A. MCH PROCARE PROVIDER AGREEMENTS**
- B. MCH TRAUMACARE PROVIDER AGREEMENTS**
- C. MCH ON-CALL AGREEMENT**
- D. MCH LEASE AGREEMENT**
- E. PILOT AGREEMENT(S)**

**XIX. ADJOURNMENT ..... Bryn Dodd**

*If during the course of the meeting covered by this notice, the Board of Directors needs to meet in executive session, then such closed or executive meeting or session, pursuant to Chapter 551, Texas Government Code, will be held by the Board of Directors on the date, hour and place given in this notice or as soon after the commencement of the meeting covered by this notice as the Board of Directors may conveniently meet concerning any and all subjects and for any and all purposes permitted by Chapter 551 of said Government Code.*

## **MISSION**

***Medical Center Health System is a community-based teaching organization dedicated to providing high quality and affordable healthcare to improve the health and wellness of all residents of the Permian Basin.***

## **VISION**

***MCHS will be the premier source for health and wellness.***

## **VALUES**

***I-ntegrity***

***C-ustomer centered***

***A-ccountability***

***R-espect***

***E-xcellence***

**MEMORANDUM OF UNDERSTANDING****-- Odessa College Nursing Student Scholarship--****ECTOR COUNTY HOSPITAL DISTRICT D/B/A MEDICAL CENTER HOSPITAL AND ODESSA COLLEGE**

This Memorandum of Understanding between Ector County Hospital District d/b/a Medical Center Hospital (hereinafter "Medical Center Hospital or MCH") and Odessa College is designed to allow Medical Center Hospital to provide a last in scholarship to support students who are accepted and enrolled in an Odessa College Nursing Program.

**PURPOSE**

The purpose of this agreement is to facilitate the cooperation between the Medical Center Hospital and Odessa College to support the Odessa College Nursing Programs. Eligible Odessa College Students may receive a last in scholarship paid by Medical Center Hospital to cover all tuition, fees and books while enrolled in an Odessa College Nursing Program. Students who agree to accept the scholarship from Medical Center Hospital will be required to work for Medical Center Hospital for a period of 24 months upon receipt of their nursing license.

**ELIGIBLE STUDENTS**

All students who are fully accepted into the Nursing Program at Odessa College, School of Health Sciences.

**LAST IN SCHOLARSHIP DEFINED**

Students must use all Federal Financial Aid or Grants received to pay for tuition, fees, and books first. All costs not covered by the use of Federal Financial Aid or Grants will be covered by Medical Center Hospital. MCH last dollar scholarships will be awarded to students whose financial aid packages are less than the cost of tuition and fees.

**Payments/Invoice**

Invoice on the census date of each term. The census for 8-week courses is day 5 of classes and the census for 16-week courses is day 12 of class.

**MEDICAL CENTER HOSPITAL AGREES TO**

- Make applications of scholarship program available to all students accepted into the Odessa College Nursing program.
- Review all applications submitted for consideration into the scholarship program.
- Interview all student candidates who submit applications for the scholarship program.
- Assign a mentor to all accepted scholarship students to extend throughout all semesters of Nursing school.
- Upon completion of the Odessa College nursing program, MCH will employ all nurses in an area where there is availability.

**ODESSA COLLEGE AGREES TO**

- Initiate conversations with Odessa College Nursing students related to the Nursing Student Scholarship program.
- Advertise the Medical Center Health System Nursing Student Scholarship Program in appropriate publications such as but not limited to OC Catalog, Web page, and Nursing Department student communications and web page.
- Interview and accept students according to the Odessa Nursing Program’s published process. Odessa College Nursing will share with students the process and forms to apply to the Medical Center Health Systems Scholarship Program.
- Odessa College will designate an individual within the Health Sciences Division as a liaison for students interested in this scholarship opportunity.
- Strive to provide seamless communication with the students and Medical Center Health Systems to provide all levels of support for student degree attainment.

**TERM AND MODIFICATION AGREEMENT**

1. This agreement may only be modified by the representative of Medical Center Hospital and the Odessa College President or their designees by giving at least thirty (30) days advance written notice of such modification.
2. This agreement shall become effective on June 1, 2022, and shall automatically renew each year thereafter, unless terminated by either party by providing at least sixty (60) days written notice to the other party.
3. This agreement may be terminated upon sixty (60) days’ notice by either party provided that the effective termination date does not fall within a class term. The parties understand that to terminate the agreement within an active class term could negatively impact student learning and outcomes.

*Signature page follows*

\_\_\_\_\_  
 Russell Tippin  
 President and CEO  
 Ector County Hospital District  
 d/b/a Medical Center Hospital

\_\_\_\_\_  
 Dr. Gregory Williams  
 President  
 Odessa College

Date: \_\_\_\_\_

Date: \_\_\_\_\_

# CAUTI/CLABSI Committee

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**Committee Team Leads:** Brianna Romero & Maria Loya

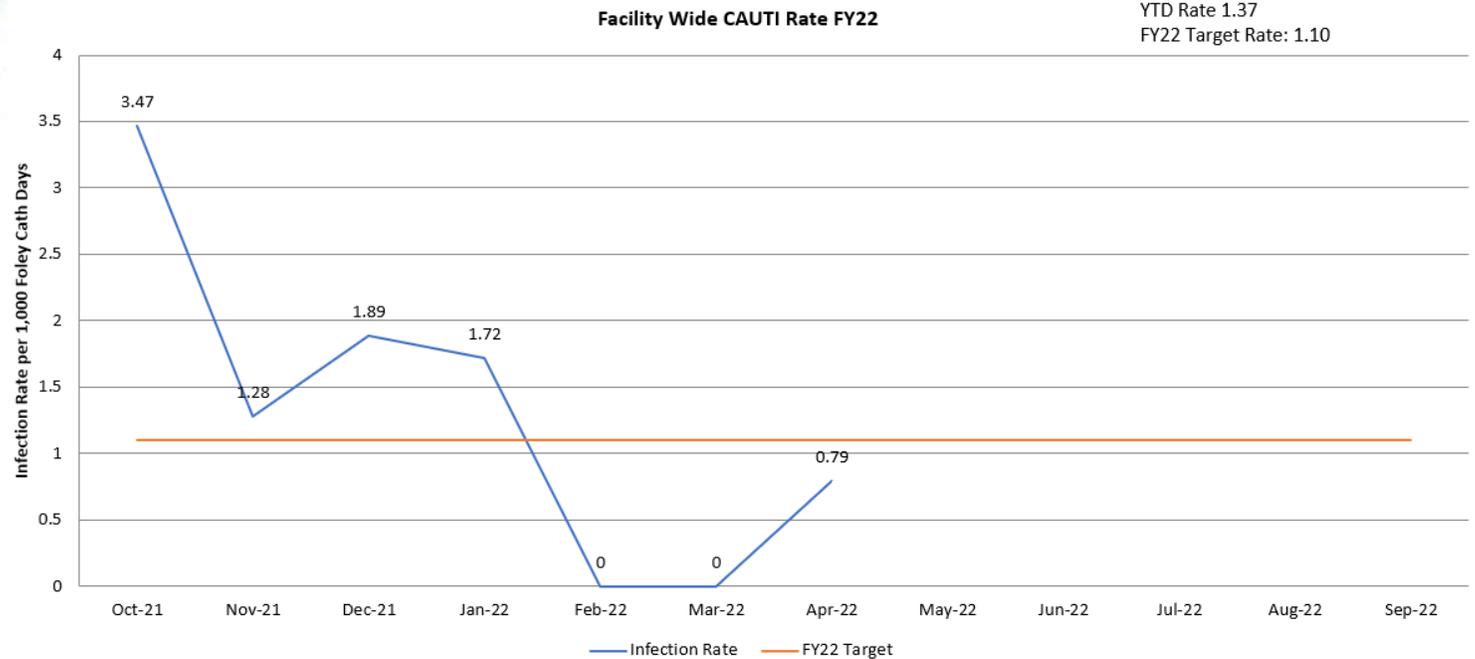
**Committee Members:** Brenda Dalrymple, Natalie Sandell, Sherice Matthews, Kourtney Pierce, Lisa Mota, Nikki McQuitty, Larissa Guevara, Yvette Perez, Marde Vickery, Denise Rodriguez, Meriani Babatope, Tara Ward, Michelle Schnuriger, Irene Garcia, Amy Sanchez, Vonda Lucero

# CAUTI Progress



## HAI Dashboard: CAUTI

- Daily tracking performed by Infection Prevention
  - Foley utilization rates
  - Foley orders
  - Foley Days
  - Surveillance and reporting of CAUTI
- Daily reports sent to Nursing Unit Directors and Charge Nurses
  - Active Foley Device
  - Foley device orders, nurse driven removal protocol, day of insertion, duration of foley, indication
- BARD Urinary Foley Evaluation
  - Performed yearly
- Action Plan
  - Utilization, Insertion, Maintenance, Duration
- Education Rollout:
  - Foley care (facility wide)
  - Foley bundle and maintenance (for huddles)



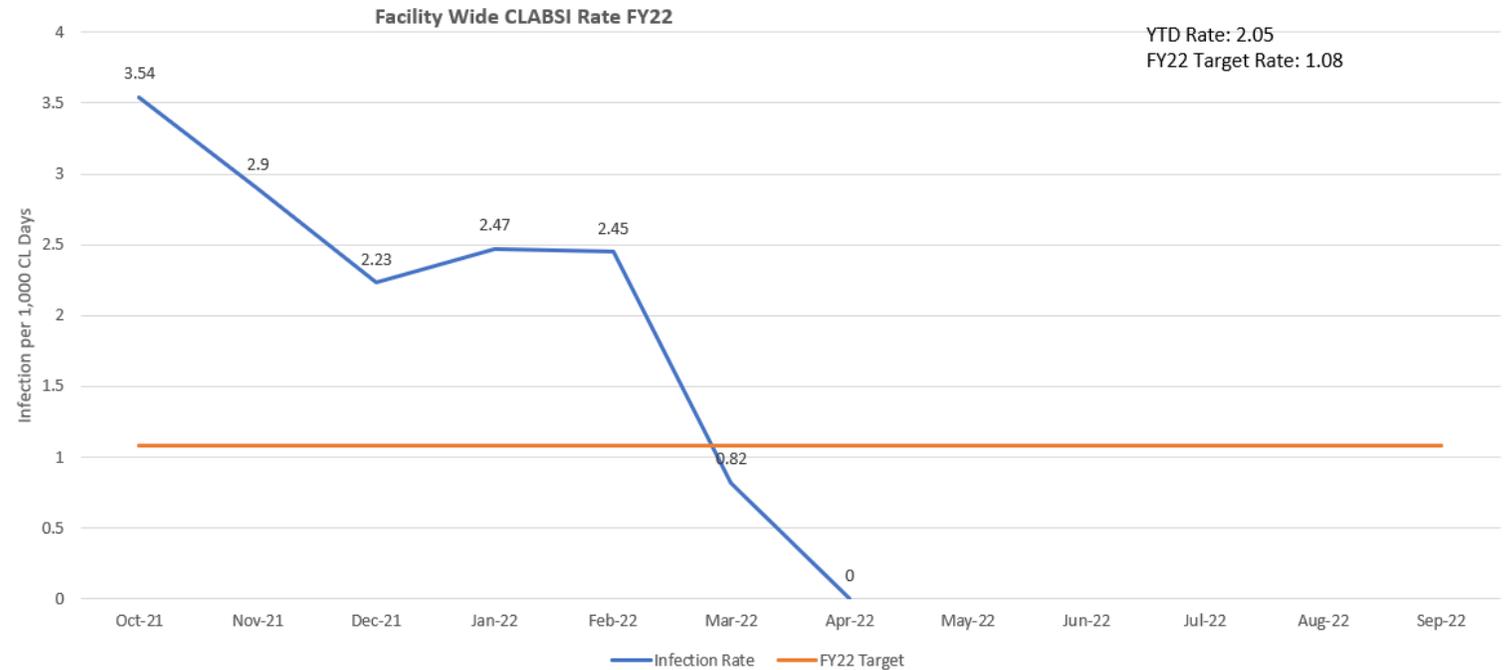
MCH CAUTI Report													
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Total
<b>Hospital Wide</b>													
#of CAUTI	5	2	3	3	0	0	1	0	0	0	0	0	14
Catheter Days	1442	1564	1588	1749	1170	1438	1273	0	0	0	0	0	10224
Hosp Wide/1000	3.47	1.28	1.89	1.72	0.00	0.00	0.79						1.37
FY22 Target Rate	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10	1.10
Target SIR	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88
NHSN SIR CAUTI	1.632	1.632	1.632										



# CLABSI Progress

## HAI Dashboard: CLABSI

- Daily tracking performed by Infection Prevention
  - Central Line Days
  - Surveillance and reporting of CLABSI
- Daily reports sent to Nursing Unit Directors and Charge Nurses
  - Active Central Line Device
  - Insertion, duration, and type of line
- Infectious Disease recommendations- *in progress*
  - CL Policy, CL Rounds, CL type and duration
- Education Rollouts:
  - New blood culture collection bottles
  - Biomerieux- blood culture collection:
    - Facility wide education
    - Recurring every 6 months



MCH CLABSI Report													
	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22	Total
# of CLABSI	5	3	3	4	3	1	0	0	0	0	0	0	19
Central Line	1411	1359	1345	1619	1223	1216	1112	0	0	0	0	0	9285
ICU CLABSI Rate/1000	3.54	2.21	2.23	2.47	2.45	0.82	0.00						2.05
FY22 Target Rate	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08	1.08
Target SIR	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88	0.88
NHSN SIR CLABSI	2.592	2.592	2.592										

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
BOARD RETREAT  
THE HOLLAND HOTEL, ALPINE TEXAS  
APRIL 28-29, 2022**

**MINUTES OF THE MEETING**

**Thursday, April 28, 2022**

**MEMBERS PRESENT:**

Bryn Dodd, President  
Wallace Dunn, Vice President  
Don Hallmark  
Mary Lou Anderson  
Richard Herrera  
Kathy Rhodes

**MEMBERS ABSENT:**

David Dunn

**OTHERS PRESENT:**

Russell Tippin, President/Chief Executive Officer  
Steve Ewing, Chief Financial Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Adiel Alvarado, President of MCH ProCare  
Christin Timmons, Chief Nursing Officer  
Tina Leal, Vice President Physician & Community Relations  
Alison Pradon, Vice President of Development  
Janice Dane, Interim Human Resources Director  
Linda Carpenter, Chief Information Officer  
Mary Gallegos, Risk Manager  
Mallori Hutson, Regional Services Manager  
Dr. Gregory Shipkey, Past Chief of Staff  
Dr. Jeff Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to CEO  
Rob Steen, Administrative Fellow  
Phillip Robinson, Cerner IT  
Sasha Preble, Optum  
Tara Ciminieri, Optum  
Clayton Stehr, Optum  
Miles Nelson, Attorney – Shafer, Davis, O’Leary & Stoker

**CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 3:26 p.m. at the Holland Hotel in Alpine, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

## **WELCOME, INTRODUCTIONS AND OBJECTIVES**

Russell Tippin, President/CEO welcomed all attendees, introduced those present and explained the objectives of the meeting.

Steve Ewing, Chief Financial Officer, provided a financial update.

Matt Collins, Chief Operating Officer, provided an update on telehealth.

Mallori Hutson, Regional Services Manager, provided an update on the service lines and the region.

Matt Collins, COO, provided an update on the MCH Pharmacy.

Linda Carpenter, Chief Information Officer, provided an update on the Commonwell platform.

Tina Leal, Vice President Physician and Community Relations, provided an update on recruitment efforts.

Christin Timmons, Chief Nursing Officer and Chief Experience and Quality Officer, provided an update on the quality measures.

These reports were for informational purposes only and no action was taken.

## **RECESS**

With no further business, Bryn Dodd recessed the meeting at 5:15 p.m.

### **Friday, April 29, 2022**

**MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Don Hallmark  
Mary Lou Anderson  
Richard Herrera  
Kathy Rhodes

**MEMBERS ABSENT:** David Dunn

**OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Steve Ewing, Chief Financial Officer  
Matt Collins, Chief Operating Officer  
Steve Steen, Chief Legal Counsel  
Adiel Alvarado, President of MCH ProCare  
Christin Timmons, Chief Nursing Officer  
Tina Leal, Vice President Physician & Community Relations  
Alison Pradon, Vice President of Development  
Janice Dane, Interim Human Resources Director  
Linda Carpenter, Chief Information Officer  
Mary Gallegos, Risk Manager

Mallori Hutson, Regional Services Manager  
Dr. Gregory Shipkey, Past Chief of Staff  
Dr. Jeff Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to CEO  
Rob Steen, Administrative Fellow  
Phillip Robinson, Cerner IT  
Sasha Preble, Optum  
Tara Ciminieri, Optum  
Clayton Stehr, Optum  
Miles Nelson, Attorney – Shafer, Davis, O’Leary & Stoker  
Dr. Rice-Spearman, Texas Tech University  
Dr. Timothy Benton, Texas Tech University  
Jessica Zuniga, Texas Tech University

### **CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 8:36 a.m. at the Holland Hotel in Alpine, Texas. Notice of the meeting was properly posted as required by the Open Meetings Act.

### **WELCOME, INTRODUCTIONS AND OBJECTIVES**

Russell Tippin, President/CEO, welcomed all attendees.

This was for informational purposes only and no action was taken.

### **STRATEGIC PRIORITIES**

Sasha Preble, Tara Ciminieri and Clayton Stehr with Optum, led the group in discussions including the strategic priorities of what’s changed over the last year and how else might we consider responding to the new pressures.

This was for informational purposes only and no action was taken.

### **ECHD REDISTRICTING**

Russell Tippin, President/CEO and Steve Steen, Chief Legal Counsel, led the group in discussions about the redistricting plans and provided an update on the Redistricting Joint Taskforce Committee.

This was for informational purposes only and no action was taken.

### **TEXAS TECH PARTNERSHIP**

Dr. Lori Rice-Spearman and Dr. Timothy Benton provided an update to the group about Texas Tech’s vision to transform healthcare through innovation & collaboration in the region.

This was for informational purposes only and no action was taken.

### **DISCUSSION ON MODIFYING OUR PRIORITIES**

Sasha Preble, Tara Ciminieri and Clayton Stehr with Optum led the group in discussions about modifying MCH's priorities.

This was for informational purposes only and no action was taken.

### **ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 4:05 p.m.

Respectfully submitted,



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Steve Steen, Chief Legal Counsel  
Ector County Hospital District

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS  
REGULAR BOARD MEETING  
MAY 3 2022 – 5:00 p.m.**

**MINUTES OF THE MEETING**

- MEMBERS PRESENT:** Bryn Dodd, President  
Wallace Dunn, Vice President  
Mary Lou Anderson  
David Dunn  
Don Hallmark  
Kathy Rhodes
- MEMBERS ABSENT:** Richard Herrera
- OTHERS PRESENT:** Russell Tippin, President/Chief Executive Officer  
Steve Steen, Chief Legal Counsel  
Steve Ewing, Chief Financial Officer  
Matt Collins, Chief Operating Officer  
Christin Timmons, Chief Nursing Officer  
Adiel Alvarado, President MCH ProCare  
Dr. Donald Davenport, Chief of Staff  
Dr. Jeff Pinnow, Vice Chief of Staff  
Kerstin Connolly, Paralegal  
Lisa Russell, Executive Assistant to the CEO
- OTHERS PRESENT:** Various other interested members of the  
Medical Staff, employees, and citizens

**I. CALL TO ORDER**

Bryn Dodd, President, called the meeting to order at 5:00 p.m. in the Ector County Hospital District Board Room at Medical Center Hospital. Notice of the meeting was properly posted as required by the Open Meetings Act.

**II. INVOCATION**

Chaplain Farrell Ard offered the invocation.

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**III. PLEDGE OF ALLEGIANCE**

Bryn Dodd led the Pledge of Allegiance to the United States and Texas flags.

**IV. MISSION/VISION OF MEDICAL CENTER HEALTH SYSTEM**

Kathy Rhodes presented the Mission, Vision and Values of Medical Center Health System.

## **V. AWARDS AND RECOGNITION**

### **A. May 2022 Associates of the Month**

Russell Tippin, President/Chief Executive Officer, introduced the May 2022 Associates of the Month as follows:

- Clinical – Jori Pearce, Case Manager
- Non-Clinical – Maria Regalado, Patient Registration Specialist
- Nurse – Elma Serrada, RN

### **B. Unit HCAHPS High Performers**

Russell Tippin, Chief Executive Officer, introduced the Unit HCAHPS High Performer(s)

- 5C
- FHC South OB
- FHC West OB

### **C. Recognitions for Nurses Week**

Christin Timmons, Chief Nursing Officer, recognized all of the nurses who received a Daisy Award and/or were nurse of the month with a certificate and flower.

### **D. CAUTI Team Presentation**

This presentation was tabled.

## **VI. CONFLICT OF INTEREST DISCLOSURE BY ANY BOARD MEMBER**

No conflicts were disclosed.

## **VII. PUBLIC COMMENTS ON AGENDA ITEMS**

No comments from the public were received.

## **VIII. CONSENT AGENDA**

**A. Consider Approval of Regular Meeting Minutes, April 5, 2022**

**B. Consider Approval of Joint Conference Committee, April 26, 2022**

**C. Consider Approval of Federally Qualified Health Center Monthly Report, March 2022**

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David Dunn moved, and Kathy Rhodes seconded the motion to approve the items listed on the Consent Agenda as presented. The motion carried unanimously.

## **IX. COMMITTEE REPORTS**

### **A. Finance Committee**

1. Quarterly Investment Report – Quarter 2, FY 2022

2. Quarterly Investment Officer's Certification
3. Financial Report for Month Ended March 31, 2022
4. Consent Agenda
  - a. Consider Ratification of HealthSure Insurance Engagement Agreement Renewal
5. Consider Approval of Huron Consulting Services, LLC Software as a Service Agreement

Wallace Dunn moved, and Don Hallmark seconded the motion to approve the Finance Committee report as presented. The motion carried unanimously.

#### **X. TTUHSC AT THE PERMIAN BASIN REPORT**

No report was provided this month.

#### **XI. PRESIDENT/CHIEF EXECUTIVE OFFICER'S REPORT AND ACTIONS**

##### **A. Upcoming Board Meeting Dates**

Nothing to report.

##### **B. COVID-19 Update**

Russell Tippin, President and Chief Executive Officer, reported that Covid-19 numbers remain low.

This report was informational only. No action was taken.

##### **C. Ad-hoc Reports**

The Chief Medical Officer candidate, Dr. Cloud and his wife came in for a visit, and we will be following up with him next week.

The Regional Services Report was provided.

These reports were for information only. No action was taken.

#### **XII. EXECUTIVE SESSION**

Bryn Dodd stated that the Board would go into Executive Session for the meeting held in closed session involving any of the following: (1) Consultation with attorney regarding legal matters and legal issues pursuant to Section 551.071 of the Texas Government Code; (2) Deliberation Regarding Real Property pursuant to Section 551.072 of the Texas Government Code; (3) Deliberation regarding negotiations for health care services, pursuant to Section 551.085 of the Texas Government Code; and (4) Deliberation Regarding Economic Development Negotiations.

ATTENDEES for the entire Executive Session: ECHD Board members, Bryn Dodd, Mary Lou Anderson, David Dunn, Don Hallmark, Wallace Dunn, Kathy Rhodes, and Steve Steen, Chief Legal Counsel, Steve Ewing, Chief Financial Officer, Christin Timmons, Chief Nursing Officer, and Kerstin Connolly, Paralegal.

Adiel Alvarado, President of MCH ProCare, presented the provider agreements to the ECHD Board of Directors during Executive Session and then was excused from the remainder of Executive Session.

Christin Timmons, Chief Nursing Officer, presented the Nursing Solutions Incorporated (NSI) agreement to the ECHD Board of Directors during Executive Session.

Don Hallmark, Board Member, and Steve Ewing, Chief Financial Officer, led the ECHD Board of Directors in discussion about the recent three percent (3%) raise for employees during Executive Session.

Steve Steen, Chief Legal Counsel, led the ECHD Board of Directors in discussions about the redistricting map plans during Executive Session.

Steve Ewing, Chief Financial Officer, provided an update about the wage adjustment for employees to the ECHD Board of Directors during Executive Session.

**Executive Session began at 5:20 p.m.**

**Executive Session ended at 6:06 p.m.**

### **XIII. ITEMS FOR CONSIDERATION FROM EXECUTIVE SESSION**

#### **A. Consider Approval of MCH ProCare Provider Agreement(s).**

Bryn Dodd presented the following new agreements:

- Kyle Dunaway, CRNA. – This is a 1-year agreement for Anesthesia.

Bryn Dodd presented the following amendments:

- Avelino Garcia, M.D. – This is an amendment to an OBGYN Contract.
- Jannie Tang, M.D. – This is an amendment to an Anesthesia Contract.
- Bangalore Annaiah, Putta Shankar, M.D. – This is an amendment to an Anesthesia Contract.
- Punaepalli Reddy, M.D. – This is an amendment to an Anesthesia Contract.
- Sung Hwang, M.D. – This is an amendment to an Anesthesia Contract.
- Kenneth "Skip" Batch, M.D. – This is an amendment to an Anesthesia Contract.
- Anhishek Bhari Jayadevappa, M.D. – This is an amendment to an Anesthesia Contract.
- Joseph Bryan, M.D. – This an amendment to an Anesthesia Contract.
- Marlys Munnell, M.D. – This is an amendment to an Anesthesia Contract.
- Meghana Gillala, M.D. – This is an amendment to an Anesthesia Contract.

Bryn Dodd presented the following renewal agreements:

- Anhishek Bhari Jayadevappa, M.D. – This is a three (3) year renewal of a Anesthesia Contract.
- Joseph Bryan, M.D. – This is a three (3) year renewal of a Anesthesia Contract.

Wallace Dunn moved, and David Dunn seconded the motion to approve the MCH ProCare Provider Agreements as presented. The motion carried.

**B. ECHD Redistricting Resolution**

Bryn Dodd recommended accepting Redistricting Plan A.

Kathy Rhodes moved, and Mary Lou Anderson seconded the motion to approve Plan A for the redistricting as presented. The motion carried.

**C. Consider Ratification of Nursing Solutions Incorporated (NSI) Staffing Recruitment Agreement**

Bryn Dodd presented the Nursing Solutions Incorporated (NSI) Staffing Recruitment Agreement for ratification.

Wallace Dunn moved, and David Dunn seconded the motion ratifying the Nursing Solutions Incorporated (NSI) Staffing Recruitment Agreement as presented. The motion carried.

**XIV. ADJOURNMENT**

There being no further business to come before the Board, Bryn Dodd adjourned the meeting at 6:07 p.m.

Respectfully submitted,



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David Dunn, Secretary  
Ector County Hospital District



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
 BOARD OF DIRECTORS**

**Item to be considered:**

Medical Staff and Allied Health Professionals Staff Applicants

**Statement of Pertinent Facts:**

Pursuant to Article 3 of the Medical Staff Bylaws, the application process for the following Medical Staff and Allied Health Professional applicants is complete. The Joint Conference Committee and the Medical Executive Committee recommend approval of privileges or scope of practice and membership to the Medical Staff or Allied Health Professionals Staff for the following applicants, effective upon Board Approval.

**Medical Staff:**

Applicant	Department	Specialty/Privileges	Group	Dates
Sridhar Allam, MD	Medicine	Nephrology		06/7/2022-06/06/2023
Srikala Meda, MD	Medicine	Medical Oncology	Texas Oncology	06/7/2022-06/06/2023
Devi Suravajjala, MD	Medicine	Endocrinology	TTUHSC	06/7/2022-06/06/2023
*Tejaswi Thippeswamy, MD	Hospitalist	Hospitalist	ProCare	06/7/2022-06/06/2023

**Allied Health:**

Applicant	Department	AHP Category	Specialty/Privileges	Group	Sponsoring Physician(s)	Dates
*Miranda Baumgardner, NP	Medicine	Nurse Practitioner	Medicine		Dr. Spellman	06/7/2022-06/06/2024
Nancy Bueno, NP	Medicine	Nurse Practitioner	Family Medicine	ProCare	Dr. Alamo	06/7/2022-06/06/2024
*Evelyn Catungal, NP	OB/GYN	Nurse Practitioner	OB/GYN		Dr. Pill Raja	06/7/2022-06/06/2024
*Richard Covey, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/7/2022-06/06/2024
*David Gullett, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/7/2022-06/06/2024
*August Klohn, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/7/2022-06/06/2024
*Sean Le, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/7/2022-06/06/2024
Michael	Anesthesia	AHP	CRNA	Midwest Anesthesia	Dr. Gillala, Dr. Bhari,	06/7/2022-06/06/2024



McGowan, CRNA					Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	
Callie Mckimney, NP	OB/GYN	Nurse Practitioner	OB/GYN		Dr. Fanous	06/7/2022-06/06/2024
Peggy Smith, CRNA	Anesthesia	AHP	CRNA	YPS Anesthesia	Dr. Gillala, Dr. Bhari, Dr. Bryan, Dr. Reddy, Dr. Hwang, Dr. Batch Dr. Bangalore	06/7/2022-06/06/2024

\*Please grant temporary Privileges

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee and the Joint Conference Committee and approve privileges and membership to the Medical Staff as well as scope of practice and Allied Health Professional Staff membership for the above listed applicants.

Donald Davenport, DO Chief of Staff  
 Executive Committee Chair  
 /MM



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Reappointment of the Medical Staff and/or Allied Health Professional Staff

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following reappointments of the Medical Staff and Allied Health Professional Staff as submitted. These reappointment recommendations are made pursuant to and in accordance with Article 5 of the Medical Staff Bylaws.

**Medical Staff:**

Applicant	Department	Status Criteria Met	Staff Category	Specialty/Pri vileges	Group	Changes to Privileges	Dates
Refugio Gonzalez III, DDS	Surgery	Yes	Associate	Pediatric Dentistry		None	07/1/2022-06/30/2023
Derek Leung, DDS	Surgery	Yes	Associate	Pediatric Dentistry		None	07/1/2022-06/30/2023
Timothy Benton, MD	Family Medicine	No	Active to Courtesy	Family Medicine	TTUHSC	None	07/1/2022-06/30/2024
Cristina Cavazos, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	07/1/2022-06/30/2024
Pamela Mcquillin, MD	OB/GYN	Yes	Active	OB/GYN		None	07/1/2022-06/30/2024
Barath Rangaswamy, MD	Medicine	Yes	Associate to Active	Internal Medicine	TTUHSC	None	07/1/2022-06/30/2024
Vani Selvan, MD	Family Medicine	Yes	Active	Family Medicine	TTUHSC	None	07/1/2022-06/30/2024
Gregory York, MD	Surgery	Yes	Active	Trauma	Envision	None	07/1/2022-06/30/2024
Donald Kash, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024
Bruce Reiner, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024
Laura Wike, MD	Radiology	Yes	Telemedicine	Telemedicine	VRAD	None	08/1/2022-07/31/2024

**Allied Health Professionals:**

<b>Applicant</b>	<b>Department</b>	<b>AHP Category</b>	<b>Specialty / Privileges</b>	<b>Group</b>	<b>Sponsoring Physician(s)</b>	<b>Changes to Privileges</b>	<b>Dates</b>
Michael Cuizon, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Bare, Dr. Chennamaneni, .Dr.Tabasam, Dr. Thummala, Dr. Sajja, Dr. Asim, Dr. Enuganti, Dr. Boccalandro, Dr. Angirkula, Dr. Tejas Patel and Dr. Farber	None	07/1/2022-06/30/2024
Martha Nunez, NP	Hospitalist	AHP	Nurse Practitioner	ProCare	Dr. Bare, Dr. Chennamaneni, .Dr.Tabasam, Dr. Thummala, Dr. Sajja, Dr. Asim, Dr. Enuganti	None	07/1/2022-06/30/2024

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the reappointment of the Medical Staff and/or Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff Executive  
 Committee Chair  
 /MM



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Clinical Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends the request below on change in clinical privileges. These clinical changes in privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Additional Privileges:**

Staff Member	Department	Privilege
None		

**Advice, Opinions, Recommendations and Motions:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee relating to the change in clinical privileges of the Allied Health Professional Staff.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Status– Resignations/ Lapse of Privileges

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following changes in staff status. These resignations/lapses of privileges are recommendations made pursuant to and in accordance with Article 4 of the Medical Staff Bylaws.

**Resignation/ Lapse of Privileges:**

<b>Staff Member</b>	<b>Staff Category</b>	<b>Department</b>	<b>Effective Date</b>	<b>Action</b>
Victor Ramos, MD	Active	Pediatrics	12/31/2021	Resignation

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the Resignation / Lapse of Privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Change in Medical Staff or AHP Staff Category

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommend approval of the following changes in staff status category. The respective departments determined that the practitioners have complied with all Bylaws requirements and are eligible for the change as noted below.

**Staff Category Change:**

<b>Staff Member</b>	<b>Department</b>	<b>Category</b>
Barath Rangaswamy, MD	Medicine	Associate to Active
Timothy Benton, MD	Family Medicine	Active to Courtesy



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Changes to Credentialing Dates:**

Staff Member	Staff Category	Department	Dates
None			

**Changes of Supervising Physician(s):**

Staff Member	Group	Department
None		

**Leave of Absence:**

Staff Member	Staff Category	Department	Effective Date	Action
None				

**Removal of I-FPPE**

Staff Member	Department	Removal/Extension
Morag Bell, CRNA	Anesthesia	Removal of I-FPPE
Katie Corkill, MD	Medicine	Removal of I-FPPE
Megan Galindo, MD	OB/GYN	Removal of I-FPPE
Emily Gully, NP	Emergency Medicine	Removal of I-FPPE

**Proctoring Request(s)/Removal(s)**

Staff Member	Department	Privilege(s)
None		

**Change in Privileges**

Staff Member	Department	Privilege
None		



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Advice, Opinions, Recommendations and Motion:**

If the Hospital District Board of Directors concurs, the following motion is in order: Accept and approve the recommendations of the Medical Executive Committee and the Joint Conference Committee to approve the staff category changes, changes to the credentialing dates, changes of supervising physicians, leave of absence, removal of I-FPPE, proctoring requests/removals, and change in privileges.

Donald Davenport, DO Chief of Staff  
Executive Committee Chair  
/MM



June 7, 2022

**ECTOR COUNTY HOSPITAL DISTRICT  
BOARD OF DIRECTORS**

**Item to be considered:**

Updated Surgery OPPE/FPPE Plans 2022

**Statement of Pertinent Facts:**

The Medical Executive Committee and the Joint Conference Committee recommends approval of the following:

Updated Surgery OPPE/FPPE Plans 2022

**Advice, Opinions, Recommendations and Motion:**

If the Joint Conference Committee concurs, the following motion is in order: Accept the recommendation of the Medical Executive Committee to approve the following updated Surgery OPPE Plan.

Donald Davenport, DO, Chief of Staff

Executive Committee Chair

/MM

**MEDICAL STAFF ASSESSMENT  
ONGOING PROFESSIONAL PRACTICE EVALUATION (OPPE) /  
FOCUSED PROFESSIONAL PRACTICE EVALUATION (FPPE)**

**2022**

<b>DEPARTMENT/SERVICE:</b>	Surgery Department
<b>RESPONSIBILITY:</b>	The Department Chairman shall be responsible for the implementation of the assessment process and use in OPPE/FPPE.
<b>SCOPE OF CARE:</b>	Medical and Surgical management of all patients Admitted to the surgical service utilizing diagnostic and therapeutic modalities.
<b>DATA SOURCES:</b>	The patient's health care record.
<b>SAMPLE:</b>	A representative sample of the patients receiving surgical services will be screened, as indicated.
<b>METHODOLOGY:</b>	Data is collected by appropriate personnel through established screening criteria. The data collected will correspond to identify performance standards. When indicated, the department member assigned that responsibility evaluates care. The chairman and the clinical staff of the Surgical Department review findings. The chairman authorizes actions for cases in which opportunities to improve care are present.
<b>REPORTING:</b>	The results of all assessment activities will be reported to the Surgical Department and Quality Monitoring Department, as appropriate. Reports will also be submitted to the Medical Staff Office and Quality Analytics Department for inclusion in the reappointment file and designated reports.

**SURGERY DEPARTMENT  
MEASUREMENT AND ASSESSMENT  
ONGOING PROFESSIONAL PRACTICE EVALUATION (OPPE) /  
FOCUSED PROFESSIONAL PRACTICE EVALUATION (FPPE)  
2022**

PERFORMANCE MEASURE	PERFORMANCE STANDARD/INDICATOR
<p><b>SR.1 Blood Use</b> (may include AABB transfusion criteria)</p> <p><b>SR. 2 Prescribing of medications:</b> Prescribing patterns, trends, errors, and appropriateness of prescribing for Drug Use Evaluation</p> <p><b>SR.3 Surgical Case Review:</b> appropriateness and outcomes for selected high- risk procedures; (Carotid endarterectomy, CABG, MV repair and replacement, Open aortic procedures, Colo/Rectal cancer surgery, Total knee, Total hip, bariatric surgery for weight loss)</p> <p><b>SR.4 Specific department indicators that have been identified by the medical staff;</b></p>	<p><b>Goal C:T ratio &lt; 2.0 per month</b></p> <ul style="list-style-type: none"> <li>• When &gt; 2.0 twice in 1 quarter provider will receive notification letter from BUC.</li> <li>• When &gt; 2.0 for four months in 2 quarters, BUC will refer provider to PPEC</li> </ul> <p><b>Trend:</b></p> <ul style="list-style-type: none"> <li>• Opioid utilization per quarter per provider compared to other providers in same department; report prepared by pharmacy; concerning trends for 2 quarters will be reviewed by the chair; Concerning trend continue for &gt; 2 quarters will be referred to PPEC by pharmacy, med staff or chairperson.</li> </ul> <p><b>Error:</b></p> <ul style="list-style-type: none"> <li>• Goal 0 MORTS due to prescriber error per quarter; MORTS &gt; 2 per quarter addressed by chair or risk management and referred to PPEC if trend.</li> </ul> <p><b>Appropriateness:</b></p> <ul style="list-style-type: none"> <li>• Pharmacy designs specific initiative to examine appropriateness. Initiative will be approved by MEC.</li> </ul> <p><b>Measure appropriateness / Indications per provider:</b></p> <ul style="list-style-type: none"> <li>• <b>TBD plan in progress</b></li> </ul> <p><b>Adverse outcomes / Triggers:</b></p> <ul style="list-style-type: none"> <li>• Mortality</li> <li>• SSI</li> <li>• Unexpected disposition to ICU from OR/PACU</li> <li>• CODE Blue in OR/PACU or 24 hours after procedure.</li> <li>• Rapid Response in OR/PACU or 24 hours after procedure Goal 0/ provider Chair to review charts of adverse outcomes</li> <li>• <b>I-FPPE:</b> Initial focused professional practice evaluation for each practitioner who has been granted privileges. Minimum of 5 cases. * If 2 or more cases reviewed are a Level 1 or more, the provider will automatically have 5 more</li> </ul>

**SR.5 Anesthesia/Moderate Sedation Adverse Events;**

**SR.6 Readmissions/unplanned return to surgery;**

**SR.7 Appropriateness of care for non-invasive procedures/interventions;**

**SR.8 Utilization Data;**

**SR.9 Significant deviations from established standards of practice;**

cases reviewed.

- Mortality after elective surgery
- Mortality intraoperative
- FPPE

**Adverse Events:**

- Broken teeth
- Failure to return to baseline consciousness
- Bradycardia / Tachycardia due to sedation
- Airway compromise needing airway rescue
- Unplanned admission related to moderate sedation
- Review of Post-Dural puncture headaches requiring blood patches (OB only)
- Conversion to general anesthesia
- Mortality

**Readmissions:**

- Calculated expected readmission rate per provider versus true readmission rate. Every provider from original admission will be compared to their department average. Chair or medical may refer to PPEC as trends are identified.

**Unplanned returns to surgery:**

- Surgeons with > 100 cases per year- If average is > 1% those charts are reviewed by chair to identify practice errors; referral to PPEC if applicable
- Surgeons with < 100 cases per year- If average is > 2% those charts reviewed by to identify practice errors; referral to PPEC if applicable

N/A

**Length of stay:**

- Observed / expected percentage by group and individual per quarter.  
Benchmark <= 1.2 per provider

- Neurosurgeon case review of at least 10 of their clipping cases annually. (If fewer than 10 cases for each practitioner, data from other hospitals where practitioner has performed more clippings can be accepted). If no clippings available from other hospitals, then other types of cases could include CEAs, craniotomies, & EVD placement for review.



Family Health Clinic  
June 2022  
ECHD Board Packet

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CENTERS COMBINED - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 531,417	\$ 691,745	-23.2%	\$ 563,276	-5.7%	\$ 4,056,066	\$ 4,919,616	-17.6%	\$ 3,819,121	6.2%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 531,417</b>	<b>\$ 691,745</b>	<b>-23.2%</b>	<b>\$ 563,276</b>	<b>-5.7%</b>	<b>\$ 4,056,066</b>	<b>\$ 4,919,616</b>	<b>-17.6%</b>	<b>\$ 3,819,121</b>	<b>6.2%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 203,056	\$ 354,241	-42.7%	\$ 338,470	-40.0%	\$ 2,374,790	\$ 2,508,604	-5.3%	\$ 2,047,410	16.0%
Self Pay Adjustments	67,796	95,584	-29.1%	120,112	-43.6%	334,863	681,246	-50.8%	595,538	-43.8%
Bad Debts	50,630	14,578	247.3%	(71,260)	-171.0%	148,072	107,739	37.4%	109,414	35.3%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 321,481</b>	<b>\$ 464,403</b>	<b>-30.8%</b>	<b>\$ 387,321</b>	<b>-17.0%</b>	<b>\$ 2,857,725</b>	<b>\$ 3,297,589</b>	<b>-13.3%</b>	<b>\$ 2,752,362</b>	<b>3.8%</b>
	<b>60.50%</b>	<b>67.13%</b>		<b>68.76%</b>		<b>70.46%</b>	<b>67.03%</b>		<b>72.07%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 209,936</b>	<b>\$ 227,342</b>	<b>-7.7%</b>	<b>\$ 175,954</b>	<b>19.3%</b>	<b>\$ 1,198,340</b>	<b>\$ 1,622,027</b>	<b>-26.1%</b>	<b>\$ 1,066,759</b>	<b>12.3%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ 50,949	\$ 25,436	100.3%	\$ 19,064	167.2%	\$ 197,272	\$ 178,052	10.8%	\$ 187,130	5.4%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 50,949</b>	<b>\$ 25,436</b>	<b>100.3%</b>	<b>\$ 19,064</b>	<b>167.2%</b>	<b>\$ 197,272</b>	<b>\$ 178,052</b>	<b>10.8%</b>	<b>\$ 187,130</b>	<b>5.4%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 260,885</b>	<b>\$ 252,778</b>	<b>3.2%</b>	<b>\$ 195,019</b>	<b>33.8%</b>	<b>\$ 1,395,613</b>	<b>\$ 1,800,079</b>	<b>-22.5%</b>	<b>\$ 1,253,889</b>	<b>11.3%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 88,621	\$ 113,539	-21.9%	\$ 106,776	-17.0%	\$ 660,973	\$ 788,642	-16.2%	\$ 647,583	2.1%
Benefits	21,424	32,616	-34.3%	27,679	-22.6%	171,580	226,276	-24.2%	170,350	0.7%
Physician Services	184,765	156,823	17.8%	140,611	31.4%	1,181,358	1,097,761	7.6%	973,561	21.3%
Cost of Drugs Sold	10,006	14,167	-29.4%	19,514	-48.7%	146,500	93,084	57.4%	65,418	123.9%
Supplies	5,746	23,012	-75.0%	7,465	-23.0%	55,970	163,692	-65.8%	72,784	-23.1%
Utilities	3,559	9,707	-63.3%	6,918	-48.5%	37,376	60,998	-38.7%	41,475	-9.9%
Repairs and Maintenance	554	2,216	-75.0%	520	6.5%	27,529	15,512	77.5%	7,099	287.8%
Leases and Rentals	477	977	-51.2%	548	-13.0%	3,428	6,839	-49.9%	3,490	-1.8%
Other Expense	1,464	1,542	-5.1%	1,000	46.4%	11,012	10,794	2.0%	24,337	-54.8%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 316,616</b>	<b>\$ 354,599</b>	<b>-10.7%</b>	<b>\$ 311,031</b>	<b>1.8%</b>	<b>\$ 2,295,726</b>	<b>\$ 2,463,598</b>	<b>-6.8%</b>	<b>\$ 2,006,097</b>	<b>14.4%</b>
Depreciation/Amortization	\$ 28,692	\$ 32,704	-12.3%	\$ 33,131	-13.4%	\$ 201,204	\$ 231,098	-12.9%	\$ 232,547	-13.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 345,307</b>	<b>\$ 387,303</b>	<b>-10.8%</b>	<b>\$ 344,162</b>	<b>0.3%</b>	<b>\$ 2,496,930</b>	<b>\$ 2,694,696</b>	<b>-7.3%</b>	<b>\$ 2,238,644</b>	<b>11.5%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (84,422)</b>	<b>\$ (134,525)</b>	<b>-37.2%</b>	<b>\$ (149,143)</b>	<b>-43.4%</b>	<b>\$ (1,101,318)</b>	<b>\$ (894,617)</b>	<b>23.1%</b>	<b>\$ (984,754)</b>	<b>11.8%</b>
Operating Margin	-32.36%	-53.22%	-39.2%	-76.48%	-57.7%	-78.91%	-49.70%	58.8%	-78.54%	0.5%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Total Visits	1,858	2,140	-13.2%	1,745	6.5%	13,319	15,196	-12.4%	10,686	24.6%
Average Revenue per Office Visit	286.02	323.25	-11.5%	322.79	-11.4%	304.53	323.74	-5.9%	357.39	-14.8%
Hospital FTE's (Salaries and Wages)	24.4	28.5	-14.6%	22.9	6.3%	22.1	28.6	-22.9%	20.5	7.5%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 164,408	\$ 319,372	-48.5%	\$ 436,284	-62.3%	\$ 1,232,405	\$ 2,360,468	-47.8%	\$ 3,472,336	-64.5%
<b>TOTAL PATIENT REVENUE</b>	\$ 164,408	\$ 319,372	-48.5%	\$ 436,284	-62.3%	\$ 1,232,405	\$ 2,360,468	-47.8%	\$ 3,472,336	-64.5%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 80,737	\$ 173,701	-53.5%	\$ 260,979	-69.1%	\$ 806,275	\$ 1,283,818	-37.2%	\$ 1,864,203	-56.7%
Self Pay Adjustments	37,377	49,830	-25.0%	93,445	-60.0%	199,700	368,291	-45.8%	527,518	-62.1%
Bad Debts	(9,029)	10,207	-188.5%	(50,565)	-82.1%	(89,547)	75,436	-218.7%	153,375	-158.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 109,085	\$ 233,738	-53.3%	\$ 303,859	-64.1%	\$ 916,428	\$ 1,727,545	-47.0%	\$ 2,545,096	-64.0%
	66.4%	73.2%		69.6%		74.4%	73.2%		73.3%	
<b>NET PATIENT REVENUE</b>	\$ 55,323	\$ 85,634	-35.4%	\$ 132,425	-58.2%	\$ 315,977	\$ 632,923	-50.1%	\$ 927,240	-65.9%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 50,949	\$ 25,436	0.0%	\$ 19,064	167.2%	\$ 197,272	\$ 178,052	0.0%	\$ 187,130	5.4%
<b>TOTAL OTHER REVENUE</b>	\$ 50,949	\$ 25,436	100.3%	\$ 19,064	167.2%	\$ 197,272	\$ 178,052	10.8%	\$ 187,130	5.4%
<b>NET OPERATING REVENUE</b>	\$ 106,272	\$ 111,070	-4.3%	\$ 151,489	-29.8%	\$ 513,249	\$ 810,975	-36.7%	\$ 1,114,370	-53.9%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 72,617	\$ 57,236	26.9%	\$ 91,450	-20.6%	\$ 524,510	\$ 412,709	27.1%	\$ 603,916	-13.1%
Benefits	17,555	16,442	6.8%	23,706	-25.9%	136,156	118,414	15.0%	158,863	-14.3%
Physician Services	132,145	68,581	92.7%	97,551	35.5%	635,509	480,067	32.4%	855,157	-25.7%
Cost of Drugs Sold	1,983	2,897	-31.5%	11,236	-82.4%	30,278	21,411	41.4%	51,451	-41.2%
Supplies	2,891	4,333	-33.3%	7,431	-61.1%	27,220	31,596	-13.9%	70,674	-61.5%
Utilities	2,015	3,819	-47.2%	3,820	-47.3%	19,826	21,517	-7.9%	21,518	-7.9%
Repairs and Maintenance	554	1,799	-69.2%	520	6.5%	27,529	12,593	118.6%	7,099	287.8%
Leases and Rentals	477	477	-0.1%	548	-13.0%	3,428	3,339	2.7%	3,490	-1.8%
Other Expense	1,464	1,125	30.1%	1,000	46.4%	11,012	7,875	39.8%	24,337	-54.8%
<b>TOTAL OPERATING EXPENSES</b>	\$ 231,700	\$ 156,709	47.9%	\$ 237,262	-2.3%	\$ 1,415,467	\$ 1,109,521	27.6%	\$ 1,796,504	-21.2%
Depreciation/Amortization	\$ 2,625	\$ 3,874	-32.2%	\$ 3,807	-31.0%	\$ 18,392	\$ 27,371	-32.8%	\$ 27,276	-32.6%
<b>TOTAL OPERATING COSTS</b>	\$ 234,325	\$ 160,583	45.9%	\$ 241,069	-2.8%	\$ 1,433,859	\$ 1,136,892	26.1%	\$ 1,823,780	-21.4%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (128,053)	\$ (49,513)	-158.6%	\$ (89,580)	-42.9%	\$ (920,610)	\$ (325,917)	-182.5%	\$ (709,410)	29.8%
Operating Margin	-120.50%	-44.58%	170.3%	-59.13%	103.8%	-179.37%	-40.19%	346.3%	-63.66%	181.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	685	931	-26.4%	1,398	-51.0%	4,795	6,881	-30.3%	9,752	-50.8%
Average Revenue per Office Visit	240.01	343.04	-30.0%	312.08	-23.1%	257.02	343.04	-25.1%	356.06	-27.8%
Hospital FTE's (Salaries and Wages)	16.1	12.4	29.7%	18.0	-10.8%	15.1	13.0	16.4%	18.5	-18.3%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 149,424	\$ 186,933	-20.1%	\$ 126,992	17.7%	\$ 1,056,216	\$ 1,188,783	-11.2%	\$ 346,785	204.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 149,424</b>	<b>\$ 186,933</b>	<b>-20.1%</b>	<b>\$ 126,992</b>	<b>17.7%</b>	<b>\$ 1,056,216</b>	<b>\$ 1,188,783</b>	<b>-11.2%</b>	<b>\$ 346,785</b>	<b>204.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 75,387	\$ 106,146	-29.0%	\$ 77,490	-2.7%	\$ 592,164	\$ 675,028	-12.3%	\$ 183,207	223.2%
Self Pay Adjustments	15,608	24,412	-36.1%	26,667	-41.5%	76,429	155,244	-50.8%	68,020	12.4%
Bad Debts	4,324	-	0.0%	(20,695)	-120.9%	35,248	-	0.0%	(43,961)	-180.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 95,320</b>	<b>\$ 130,558</b>	<b>-27.0%</b>	<b>\$ 83,462</b>	<b>14.2%</b>	<b>\$ 703,840</b>	<b>\$ 830,272</b>	<b>-15.2%</b>	<b>\$ 207,266</b>	<b>239.6%</b>
	<b>63.79%</b>	<b>69.84%</b>		<b>65.72%</b>		<b>66.64%</b>	<b>69.84%</b>		<b>59.77%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 54,104</b>	<b>\$ 56,375</b>	<b>-4.0%</b>	<b>\$ 43,530</b>	<b>24.3%</b>	<b>\$ 352,376</b>	<b>\$ 358,511</b>	<b>-1.7%</b>	<b>\$ 139,519</b>	<b>152.6%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 54,104</b>	<b>\$ 56,375</b>	<b>-4.0%</b>	<b>\$ 43,530</b>	<b>24.3%</b>	<b>\$ 352,376</b>	<b>\$ 358,511</b>	<b>-1.7%</b>	<b>\$ 139,519</b>	<b>152.6%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 4,042	\$ 29,573	-86.3%	\$ 15,326	-73.6%	\$ 47,470	\$ 183,550	-74.1%	\$ 43,667	8.7%
Benefits	977	8,495	-88.5%	3,973	-75.4%	12,323	52,664	-76.6%	11,487	7.3%
Physician Services	29,010	45,750	-36.6%	43,059	-32.6%	246,551	320,250	-23.0%	118,404	108.2%
Cost of Drugs Sold	7,376	11,270	-34.6%	8,278	-10.9%	29,471	71,673	-58.9%	13,967	111.0%
Supplies	1,358	5,844	-76.8%	34	3889.5%	15,276	37,251	-59.0%	2,110	623.9%
Utilities	1,545	3,099	-50.2%	3,098	-50.1%	17,550	19,958	-12.1%	19,957	-12.1%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 44,308</b>	<b>\$ 104,031</b>	<b>-57.4%</b>	<b>\$ 73,768</b>	<b>-39.9%</b>	<b>\$ 368,641</b>	<b>\$ 685,346</b>	<b>-46.2%</b>	<b>\$ 209,592</b>	<b>75.9%</b>
Depreciation/Amortization	\$ 25,992	\$ 28,830	-9.8%	\$ 29,324	-11.4%	\$ 182,288	\$ 203,727	-10.5%	\$ 205,271	-11.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 70,300</b>	<b>\$ 132,861</b>	<b>-47.1%</b>	<b>\$ 103,093</b>	<b>-31.8%</b>	<b>\$ 550,929</b>	<b>\$ 889,073</b>	<b>-38.0%</b>	<b>\$ 414,864</b>	<b>32.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (16,196)</b>	<b>\$ (76,486)</b>	<b>-78.8%</b>	<b>\$ (59,563)</b>	<b>-72.8%</b>	<b>\$ (198,554)</b>	<b>\$ (530,562)</b>	<b>-62.6%</b>	<b>\$ (275,344)</b>	<b>-27.9%</b>
Operating Margin	-29.93%	-135.67%	-77.9%	-136.83%	-78.1%	-56.35%	-147.99%	-61.9%	-197.35%	-71.4%

	CURRENT MONTH					YEAR TO DATE				
Total Visits	529	601	-12.0%	347	52.4%	3,828	3,822	0.2%		0.0%
Average Revenue per Office Visit	282.46	311.04	-9.2%	365.97	-22.8%	275.92	311.04	-11.3%	371.29	-25.7%
Hospital FTE's (Salaries and Wages)	2.7	8.0	-66.8%	4.9	-45.1%	2.5	7.2	-65.9%	2.0	21.6%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 217,586	\$ 185,440	17.3%	\$ -	100.0%	\$ 1,767,445	\$ 1,370,365	29.0%	\$ -	100.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 217,586</b>	<b>\$ 185,440</b>	<b>17.3%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 1,767,445</b>	<b>\$ 1,370,365</b>	<b>29.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 46,931	\$ 74,394	-36.9%	\$ -	100.0%	\$ 976,351	\$ 549,758	77.6%	\$ -	100.0%
Self Pay Adjustments	14,811	21,342	-30.6%	-	100.0%	58,735	157,711	-62.8%	-	100.0%
Bad Debts	55,335	4,371	1166.0%	-	100.0%	202,371	32,303	526.5%	-	100.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 117,077</b>	<b>\$ 100,107</b>	<b>17.0%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 1,237,457</b>	<b>\$ 739,772</b>	<b>67.3%</b>	<b>\$ -</b>	<b>100.0%</b>
	<b>53.81%</b>	<b>53.98%</b>		<b>0.00%</b>		<b>70.01%</b>	<b>53.98%</b>		<b>0.00%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 100,509</b>	<b>\$ 85,333</b>	<b>17.8%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 529,988</b>	<b>\$ 630,593</b>	<b>-16.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 100,509</b>	<b>\$ 85,333</b>	<b>17.8%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 529,988</b>	<b>\$ 630,593</b>	<b>-16.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 11,962	\$ 26,730	-55.2%	\$ -	100.0%	\$ 88,993	\$ 192,383	-53.7%	\$ -	100.0%
Benefits	2,892	7,679	-62.3%	-	100.0%	23,101	55,198	-58.1%	-	100.0%
Physician Services	23,610	42,492	-44.4%	-	100.0%	299,298	297,444	0.6%	-	100.0%
Cost of Drugs Sold	647	-	0.0%	-	0.0%	86,751	-	100.0%	-	100.0%
Supplies	1,497	12,835	-88.3%	-	100.0%	13,474	94,845	-85.8%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	19,523	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	2,919	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	2,919	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 40,608</b>	<b>\$ 93,859</b>	<b>-56.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 511,618</b>	<b>\$ 668,731</b>	<b>-23.5%</b>	<b>\$ -</b>	<b>100.0%</b>
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 524	\$ -	0.0%	\$ -	100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 40,683</b>	<b>\$ 93,859</b>	<b>-56.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 512,142</b>	<b>\$ 668,731</b>	<b>-23.4%</b>	<b>\$ -</b>	<b>100.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 59,826</b>	<b>\$ (8,526)</b>	<b>-801.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 17,846</b>	<b>\$ (38,138)</b>	<b>-146.8%</b>	<b>\$ -</b>	<b>100.0%</b>
Operating Margin	59.52%	-9.99%	-695.7%	0.00%	100.0%	3.37%	-6.05%	-155.7%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	644	608	5.9%	-	0.0%	4,696	4,493	4.5%	-	0.0%
Total Visits	644	608	5.9%	-	0.0%	4,696	4,493	4.5%	-	0.0%
Average Revenue per Office Visit	337.87	305.00	10.8%	-	0.0%	376.37	305.00	23.4%	-	0.0%
Hospital FTE's (Salaries and Wages)	5.6	8.1	-30.9%	-	0.0%	4.5	8.4	-46.6%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC COMBINED  
APRIL 2022**

	MONTHLY REVENUE					YTD REVENUE				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 32,865	\$ 30,122	\$ -	\$ 62,986	11.9%	\$ 261,875	\$ 238,967	\$ (803)	\$ 500,039	12.3%
Medicaid	44,922	43,386	137,094	225,403	42.4%	302,409	277,718	1,056,955	1,637,082	40.4%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	30,924	37,761	79,338	148,023	27.9%	197,506	246,846	656,074	1,100,426	27.1%
Self Pay	51,025	31,631	(1,750)	80,907	15.2%	422,155	235,393	39,001	696,549	17.2%
Other	4,672	6,524	2,903	14,099	2.7%	48,459	57,292	16,219	121,970	3.0%
<b>Total</b>	<b>\$ 164,408</b>	<b>\$ 149,424</b>	<b>\$ 217,586</b>	<b>\$ 531,417</b>	<b>100.0%</b>	<b>\$ 1,232,405</b>	<b>\$ 1,056,216</b>	<b>\$ 1,767,445</b>	<b>\$ 4,056,066</b>	<b>100.0%</b>

	MONTHLY PAYMENTS					YEAR TO DATE PAYMENTS				
	Clements	West	JBS	Total	%	Clements	West	JBS	Total	%
Medicare	\$ 9,624	\$ 7,419	-	\$ 17,043	8.5%	\$ 110,466	\$ 94,471	\$ -	\$ 204,937	15.3%
Medicaid	28,571	21,014	51,664	101,248	50.8%	124,778	103,891	311,037	539,705	40.2%
FAP	-	-	-	-	0.0%	-	-	-	-	0.0%
Commercial	8,930	12,412	29,565	50,908	25.5%	70,776	83,053	265,960	419,789	31.3%
Self Pay	12,472	7,109	7,359	26,940	13.5%	69,244	46,248	41,082	156,573	11.7%
Other	556	2,260	396	3,212	1.6%	8,493	7,809	4,381	20,683	1.5%
<b>Total</b>	<b>\$ 60,154</b>	<b>\$ 50,214</b>	<b>\$ 88,984</b>	<b>\$ 199,352</b>	<b>100.0%</b>	<b>\$ 383,757</b>	<b>\$ 335,471</b>	<b>\$ 622,460</b>	<b>\$ 1,341,688</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,865	20.0%	\$ 79,465	18.2%	\$ 261,875	21.2%	\$ 556,486	16.0%
Medicaid	44,922	27.4%	145,961	33.5%	302,409	24.6%	1,495,399	43.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,924	18.8%	86,828	19.9%	197,506	16.0%	511,585	14.7%
Self Pay	51,025	31.0%	109,422	25.1%	422,155	34.3%	796,862	22.9%
Other	4,672	2.8%	14,607	3.3%	48,459	3.9%	112,005	3.2%
<b>TOTAL</b>	<b>\$ 164,408</b>	<b>100.0%</b>	<b>\$ 436,284</b>	<b>100.0%</b>	<b>\$ 1,232,405</b>	<b>100.0%</b>	<b>\$ 3,472,336</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	9,624	16.0%	\$ 18,232	14.5%	\$ 110,466	28.8%	\$ 174,741	18.8%
Medicaid	28,571	47.6%	66,401	52.8%	124,778	32.6%	470,581	50.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,930	14.8%	8,832	7.0%	70,776	18.4%	129,321	13.9%
Self Pay	12,472	20.7%	16,367	13.0%	69,244	18.0%	136,999	14.7%
Other	556	0.9%	15,968	12.7%	8,493	2.2%	20,239	2.2%
<b>TOTAL</b>	<b>\$ 60,154</b>	<b>100.0%</b>	<b>\$ 125,801</b>	<b>100.0%</b>	<b>\$ 383,757</b>	<b>100.0%</b>	<b>\$ 931,880</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,122	20.2%	\$ 33,917	26.7%	\$ 238,967	22.6%	\$ 95,731	27.6%
Medicaid	43,386	28.9%	\$ 32,361	25.5%	277,718	26.4%	96,187	27.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	37,761	25.3%	\$ 30,715	24.2%	246,846	23.4%	83,119	24.0%
Self Pay	31,631	21.2%	\$ 29,917	23.6%	235,393	22.2%	65,595	18.9%
Other	6,524	4.4%	\$ 83	0.1%	57,292	5.4%	6,152	1.8%
<b>TOTAL</b>	<b>\$ 149,424</b>	<b>100.0%</b>	<b>\$ 126,992</b>	<b>100.0%</b>	<b>\$ 1,056,216</b>	<b>100.0%</b>	<b>\$ 346,785</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,419	14.8%	\$ 6,948	27.6%	\$ 94,471	28.2%	\$ 12,621	14.2%
Medicaid	21,014	41.8%	5,519	22.0%	\$ 103,891	30.9%	14,047	15.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,412	24.7%	4,289	17.1%	83,053	24.8%	40,883	46.0%
Self Pay	7,109	14.2%	5,457	21.7%	46,248	13.8%	18,276	20.5%
Other	2,260	4.5%	2,916	11.6%	7,809	2.3%	3,111	3.5%
<b>TOTAL</b>	<b>\$ 50,214</b>	<b>100.0%</b>	<b>\$ 25,129</b>	<b>100.0%</b>	<b>\$ 335,470</b>	<b>100.0%</b>	<b>\$ 88,939</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
APRIL 2022**

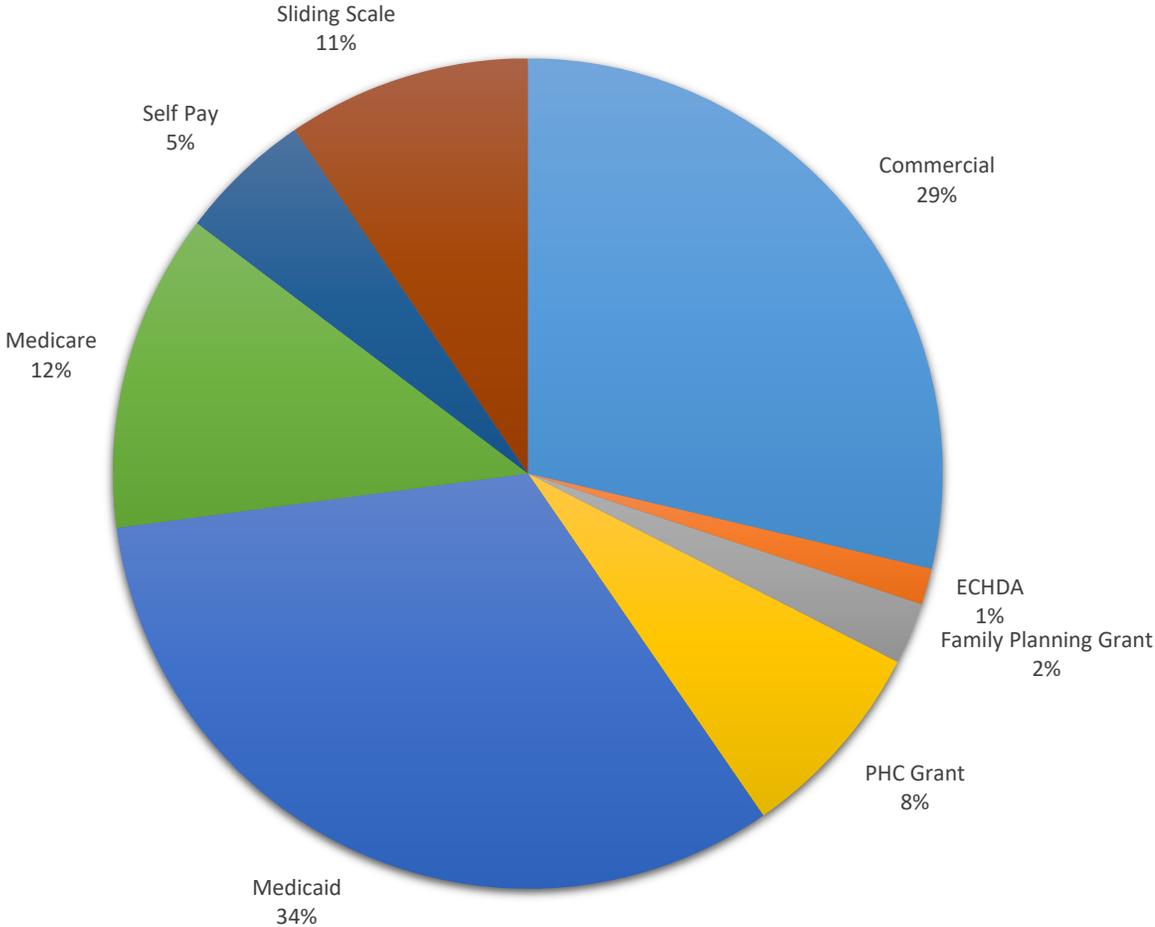
**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (803)	0.0%	\$ -	0.0%
Medicaid	137,094	63.0%	\$ -	0.0%	1,056,955	59.8%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	79,338	36.5%	\$ -	0.0%	656,074	37.1%	-	0.0%
Self Pay	(1,750)	-0.8%	\$ -	0.0%	39,001	2.2%	-	0.0%
Other	2,903	1.3%	\$ -	0.0%	16,219	0.9%	-	0.0%
<b>TOTAL</b>	<b>\$ 217,586</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 1,767,445</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>

**PAYMENTS BY PAYOR**

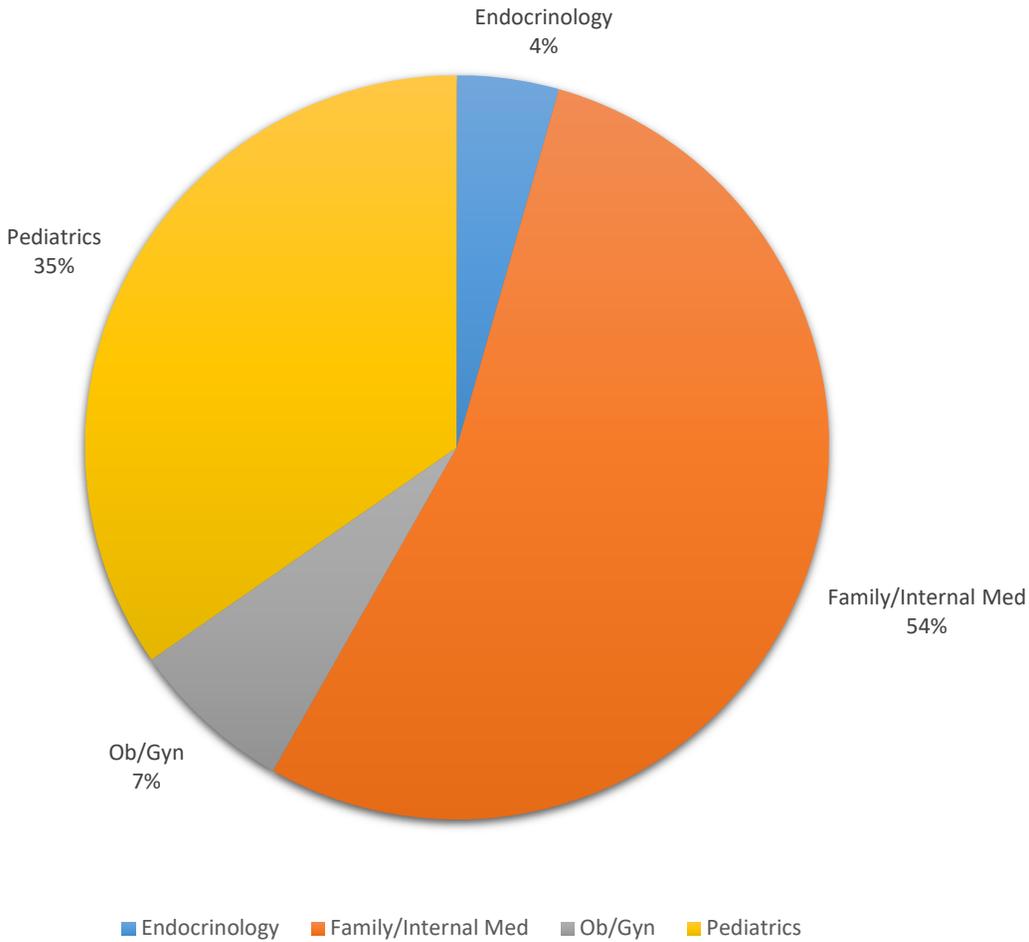
	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	51,664	58.1%	-	0.0%	311,037	50.0%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,565	33.2%	-	0.0%	265,960	42.7%	-	0.0%
Self Pay	7,359	8.3%	-	0.0%	41,082	6.6%	-	0.0%
Other	396	0.4%	-	0.0%	4,381	0.7%	-	0.0%
<b>TOTAL</b>	<b>\$ 88,984</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 622,461</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>

### FHC April Visits by Financial Class



■ Commercial ■ ECHDA ■ Family Planning Grant ■ PHC Grant ■ Medicaid ■ Medicare ■ Self Pay ■ Sliding Scale

### FHC April Visits By Service



## FHC Executive Director's Report-June 2022

- **Staffing Update:** The Family Health Clinic has the following active open positions: 2 LVNs and 2 Medical Assistants
- **Telehealth Update:** For the month of April, telehealth visits accounted for less than 1% of the Clinic's total visits. We continue to provide telehealth services as an alternative option for sick and follow up visits.
- **Provider Update:** Our Healthy Kids Clinic is currently looking for a pediatric nurse practitioner to join our pediatric team.
- **Community Events:** The Family Health Clinic participated in the Moonlight Market on Friday May 20<sup>th</sup>. FHC provided blood pressure checks and promotional items at the event.

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR. %	AMOUNT	VAR. %		AMOUNT	VAR. %	AMOUNT	VAR. %
<b>Hospital InPatient Admissions</b>										
Acute / Adult	883	985	-10.4%	958	-7.8%	6,764	6,966	-2.9%	6,915	-2.2%
Neonatal ICU (NICU)	20	25	-20.0%	21	-4.8%	151	175	-13.7%	164	-7.9%
<b>Total Admissions</b>	<b>903</b>	<b>1,010</b>	<b>-10.6%</b>	<b>979</b>	<b>-7.8%</b>	<b>6,915</b>	<b>7,141</b>	<b>-3.2%</b>	<b>7,079</b>	<b>-2.3%</b>
<b>Patient Days</b>										
Adult & Pediatric	4,073	3,622	12.5%	3,630	12.2%	31,993	25,617	24.9%	29,587	8.1%
ICU	397	393	1.0%	473	-16.1%	3,297	2,782	18.5%	3,127	5.4%
CCU	358	283	26.5%	369	-3.0%	2,769	2,001	38.4%	2,757	0.4%
NICU	295	379	-22.2%	272	8.5%	1,775	2,681	-33.8%	2,194	-19.1%
<b>Total Patient Days</b>	<b>5,123</b>	<b>4,677</b>	<b>9.5%</b>	<b>4,744</b>	<b>8.0%</b>	<b>39,834</b>	<b>33,081</b>	<b>20.4%</b>	<b>37,665</b>	<b>5.8%</b>
Observation (Obs) Days	405	433	-6.5%	781	-48.1%	2,743	3,200	-14.3%	3,726	-26.4%
Nursery Days	228	197	15.7%	240	-5.0%	1,929	1,379	39.9%	1,865	3.4%
<b>Total Occupied Beds / Bassinets</b>	<b>5,756</b>	<b>5,307</b>	<b>8.5%</b>	<b>5,765</b>	<b>-0.2%</b>	<b>44,506</b>	<b>37,660</b>	<b>18.2%</b>	<b>43,256</b>	<b>2.9%</b>
<b>Average Length of Stay (ALOS)</b>										
Acute / Adult & Pediatric	5.47	4.36	25.3%	4.67	17.1%	5.63	4.36	28.9%	5.13	9.7%
NICU	14.75	15.16	-2.7%	12.95	13.9%	11.75	15.32	-23.3%	13.38	-12.1%
<b>Total ALOS</b>	<b>5.67</b>	<b>4.63</b>	<b>22.5%</b>	<b>4.85</b>	<b>17.1%</b>	<b>5.76</b>	<b>4.63</b>	<b>24.3%</b>	<b>5.32</b>	<b>8.3%</b>
Acute / Adult & Pediatric w/o OB	6.39			5.36	19.1%	6.52			6.03	8.0%
<b>Average Daily Census</b>	<b>170.8</b>	<b>155.9</b>	<b>9.5%</b>	<b>158.1</b>	<b>8.0%</b>	<b>187.9</b>	<b>156.0</b>	<b>20.4%</b>	<b>176.8</b>	<b>6.3%</b>
<b>Hospital Case Mix Index (CMI)</b>	<b>1.6720</b>	<b>1.5386</b>	<b>8.7%</b>	<b>1.7545</b>	<b>-4.7%</b>	<b>1.7192</b>	<b>1.5386</b>	<b>11.7%</b>	<b>1.7663</b>	<b>-2.7%</b>
<b>Medicare</b>										
Admissions	321	363	-11.6%	378	-15.1%	2,416	2,568	-5.9%	2,524	-4.3%
Patient Days	2,241	1,851	21.1%	1,920	16.7%	16,734	13,092	27.8%	15,282	9.5%
Average Length of Stay	6.98	5.10	36.9%	5.08	37.4%	6.93	5.10	35.9%	6.05	14.4%
Case Mix Index	1.8678	1.9446	-4%	1.9919	-6.2%	1.9797	1.9446	2%	2.0896	-5.3%
<b>Medicaid</b>										
Admissions	106	126	-15.9%	111	-4.5%	905	893	1.3%	915	-1.1%
Patient Days	546	525	4.0%	516	5.8%	4,324	3,711	16.5%	4,166	3.8%
Average Length of Stay	5.15	4.17	23.6%	4.65	10.8%	4.78	4.16	15.0%	4.55	4.9%
Case Mix Index	1.1063	0.9632	15%	1.1651	-5.0%	1.1990	0.9632	24%	1.1805	1.6%
<b>Commercial</b>										
Admissions	257	270	-4.8%	255	0.8%	1,941	1,907	1.8%	1,925	0.8%
Patient Days	1,261	1,128	11.8%	1,163	8.4%	9,512	7,977	19.2%	9,324	2.0%
Average Length of Stay	4.91	4.18	17.4%	4.56	7.6%	4.90	4.18	17.2%	4.84	1.2%
Case Mix Index	1.6854	1.5059	11.9%	1.6628	1.4%	1.6836	1.5059	11.8%	1.7090	-1.5%
<b>Self Pay</b>										
Admissions	197	225	-12.4%	203	-3.0%	1,494	1,590	-6.0%	1,537	-2.8%
Patient Days	931	1,048	-11.2%	956	-2.6%	8,246	7,414	11.2%	7,918	4.1%
Average Length of Stay	4.73	4.66	1.5%	4.71	0.4%	5.52	4.66	18.4%	5.15	7.1%
Case Mix Index	1.5539	1.5823	-1.8%	1.6603	-6.4%	1.5883	1.5823	0.4%	1.5796	0.6%
<b>All Other</b>										
Admissions	22	26	-15.4%	32	-31.3%	159	183	-13.1%	178	-10.7%
Patient Days	144	125	15.2%	189	-23.8%	1,018	886	14.9%	975	4.4%
Average Length of Stay	6.55	4.81	36.1%	5.91	10.8%	6.40	4.84	32.2%	5.48	16.9%
Case Mix Index	2.2621	1.8985	19.2%	2.2769	-0.7%	2.0627	1.8985	8.6%	2.0218	2.0%
<b>Radiology</b>										
InPatient	4,022	3,536	13.7%	3,808	5.6%	30,113	25,008	20.4%	27,970	7.7%
OutPatient	7,235	6,696	8.0%	7,743	-6.6%	50,279	49,518	1.5%	47,317	6.3%
<b>Cath Lab</b>										
InPatient	555	468	18.6%	566	-1.9%	3,572	3,308	8.0%	3,696	-3.4%
OutPatient	559	621	-10.0%	588	-4.9%	3,254	4,594	-29.2%	4,088	-20.4%
<b>Laboratory</b>										
InPatient	72,515	60,272	20.3%	65,773	10.3%	546,126	426,251	28.1%	525,527	3.9%
OutPatient	58,968	50,437	16.9%	53,601	10.0%	419,438	373,005	12.4%	376,677	11.4%
<b>Other</b>										
Deliveries	154	148	4.1%	137	12.4%	1,255	1,044	20.2%	1,119	12.2%
<b>Surgical Cases</b>										
InPatient	235	246	-4.5%	237	-0.8%	1,509	1,741	-13.3%	1,514	-0.3%
OutPatient	558	519	7.5%	343	62.7%	3,627	3,838	-5.5%	3,094	17.2%
<b>Total Surgical Cases</b>	<b>793</b>	<b>765</b>	<b>3.7%</b>	<b>580</b>	<b>36.7%</b>	<b>5,136</b>	<b>5,579</b>	<b>-7.9%</b>	<b>4,608</b>	<b>11.5%</b>
<b>GI Procedures (Endo)</b>										
InPatient	114	140	-18.6%	124	-8.1%	944	987	-4.4%	698	35.2%
OutPatient	201	204	-1.5%	164	22.6%	1,027	1,512	-32.1%	857	19.8%
<b>Total GI Procedures</b>	<b>315</b>	<b>344</b>	<b>-8.4%</b>	<b>288</b>	<b>9.4%</b>	<b>1,971</b>	<b>2,499</b>	<b>-21.1%</b>	<b>1,555</b>	<b>26.8%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MONTHLY STATISTICAL REPORT  
APRIL 2022**

	CURRENT MONTH					YEAR-TO-DATE				
	ACTUAL	BUDGET		PRIOR YEAR		ACTUAL	BUDGET		PRIOR YEAR	
		AMOUNT	VAR.%	AMOUNT	VAR.%		AMOUNT	VAR.%	AMOUNT	VAR.%
<b>OutPatient (O/P)</b>										
Emergency Room Visits	4,097	3,805	7.7%	3,622	13.1%	30,338	27,908	8.7%	22,286	36.1%
Observation Days	405	433	-6.5%	781	-48.1%	2,743	3,200	-14.3%	3,726	-26.4%
Other O/P Occasions of Service	17,741	16,514	7.4%	18,491	-4.1%	136,010	122,129	11.4%	118,475	14.8%
<b>Total O/P Occasions of Svc.</b>	<b>22,243</b>	<b>20,752</b>	<b>7.2%</b>	<b>22,894</b>	<b>-2.8%</b>	<b>169,091</b>	<b>153,237</b>	<b>10.3%</b>	<b>144,487</b>	<b>17.0%</b>
<b>Hospital Operations</b>										
Manhours Paid	257,346	265,779	-3.2%	251,962	2.1%	1,811,604	1,892,308	-4.3%	1,774,933	2.1%
FTE's	1,501.2	1,550.4	-3.2%	1,469.8	2.1%	1,495.4	1,562.0	-4.3%	1,464.6	2.1%
Adjusted Patient Days	9,595	8,526	12.5%	10,094	-4.9%	71,090	61,450	15.7%	70,765	0.5%
Hours / Adjusted Patient Day	26.82	31.17	-14.0%	24.96	7.5%	25.48	30.79	-17.2%	27.32	-6.7%
Occupancy - Actual Beds	48.9%	44.7%	9.5%	44.4%	10.2%	53.8%	44.7%	20.4%	50.7%	6.3%
FTE's / Adjusted Occupied Bed	4.7	5.5	-14.0%	4.8	-2.9%	4.5	5.4	-17.2%	4.8	-6.7%
<b>InPatient Rehab Unit</b>										
Admissions	-	-	0.0%	40	-100.0%	-	-	0.0%	244	-100.0%
Patient Days	-	-	0.0%	505	-100.0%	-	-	0.0%	3,185	-100.0%
Average Length of Stay	-	-	0.0%	12.6	-100.0%	-	-	0.0%	13.1	-100.0%
Manhours Paid	-	-	0.0%	20	-100.0%	-	-	0.0%	17,180	-100.0%
FTE's	-	-	0.0%	0.1	-100.0%	-	-	0.0%	7.8	-100.0%
<b>Center for Primary Care - Clemons</b>										
Total Medical Visits	685	931	-26.4%	1,398	-51.0%	4,795	6,881	-30.3%	9,752	-50.8%
Manhours Paid	2,760	2,128	29.7%	3,093	-10.8%	18,304	15,722	16.4%	22,416	-18.3%
FTE's	16.1	12.4	29.7%	18.0	-10.8%	15.1	13.0	16.4%	18.4	-18.0%
<b>Center for Primary Care - West University</b>										
Total Medical Visits	529	601	-12.0%	347	52.4%	3,828	3,822	0.2%	934	309.9%
Manhours Paid	457	1,374	-66.8%	832	-45.1%	2,979	8,738	-65.9%	2,449	21.6%
FTE's	2.7	8.0	-66.8%	4.9	-45.1%	2.5	7.2	-65.9%	2.0	22.2%
<b>Center for Primary Care - JBS</b>										
Total Medical Visits	644	608	5.9%	-	0.0%	4,696	4,493	4.5%	-	0.0%
Manhours Paid	957	1,385	-30.9%	-	0.0%	5,442	10,183	-46.6%	-	0.0%
FTE's	5.6	8.1	-30.9%	-	0.0%	4.5	8.4	-46.6%	-	0.0%
<b>Total ECHD Operations</b>										
Total Admissions	903	1,010	-10.6%	1,019	-11.4%	6,915	7,141	-3.2%	7,323	-5.6%
Total Patient Days	5,123	4,677	9.5%	5,249	-2.4%	39,834	33,081	20.4%	40,850	-2.5%
Total Patient and Obs Days	5,528	5,110	8.2%	6,030	-8.3%	42,577	36,281	17.4%	44,576	-4.5%
Total FTE's	1,525.5	1,578.9	-3.4%	1,492.8	2.2%	1,517.5	1,590.6	-4.6%	1,492.8	1.7%
FTE's / Adjusted Occupied Bed	4.8	5.6	-14.1%	4.4	7.5%	4.5	5.5	-17.5%	4.5	0.7%
<b>Total Adjusted Patient Days</b>	<b>9,595</b>	<b>8,526</b>	<b>12.5%</b>	<b>10,094</b>	<b>-4.9%</b>	<b>71,090</b>	<b>61,450</b>	<b>15.7%</b>	<b>70,765</b>	<b>0.5%</b>
<b>Hours / Adjusted Patient Day</b>	<b>27.26</b>	<b>31.75</b>	<b>-14.1%</b>	<b>25.35</b>	<b>7.5%</b>	<b>25.86</b>	<b>31.36</b>	<b>-17.5%</b>	<b>25.68</b>	<b>0.7%</b>
<b>Outpatient Factor</b>	<b>1.8728</b>	<b>1.8230</b>	<b>2.7%</b>	<b>1.9230</b>	<b>-2.6%</b>	<b>1.7847</b>	<b>1.8576</b>	<b>-3.9%</b>	<b>1.7323</b>	<b>3.0%</b>
<b>Blended O/P Factor</b>	<b>2.0947</b>	<b>2.0770</b>	<b>0.9%</b>	<b>2.1548</b>	<b>-2.8%</b>	<b>1.9808</b>	<b>2.0748</b>	<b>-4.5%</b>	<b>1.9579</b>	<b>1.2%</b>
<b>Total Adjusted Admissions</b>	<b>1,691</b>	<b>1,841</b>	<b>-8.2%</b>	<b>1,960</b>	<b>-13.7%</b>	<b>12,341</b>	<b>13,265</b>	<b>-7.0%</b>	<b>12,686</b>	<b>-2.7%</b>
<b>Hours / Adjusted Admission</b>	<b>154.64</b>	<b>147.00</b>	<b>5.2%</b>	<b>130.60</b>	<b>18.4%</b>	<b>148.96</b>	<b>145.27</b>	<b>2.5%</b>	<b>143.23</b>	<b>4.0%</b>
<b>FTE's - Hospital Contract</b>	<b>111.5</b>	<b>43.6</b>	<b>155.7%</b>	<b>39.9</b>	<b>179.2%</b>	<b>107.4</b>	<b>47.6</b>	<b>125.6%</b>	<b>32.8</b>	<b>227.1%</b>
<b>FTE's - Mgmt Services</b>	<b>39.7</b>	<b>53.4</b>	<b>-25.6%</b>	<b>53.7</b>	<b>-26.1%</b>	<b>43.2</b>	<b>53.4</b>	<b>-19.1%</b>	<b>49.1</b>	<b>-12.0%</b>
<b>Total FTE's (including Contract)</b>	<b>1,676.8</b>	<b>1,675.9</b>	<b>0.1%</b>	<b>1,586.5</b>	<b>5.7%</b>	<b>1,668.0</b>	<b>1,691.6</b>	<b>-1.4%</b>	<b>1,574.7</b>	<b>5.9%</b>
<b>Total FTE'S per Adjusted Occupied Bed (including Contract)</b>	<b>5.2</b>	<b>5.9</b>	<b>-11.1%</b>	<b>4.7</b>	<b>11.2%</b>	<b>5.0</b>	<b>5.8</b>	<b>-14.7%</b>	<b>4.7</b>	<b>5.0%</b>
<b>ProCare FTEs</b>	<b>216.0</b>	<b>239.5</b>	<b>-9.8%</b>	<b>210.6</b>	<b>2.6%</b>	<b>213.3</b>	<b>237.7</b>	<b>-10.3%</b>	<b>206.0</b>	<b>3.6%</b>
<b>Total System FTEs</b>	<b>1,892.8</b>	<b>1,915.4</b>	<b>-1.2%</b>	<b>1,797.1</b>	<b>5.3%</b>	<b>1,881.4</b>	<b>1,929.3</b>	<b>-2.5%</b>	<b>1,780.7</b>	<b>5.7%</b>
<b>Urgent Care Visits</b>										
JBS Clinic	1,280	1,665	-23.1%	732	74.9%	14,277	12,318	15.9%	4,035	253.8%
West University	801	1,824	-56.1%	762	5.1%	10,588	13,479	-21.4%	5,716	85.2%
42nd Street	1	2,409	-100.0%	856	-99.9%	10	17,808	-99.9%	7,895	-99.9%
<b>Total Urgent Care Visits</b>	<b>2,082</b>	<b>5,898</b>	<b>-64.7%</b>	<b>2,350</b>	<b>-11.4%</b>	<b>24,875</b>	<b>43,605</b>	<b>-43.0%</b>	<b>17,646</b>	<b>41.0%</b>
<b>Wal-Mart Clinic Visits</b>										
East Clinic	167	223	-25.1%	223	-25.1%	1,796	1,112	61.5%	1,112	61.5%
West Clinic	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>Total Wal-Mart Visits</b>	<b>167</b>	<b>223</b>	<b>-25.1%</b>	<b>223</b>	<b>-25.1%</b>	<b>1,796</b>	<b>1,112</b>	<b>61.5%</b>	<b>1,112</b>	<b>61.5%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2022**

	<b>ECTOR COUNTY HOSPITAL DISTRICT</b>		
	<b>HOSPITAL</b>	<b>PRO CARE</b>	<b>DISTRICT</b>
<b>ASSETS</b>			
<b>CURRENT ASSETS:</b>			
Cash and Cash Equivalents	\$ 59,075,827	\$ 5,000	\$ 59,080,827
Investments	69,564,343	-	69,564,343
Patient Accounts Receivable - Gross	230,351,273	24,406,135	254,757,408
Less: 3rd Party Allowances	(153,017,326)	(10,118,045)	(163,135,371)
Bad Debt Allowance	(50,184,267)	(8,779,036)	(58,963,303)
Net Patient Accounts Receivable	27,149,680	5,509,054	32,658,734
Taxes Receivable	8,942,693	-	8,942,693
Accounts Receivable - Other	8,194,354	31,715	8,226,069
Inventories	8,630,557	445,138	9,075,695
Prepaid Expenses	3,734,128	93,071	3,827,199
<b>Total Current Assets</b>	<b>185,291,582</b>	<b>6,083,978</b>	<b>191,375,561</b>
<b>CAPITAL ASSETS:</b>			
Property and Equipment	497,704,143	393,970	498,098,112
Construction in Progress	2,724,467	-	2,724,467
	500,428,610	393,970	500,822,579
Less: Accumulated Depreciation and Amortization	(335,069,891)	(298,200)	(335,368,092)
<b>Total Capital Assets</b>	<b>165,358,718</b>	<b>95,770</b>	<b>165,454,488</b>
<b>RESTRICTED ASSETS:</b>			
Restricted Assets Held by Trustee	4,896	-	4,896
Restricted Assets Held in Endowment	6,213,235	-	6,213,235
Restricted TPC, LLC	1,784,008	-	1,784,008
Restricted MCH West Texas Services	2,355,014	-	2,355,014
Pension, Deferred Outflows of Resources	29,138,210	-	29,138,210
Assets whose use is Limited	-	110,024	110,024
<b>TOTAL ASSETS</b>	<b>\$ 390,145,662</b>	<b>\$ 6,289,772</b>	<b>\$ 396,435,435</b>
<b>LIABILITIES AND FUND BALANCE</b>			
<b>CURRENT LIABILITIES:</b>			
Current Maturities of Long-Term Debt	\$ 2,362,987	\$ -	\$ 2,362,987
Self-Insurance Liability - Current Portion	2,551,188	-	2,551,188
Accounts Payable	30,139,679	1,324,988	31,464,667
A/R Credit Balances	2,832,160	-	2,832,160
Accrued Interest	156,796	-	156,796
Accrued Salaries and Wages	4,566,689	4,679,381	9,246,070
Accrued Compensated Absences	4,671,456	-	4,671,456
Due to Third Party Payors	6,396,715	-	6,396,715
Deferred Revenue	9,369,990	318,235	9,688,225
<b>Total Current Liabilities</b>	<b>63,047,660</b>	<b>6,322,603</b>	<b>69,370,263</b>
ACCRUED POST RETIREMENT BENEFITS	88,582,927	-	88,582,927
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	-	1,476,505
LONG-TERM DEBT - Less Current Maturities	53,305,290	-	53,305,290
<b>Total Liabilities</b>	<b>206,412,382</b>	<b>6,322,603</b>	<b>212,734,985</b>
<b>FUND BALANCE</b>	<b>183,733,280</b>	<b>(32,831)</b>	<b>183,700,449</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 390,145,662</b>	<b>\$ 6,289,772</b>	<b>\$ 396,435,435</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BALANCE SHEET - BLENDED  
APRIL 2022**

	CURRENT YEAR	PRIOR FISCAL YEAR END		CURRENT YEAR CHANGE
		HOSPITAL Audited	PRO CARE Audited	
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and Cash Equivalents	\$ 59,080,827	\$ 51,186,029	\$ 4,500	\$ 7,890,297
Investments	69,564,343	63,929,700	-	5,634,643
Patient Accounts Receivable - Gross	254,757,408	238,367,515	23,207,991	(6,818,097)
Less: 3rd Party Allowances	(163,135,371)	(153,865,506)	(10,248,128)	978,263
Bad Debt Allowance	(58,963,303)	(53,122,125)	(8,592,762)	2,751,584
Net Patient Accounts Receivable	32,658,734	31,379,884	4,367,101	(3,088,251)
Taxes Receivable	8,942,693	8,121,560	-	821,133
Accounts Receivable - Other	8,226,069	15,670,402	36,244	(7,480,577)
Inventories	9,075,695	7,642,276	420,138	1,013,281
Prepaid Expenses	3,827,199	3,223,336	159,539	444,324
<b>Total Current Assets</b>	<b>191,375,561</b>	<b>181,153,187</b>	<b>4,987,522</b>	<b>5,234,852</b>
<b>CAPITAL ASSETS:</b>				
Property and Equipment	498,098,112	494,009,653	393,970	3,694,490
Construction in Progress	2,724,467	886,158	-	1,838,309
	500,822,579	494,895,810	393,970	5,532,799
Less: Accumulated Depreciation and Amortization	(335,368,092)	(324,671,790)	(288,301)	(10,408,001)
<b>Total Capital Assets</b>	<b>165,454,488</b>	<b>170,224,021</b>	<b>105,668</b>	<b>(4,875,201)</b>
<b>RESTRICTED ASSETS:</b>				
Restricted Assets Held by Trustee	4,896	4,896	-	-
Restricted Assets Held in Endowment	6,213,235	6,303,870	-	(90,635)
Restricted MCH West Texas Services	2,355,014	2,322,472	-	32,542
Pension, Deferred Outflows of Resources	29,138,210	29,138,210	-	-
Assets whose use is Limited	110,024	-	97,008	13,017
<b>TOTAL ASSETS</b>	<b>\$ 396,435,435</b>	<b>\$ 391,022,321</b>	<b>\$ 5,190,198</b>	<b>\$ 222,916</b>
<b>LIABILITIES AND FUND BALANCE</b>				
<b>CURRENT LIABILITIES:</b>				
Current Maturities of Long-Term Debt	\$ 2,362,987	\$ 2,556,272	\$ -	\$ (193,286)
Self-Insurance Liability - Current Portion	2,551,188	2,551,189	-	(1)
Accounts Payable	31,464,667	16,754,399	720,459	13,989,809
A/R Credit Balances	2,832,160	2,342,858	-	489,301
Accrued Interest	156,796	19,294	-	137,502
Accrued Salaries and Wages	9,246,070	4,066,267	4,173,631	1,006,172
Accrued Compensated Absences	4,671,456	4,151,036	-	520,420
Due to Third Party Payors	6,396,715	15,144,253	-	(8,747,538)
Deferred Revenue	9,688,225	1,110,947	328,939	8,248,340
<b>Total Current Liabilities</b>	<b>69,370,263</b>	<b>48,696,516</b>	<b>5,223,028</b>	<b>15,450,719</b>
ACCRUED POST RETIREMENT BENEFITS	88,582,927	84,851,830	-	3,731,098
SELF-INSURANCE LIABILITIES - Less Current Portion	1,476,505	1,476,505	-	-
LONG-TERM DEBT - Less Current Maturities	53,305,290	54,100,003	-	(794,714)
<b>Total Liabilities</b>	<b>212,734,985</b>	<b>189,124,854</b>	<b>5,223,028</b>	<b>18,387,103</b>
<b>FUND BALANCE</b>	<b>183,700,449</b>	<b>201,897,467</b>	<b>(32,831)</b>	<b>(18,164,187)</b>
<b>TOTAL LIABILITIES AND FUND BALANCE</b>	<b>\$ 396,435,435</b>	<b>\$ 391,022,321</b>	<b>\$ 5,190,198</b>	<b>\$ 222,916</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
BLENDED OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Inpatient Revenue	\$ 51,190,226	\$ 50,193,013	2.0%	\$ 49,070,231	4.3%	\$ 393,203,336	\$ 355,083,705	10.7%	\$ 376,584,947	4.4%
Outpatient Revenue	56,035,426	54,055,453	3.7%	56,667,768	-1.1%	385,642,817	381,647,210	1.0%	360,734,389	6.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 107,225,652</b>	<b>\$ 104,248,466</b>	<b>2.9%</b>	<b>\$ 105,737,998</b>	<b>1.4%</b>	<b>\$ 778,846,153</b>	<b>\$ 736,730,915</b>	<b>5.7%</b>	<b>\$ 737,319,337</b>	<b>5.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 71,914,318	\$ 63,461,994	13.3%	\$ 65,006,934	10.6%	\$ 506,577,313	\$ 450,740,403	12.4%	\$ 448,909,524	12.8%
Policy Adjustments	1,288,848	2,016,234	-36.1%	179,272	618.9%	7,315,553	13,391,685	-45.4%	21,065,012	-65.3%
Uninsured Discount	10,610,935	9,594,456	10.6%	11,675,575	-9.1%	58,765,694	68,625,633	-14.4%	63,136,974	-6.9%
Indigent	112,331	1,643,702	-93.2%	2,799,194	-96.0%	7,842,416	11,822,455	-33.7%	11,898,060	-34.1%
Provision for Bad Debts	4,334,894	5,663,981	-23.5%	4,737,300	-8.5%	46,633,883	39,520,195	18.0%	40,129,690	16.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 88,261,327</b>	<b>\$ 82,380,367</b>	<b>7.1%</b>	<b>\$ 84,398,274</b>	<b>4.6%</b>	<b>\$ 627,134,858</b>	<b>\$ 584,100,371</b>	<b>7.4%</b>	<b>\$ 585,139,259</b>	<b>7.2%</b>
	<b>82.31%</b>	<b>79.02%</b>		<b>79.82%</b>		<b>80.52%</b>	<b>79.28%</b>		<b>79.36%</b>	
<b><u>OTHER PATIENT REVENUE</u></b>										
Medicaid Supplemental Payments	\$ 1,785,547	\$ 1,892,772	-5.7%	1,813,563	-1.5%	\$ 12,406,733	13,249,404	-6.4%	\$ 13,466,247	-7.9%
DSRIP	1,282,780	1,282,780	0.0%	547,173	134.4%	8,979,460	8,979,460	0.0%	3,830,211	134.4%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 3,068,327</b>	<b>\$ 3,175,552</b>	<b>-3.4%</b>	<b>\$ 2,360,736</b>	<b>30.0%</b>	<b>\$ 21,386,193</b>	<b>\$ 22,228,864</b>	<b>-3.8%</b>	<b>\$ 17,296,458</b>	<b>23.6%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 22,032,653</b>	<b>\$ 25,043,651</b>	<b>-12.0%</b>	<b>\$ 23,700,460</b>	<b>-7.0%</b>	<b>\$ 173,097,489</b>	<b>\$ 174,859,408</b>	<b>-1.0%</b>	<b>\$ 169,476,536</b>	<b>2.1%</b>
<b><u>OTHER REVENUE</u></b>										
Tax Revenue	\$ 5,547,479	\$ 5,113,260	8.5%	\$ 5,738,472	-3.3%	\$ 42,619,521	\$ 37,869,924	12.5%	\$ 36,419,031	17.0%
Other Revenue	950,783	862,986	10.2%	957,198	-0.7%	6,317,704	6,095,253	3.6%	6,525,253	-3.2%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,498,262</b>	<b>\$ 5,976,246</b>	<b>8.7%</b>	<b>\$ 6,695,670</b>	<b>-2.9%</b>	<b>\$ 48,937,225</b>	<b>\$ 43,965,177</b>	<b>11.3%</b>	<b>\$ 42,944,284</b>	<b>14.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 28,530,914</b>	<b>\$ 31,019,897</b>	<b>-8.0%</b>	<b>\$ 30,396,130</b>	<b>-6.1%</b>	<b>\$ 222,034,714</b>	<b>\$ 218,824,585</b>	<b>1.5%</b>	<b>\$ 212,420,819</b>	<b>4.5%</b>
<b><u>OPERATING EXPENSES</u></b>										
Salaries and Wages	\$ 14,019,134	\$ 13,109,932	6.9%	\$ 13,220,702	6.0%	\$ 93,080,175	\$ 91,647,122	1.6%	\$ 89,060,632	4.5%
Benefits	2,903,144	2,962,744	-2.0%	2,861,173	1.5%	19,965,560	20,938,926	-4.6%	19,218,698	3.9%
Temporary Labor	4,083,475	941,178	333.9%	998,585	308.9%	22,758,131	7,097,187	220.7%	5,607,957	305.8%
Physician Fees	1,290,864	1,260,589	2.4%	1,392,790	-7.3%	9,943,719	8,820,463	12.7%	9,693,774	2.6%
Texas Tech Support	859,750	885,637	-2.9%	867,783	-0.9%	6,005,163	6,199,459	-3.1%	5,988,515	0.3%
Purchased Services	4,105,712	4,339,635	-5.4%	3,950,877	3.9%	30,149,902	30,269,089	-0.4%	27,801,690	8.4%
Supplies	5,276,123	4,874,054	8.2%	5,219,320	1.1%	37,161,179	34,692,097	7.1%	35,316,687	5.2%
Utilities	367,089	316,008	16.2%	313,756	17.0%	2,367,592	2,254,444	5.0%	2,237,624	5.8%
Repairs and Maintenance	806,965	801,372	0.7%	791,098	2.0%	6,050,958	5,619,904	7.7%	5,203,050	16.3%
Leases and Rent	188,336	154,006	22.3%	135,429	39.1%	1,907,907	1,068,582	78.5%	1,223,906	55.9%
Insurance	156,211	156,479	-0.2%	134,671	16.0%	1,064,303	1,093,555	-2.7%	1,014,074	5.0%
Interest Expense	70,604	132,816	-46.8%	107,948	-34.6%	609,690	933,549	-34.7%	752,030	-18.9%
ECHDA	214,530	200,924	6.8%	224,975	-4.6%	1,252,261	1,406,468	-11.0%	1,416,200	-11.6%
Other Expense	135,973	161,022	-15.6%	117,493	15.7%	1,508,124	1,233,708	22.2%	963,254	56.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 34,477,910</b>	<b>\$ 30,296,396</b>	<b>13.8%</b>	<b>\$ 30,336,600</b>	<b>13.7%</b>	<b>\$ 233,824,665</b>	<b>\$ 213,274,553</b>	<b>9.6%</b>	<b>\$ 205,498,091</b>	<b>13.8%</b>
Depreciation/Amortization	\$ 1,652,016	\$ 1,559,873	5.9%	\$ 1,585,918	4.2%	\$ 11,605,880	\$ 11,022,526	5.3%	\$ 11,058,670	4.9%
(Gain) Loss on Sale of Assets	-	681	-100.0%	-	0.0%	7,515	4,767	57.6%	700	973.5%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 36,129,926</b>	<b>\$ 31,856,950</b>	<b>13.4%</b>	<b>\$ 31,922,517</b>	<b>13.2%</b>	<b>\$ 245,438,060</b>	<b>\$ 224,301,846</b>	<b>9.4%</b>	<b>\$ 216,557,462</b>	<b>13.3%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (7,599,011)</b>	<b>\$ (837,053)</b>	<b>-807.8%</b>	<b>\$ (1,526,388)</b>	<b>-397.8%</b>	<b>\$ (23,403,346)</b>	<b>\$ (5,477,261)</b>	<b>327.3%</b>	<b>\$ (4,136,643)</b>	<b>465.8%</b>
Operating Margin	-26.63%	-2.70%	887.0%	-5.02%	430.4%	-10.54%	-2.50%	321.1%	-1.95%	441.3%
<b><u>NONOPERATING REVENUE/EXPENSE</u></b>										
Interest Income	\$ 122,993	\$ 17,785	591.6%	\$ 992	12299.9%	\$ 257,343	\$ 124,495	106.7%	\$ 34,492	646.1%
Tobacco Settlement	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	19,100	-100.0%	-	82,404	-100.0%	20,775	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	0.0%	-	0.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (6,317,963)</b>	<b>\$ 477,444</b>	<b>1423.3%</b>	<b>\$ (334,663)</b>	<b>-1787.9%</b>	<b>\$ (15,874,342)</b>	<b>\$ (3,985,422)</b>	<b>-298.3%</b>	<b>\$ (2,909,743)</b>	<b>-445.6%</b>
Unrealized Gain/(Loss) on Investments	\$ (547,014)	\$ (9,360)	0.0%	\$ 3,412	-16132.5%	\$ (2,322,388)	\$ (65,520)	0.0%	\$ (14,499)	15917.9%
Investment in Subsidiaries	3,816	124,344	-96.9%	18,497	-79.4%	32,542	870,408	-96.3%	27,157	19.8%
<b>CHANGE IN NET POSITION</b>	<b>\$ (6,861,161)</b>	<b>\$ 592,428</b>	<b>1258.1%</b>	<b>\$ (312,754)</b>	<b>-2093.8%</b>	<b>\$ (18,164,187)</b>	<b>\$ (3,180,534)</b>	<b>-471.1%</b>	<b>\$ (2,897,084)</b>	<b>-527.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
HOSPITAL OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Inpatient Revenue	\$ 51,190,226	\$ 50,193,013	2.0%	\$ 49,070,231	4.3%	\$ 393,203,336	\$ 355,083,705	10.7%	\$ 376,584,947	4.4%
Outpatient Revenue	44,680,415	41,308,677	8.2%	45,291,569	-1.3%	308,532,624	304,505,692	1.3%	275,782,619	11.9%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 95,870,642</b>	<b>\$ 91,501,690</b>	<b>4.8%</b>	<b>\$ 94,361,800</b>	<b>1.6%</b>	<b>\$ 701,735,961</b>	<b>\$ 659,589,397</b>	<b>6.4%</b>	<b>\$ 652,367,566</b>	<b>7.6%</b>
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 66,255,017	\$ 57,638,749	14.9%	\$ 58,887,354	12.5%	\$ 467,990,807	\$ 415,660,509	12.6%	\$ 408,583,152	14.5%
Policy Adjustments	532,362	920,707	-42.2%	(442,413)	-220.3%	2,532,094	6,543,098	-61.3%	12,047,791	-79.0%
Uninsured Discount	10,177,680	8,855,358	14.9%	11,278,188	-9.8%	55,668,953	64,042,457	-13.1%	57,953,419	-3.9%
Indigent Care	109,772	1,629,244	-93.3%	2,784,034	-96.1%	7,800,868	11,728,309	-33.5%	11,851,573	-34.2%
Provision for Bad Debts	3,493,476	4,632,957	-24.6%	3,927,773	-11.1%	40,326,981	33,402,693	20.7%	33,949,363	18.8%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 80,568,307</b>	<b>\$ 73,677,015</b>	<b>9.4%</b>	<b>\$ 76,434,936</b>	<b>5.4%</b>	<b>\$ 574,319,703</b>	<b>\$ 531,377,066</b>	<b>8.1%</b>	<b>\$ 524,385,297</b>	<b>9.5%</b>
	84.04%	80.52%		81.00%		81.84%	80.56%		80.38%	
<b>OTHER PATIENT REVENUE</b>										
Medicaid Supplemental Payments	\$ 1,785,547	\$ 1,892,772	-5.7%	\$ 1,813,563	-1.5%	\$ 12,406,733	\$ 13,249,404	-6.4%	\$ 13,466,247	-7.9%
DSRIP	1,282,780	1,282,780	0.0%	547,173	134.4%	8,979,460	8,979,460	0.0%	3,830,211	134.4%
<b>TOTAL OTHER PATIENT REVENUE</b>	<b>\$ 3,068,327</b>	<b>\$ 3,175,552</b>	<b>-3.4%</b>	<b>\$ 2,360,736</b>	<b>30.0%</b>	<b>\$ 21,386,193</b>	<b>\$ 22,228,864</b>	<b>-3.8%</b>	<b>\$ 17,296,458</b>	<b>23.6%</b>
<b>NET PATIENT REVENUE</b>	<b>\$ 18,370,662</b>	<b>\$ 21,000,227</b>	<b>-12.5%</b>	<b>\$ 20,287,600</b>	<b>-9.4%</b>	<b>\$ 148,802,451</b>	<b>\$ 150,441,195</b>	<b>-1.1%</b>	<b>\$ 145,278,727</b>	<b>2.4%</b>
<b>OTHER REVENUE</b>										
Tax Revenue	\$ 5,547,479	\$ 5,113,260	8.5%	\$ 5,738,472	-3.3%	\$ 42,619,521	\$ 37,869,924	12.5%	\$ 36,419,031	17.0%
Other Revenue	751,021	668,224	12.4%	699,357	7.4%	4,814,031	4,684,119	2.8%	4,939,397	-2.5%
<b>TOTAL OTHER REVENUE</b>	<b>\$ 6,298,500</b>	<b>\$ 5,781,484</b>	<b>8.9%</b>	<b>\$ 6,437,829</b>	<b>-2.2%</b>	<b>\$ 47,433,552</b>	<b>\$ 42,554,043</b>	<b>11.5%</b>	<b>\$ 41,358,428</b>	<b>14.7%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 24,669,162</b>	<b>\$ 26,781,711</b>	<b>-7.9%</b>	<b>\$ 26,725,429</b>	<b>-7.7%</b>	<b>\$ 196,236,003</b>	<b>\$ 192,995,238</b>	<b>1.7%</b>	<b>\$ 186,637,155</b>	<b>5.1%</b>
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 10,145,665	\$ 8,841,909	14.7%	\$ 9,278,239	9.3%	\$ 64,984,514	\$ 62,211,659	4.5%	\$ 61,869,769	5.0%
Benefits	2,452,715	2,539,977	-3.4%	2,405,093	2.0%	16,869,124	17,849,700	-5.5%	16,275,103	3.6%
Temporary Labor	3,754,637	740,061	407.3%	760,794	393.5%	20,866,720	5,689,368	266.8%	4,072,600	412.4%
Physician Fees	1,135,098	1,144,616	-0.8%	1,234,950	-8.1%	8,754,769	8,012,312	9.3%	8,926,665	-1.9%
Texas Tech Support	859,750	885,637	-2.9%	867,783	-0.9%	6,005,163	6,199,459	-3.1%	5,988,515	0.3%
Purchased Services	4,139,335	4,322,142	-4.2%	3,969,396	4.3%	30,708,570	30,241,125	1.5%	28,015,459	9.6%
Supplies	5,180,493	4,746,626	9.1%	5,097,231	1.6%	36,370,060	33,837,863	7.5%	34,463,481	5.5%
Utilities	366,806	315,503	16.3%	312,830	17.3%	2,363,554	2,250,909	5.0%	2,232,667	5.9%
Repairs and Maintenance	805,032	801,267	0.5%	791,098	1.8%	6,046,629	5,615,169	7.7%	5,202,340	16.2%
Leases and Rentals	25,579	(7,470)	-442.4%	(32,030)	-179.9%	806,980	(52,290)	-1643.3%	66,610	1111.5%
Insurance	98,772	103,977	-5.0%	84,364	17.1%	707,391	727,839	-2.8%	665,207	6.3%
Interest Expense	70,604	132,816	-46.8%	107,948	-34.6%	609,690	933,549	-34.7%	752,030	-18.9%
ECHDA	214,530	200,924	6.8%	224,975	-4.6%	1,252,261	1,406,468	-11.0%	1,416,200	-11.6%
Other Expense	86,031	94,289	-8.8%	54,331	58.3%	1,170,923	727,114	61.0%	556,844	110.3%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 29,335,048</b>	<b>\$ 24,862,274</b>	<b>18.0%</b>	<b>\$ 25,157,002</b>	<b>16.6%</b>	<b>\$ 197,516,347</b>	<b>\$ 175,650,244</b>	<b>12.4%</b>	<b>\$ 170,503,491</b>	<b>15.8%</b>
Depreciation/Amortization	\$ 1,647,186	\$ 1,551,727	6.2%	\$ 1,579,200	4.3%	\$ 11,571,407	\$ 10,965,504	5.5%	\$ 11,010,662	5.1%
(Gain)/Loss on Disposal of Assets	-	681	-100.0%	-	0.0%	-	4,767	100.0%	700	-100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 30,982,233</b>	<b>\$ 26,414,682</b>	<b>17.3%</b>	<b>\$ 26,736,202</b>	<b>15.9%</b>	<b>\$ 209,087,754</b>	<b>\$ 186,620,515</b>	<b>12.0%</b>	<b>\$ 181,514,854</b>	<b>15.2%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (6,313,072)</b>	<b>\$ 367,029</b>	<b>-1820.0%</b>	<b>\$ (10,774)</b>	<b>-58497.0%</b>	<b>\$ (12,851,752)</b>	<b>\$ 6,374,723</b>	<b>-301.6%</b>	<b>\$ 5,122,301</b>	<b>-350.9%</b>
Operating Margin	-25.59%	1.37%	-1967.3%	-0.04%	63381.3%	-6.55%	3.30%	-298.3%	2.74%	-338.6%
<b>NONOPERATING REVENUE/EXPENSE</b>										
Interest Income	\$ 122,993	\$ 17,785	591.6%	\$ 992	12299.9%	\$ 257,343	\$ 124,495	106.7%	\$ 34,492	646.1%
Tobacco Settlement	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%	1,158,055	1,284,940	-9.9%	1,171,633	-1.2%
Trauma Funds	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
Donations	-	11,772	-100.0%	19,100	-100.0%	-	82,404	-100.0%	20,775	-100.0%
COVID-19 Stimulus	-	-	0.0%	-	0.0%	6,113,607	-	-	-	0.0%
<b>CHANGE IN NET POSITION BEFORE CAPITAL CONTRIBUTION</b>	<b>\$ (5,032,024)</b>	<b>\$ 1,681,526</b>	<b>-399.3%</b>	<b>\$ 1,180,952</b>	<b>-526.1%</b>	<b>\$ (5,322,747)</b>	<b>\$ 7,866,562</b>	<b>-167.7%</b>	<b>\$ 6,349,201</b>	<b>-183.8%</b>
Procure Capital Contribution	(1,285,939)	(1,204,082)	6.8%	(1,515,615)	-15.2%	(10,551,595)	(11,851,984)	-11.0%	(9,258,944)	14.0%
<b>CHANGE IN NET POSITION BEFORE INVESTMENT ACTIVITY</b>	<b>\$ (6,317,963)</b>	<b>\$ 477,444</b>	<b>1423.3%</b>	<b>\$ (334,663)</b>	<b>-1787.9%</b>	<b>\$ (15,874,342)</b>	<b>\$ (3,985,422)</b>	<b>-298.3%</b>	<b>\$ (2,909,742)</b>	<b>-445.6%</b>
Unrealized Gain/(Loss) on Investments	\$ (547,014)	(9,360)	5744.2%	\$ 3,412	-16132.5%	\$ (2,322,388)	(65,520)	3444.5%	\$ (14,499)	15917.9%
Investment in Subsidiaries	3,816	124,344	-96.9%	18,497	-79.4%	32,542	870,408	-96.3%	27,157	19.8%
<b>CHANGE IN NET POSITION</b>	<b>\$ (6,861,161)</b>	<b>\$ 592,428</b>	<b>1258.1%</b>	<b>\$ (312,754)</b>	<b>-2093.8%</b>	<b>\$ (18,164,187)</b>	<b>\$ (3,180,534)</b>	<b>-471.1%</b>	<b>\$ (2,897,084)</b>	<b>-527.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
PROCARE OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 11,355,011	\$ 12,746,776	-10.9%	\$ 11,376,198	-0.2%	\$ 77,110,193	\$ 77,141,518	0.0%	\$ 84,951,770	-9.2%
<b>TOTAL PATIENT REVENUE</b>	\$ 11,355,011	\$ 12,746,776	-10.9%	\$ 11,376,198	-0.2%	\$ 77,110,193	\$ 77,141,518	0.0%	\$ 84,951,770	-9.2%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 5,659,301	\$ 5,823,245	-2.8%	\$ 6,119,580	-7.5%	\$ 38,586,505	\$ 35,079,894	10.0%	\$ 40,326,372	-4.3%
Policy Adjustments	756,487	1,095,527	-30.9%	621,685	21.7%	4,783,459	6,848,587	-30.2%	9,017,222	-47.0%
Uninsured Discount	433,255	739,098	-41.4%	397,387	9.0%	3,096,741	4,583,176	-32.4%	5,183,555	-40.3%
Indigent	2,560	14,458	-82.3%	15,160	-83.1%	41,548	94,146	-55.9%	46,486	-10.6%
Provision for Bad Debts	841,418	1,031,024	-18.4%	809,527	3.9%	6,306,902	6,117,502	3.1%	6,180,326	2.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 7,693,020	\$ 8,703,352	-11.6%	\$ 7,963,339	-3.4%	\$ 52,815,155	\$ 52,723,305	0.2%	\$ 60,753,962	-13.1%
	67.75%	68.28%		70.00%		68.49%	68.35%		71.52%	
<b>NET PATIENT REVENUE</b>	\$ 3,661,991	\$ 4,043,424	-9.4%	\$ 3,412,859	7.3%	\$ 24,295,038	\$ 24,418,213	-0.5%	\$ 24,197,808	0.4%
						31.5%				
<b>OTHER REVENUE</b>										
Other Income	\$ 199,762	\$ 194,762	2.6%	\$ 257,841	-22.5%	\$ 1,503,674	\$ 1,411,134	6.6%	\$ 1,585,856	-5.2%
<b>TOTAL OTHER REVENUE</b>	\$ 199,762	\$ 194,762	2.6%	\$ 257,841	-22.5%	\$ 1,503,674	\$ 1,411,134	6.6%	\$ 1,585,856	-5.2%
<b>NET OPERATING REVENUE</b>	\$ 3,861,753	\$ 4,238,186	-8.9%	\$ 3,670,700	5.2%	\$ 25,798,711	\$ 25,829,347	-0.1%	\$ 25,783,665	0.1%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 3,873,469	\$ 4,268,023	-9.2%	\$ 3,942,463	-1.8%	\$ 28,095,661	\$ 29,435,463	-4.6%	\$ 27,190,863	3.3%
Benefits	450,429	422,767	6.5%	456,080	-1.2%	3,096,436	3,089,226	0.2%	2,943,594	5.2%
Temporary Labor	328,838	201,117	63.5%	237,791	38.3%	1,891,412	1,407,819	34.4%	1,535,357	23.2%
Physician Fees	155,766	115,973	34.3%	157,839	-1.3%	1,188,950	808,151	47.1%	767,109	55.0%
Purchased Services	(33,622)	17,493	-292.2%	(18,519)	81.6%	(558,667)	27,964	-2097.8%	(213,768)	161.3%
Supplies	95,630	127,428	-25.0%	122,089	-21.7%	791,118	854,234	-7.4%	853,206	-7.3%
Utilities	282	505	-44.1%	926	-69.5%	4,038	3,535	14.2%	4,957	-18.5%
Repairs and Maintenance	1,933	105	1740.6%	-	0.0%	4,329	4,735	-8.6%	710	510.1%
Leases and Rentals	162,757	161,476	0.8%	167,459	-2.8%	1,100,928	1,120,872	-1.8%	1,157,296	-4.9%
Insurance	57,439	52,502	9.4%	50,307	14.2%	356,912	365,716	-2.4%	348,868	2.3%
Other Expense	49,942	66,733	-25.2%	63,163	-20.9%	337,201	506,594	-33.4%	406,409	-17.0%
<b>TOTAL OPERATING EXPENSES</b>	\$ 5,142,862	\$ 5,434,122	-5.4%	\$ 5,179,597	-0.7%	\$ 36,308,318	\$ 37,624,309	-3.5%	\$ 34,994,600	3.8%
Depreciation/Amortization	\$ 4,830	\$ 8,146	-40.7%	\$ 6,718	-28.1%	\$ 34,473	\$ 57,022	-39.5%	\$ 48,008	-28.2%
(Gain)/Loss on Sale of Assets	-	-	0.0%	-	0.0%	7,515	-	0.0%	-	0.0%
<b>TOTAL OPERATING COSTS</b>	\$ 5,147,692	\$ 5,442,268	-5.4%	\$ 5,186,315	-0.7%	\$ 36,350,306	\$ 37,681,331	-3.5%	\$ 35,042,608	3.7%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (1,285,939)	\$ (1,204,082)	-6.8%	\$ (1,515,615)	-15.2%	\$ (10,551,595)	\$ (11,851,984)	11.0%	\$ (9,258,944)	-14.0%
Operating Margin	-33.30%	-28.41%	17.2%	-41.29%	-19.4%	-40.90%	-45.89%	-10.9%	-35.91%	13.9%
COVID-19 Stimulus	\$ -	\$ -		\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
MCH Contribution	\$ 1,285,939	\$ 1,204,082	6.8%	\$ 1,515,615	-15.2%	\$ 10,551,595	\$ 11,851,984	-11.0%	\$ 9,258,944	14.0%
<b>CAPITAL CONTRIBUTION</b>	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%

**MONTHLY STATISTICAL REPORT**

	CURRENT MONTH					YEAR TO DATE				
Total Office Visits	9,156	9,809	-6.66%	9,535	-3.97%	61,342	59,642	2.85%	57,569	6.55%
Total Hospital Visits	5,866	5,545	5.79%	5,250	11.73%	41,037	38,123	7.64%	36,922	11.15%
Total Procedures	12,074	13,475	-10.40%	12,859	-6.10%	82,464	83,883	-1.68%	81,871	0.72%
Total Surgeries	730	928	-21.34%	846	-13.71%	5,309	5,262	0.89%	4,899	8.37%
Total Provider FTE's	90.9	99.4	-8.59%	90.4	0.55%	90.7	98.3	-7.66%	91.7	-1.06%
Total Staff FTE's	111.9	127.1	-11.92%	107.9	3.78%	109.5	126.4	-13.40%	102.0	7.37%
Total Administrative FTE's	13.2	13.0	1.84%	12.4	6.83%	13.1	13.0	0.72%	12.3	6.53%
Total FTE's	216.0	239.5	-9.79%	210.6	2.57%	213.3	237.7	-10.25%	206.0	3.57%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - SOUTH - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b>PATIENT REVENUE</b>										
Outpatient Revenue	\$ 164,408	\$ 319,372	-48.5%	\$ 436,284	-62.3%	\$ 1,232,405	\$ 2,360,468	-47.8%	\$ 3,472,336	-64.5%
<b>TOTAL PATIENT REVENUE</b>	\$ 164,408	\$ 319,372	-48.5%	\$ 436,284	-62.3%	\$ 1,232,405	\$ 2,360,468	-47.8%	\$ 3,472,336	-64.5%
<b>DEDUCTIONS FROM REVENUE</b>										
Contractual Adjustments	\$ 80,737	\$ 173,701	-53.5%	\$ 260,979	-69.1%	\$ 806,275	\$ 1,283,818	-37.2%	\$ 1,864,203	-56.7%
Self Pay Adjustments	37,377	49,830	-25.0%	93,445	-60.0%	199,700	368,291	-45.8%	527,518	-62.1%
Bad Debts	(9,029)	10,207	-188.5%	(50,565)	-82.1%	(89,547)	75,436	-218.7%	153,375	-158.4%
<b>TOTAL REVENUE DEDUCTIONS</b>	\$ 109,085	\$ 233,738	-53.3%	\$ 303,859	-64.1%	\$ 916,428	\$ 1,727,545	-47.0%	\$ 2,545,096	-64.0%
	66.4%	73.2%		69.6%		74.4%	73.2%		73.3%	
<b>NET PATIENT REVENUE</b>	\$ 55,323	\$ 85,634	-35.4%	\$ 132,425	-58.2%	\$ 315,977	\$ 632,923	-50.1%	\$ 927,240	-65.9%
<b>OTHER REVENUE</b>										
FHC Other Revenue	\$ 50,949	\$ 25,436	0.0%	\$ 19,064	167.2%	\$ 197,272	\$ 178,052	0.0%	\$ 187,130	5.4%
<b>TOTAL OTHER REVENUE</b>	\$ 50,949	\$ 25,436	100.3%	\$ 19,064	167.2%	\$ 197,272	\$ 178,052	10.8%	\$ 187,130	5.4%
<b>NET OPERATING REVENUE</b>	\$ 106,272	\$ 111,070	-4.3%	\$ 151,489	-29.8%	\$ 513,249	\$ 810,975	-36.7%	\$ 1,114,370	-53.9%
<b>OPERATING EXPENSE</b>										
Salaries and Wages	\$ 72,617	\$ 57,236	26.9%	\$ 91,450	-20.6%	\$ 524,510	\$ 412,709	27.1%	\$ 603,916	-13.1%
Benefits	17,555	16,442	6.8%	23,706	-25.9%	136,156	118,414	15.0%	158,863	-14.3%
Physician Services	132,145	68,581	92.7%	97,551	35.5%	635,509	480,067	32.4%	855,157	-25.7%
Cost of Drugs Sold	1,983	2,897	-31.5%	11,236	-82.4%	30,278	21,411	41.4%	51,451	-41.2%
Supplies	2,891	4,333	-33.3%	7,431	-61.1%	27,220	31,596	-13.9%	70,674	-61.5%
Utilities	2,015	3,819	-47.2%	3,820	-47.3%	19,826	21,517	-7.9%	21,518	-7.9%
Repairs and Maintenance	554	1,799	-69.2%	520	6.5%	27,529	12,593	118.6%	7,099	287.8%
Leases and Rentals	477	477	-0.1%	548	-13.0%	3,428	3,339	2.7%	3,490	-1.8%
Other Expense	1,464	1,125	30.1%	1,000	46.4%	11,012	7,875	39.8%	24,337	-54.8%
<b>TOTAL OPERATING EXPENSES</b>	\$ 231,700	\$ 156,709	47.9%	\$ 237,262	-2.3%	\$ 1,415,467	\$ 1,109,521	27.6%	\$ 1,796,504	-21.2%
Depreciation/Amortization	\$ 2,625	\$ 3,874	-32.2%	\$ 3,807	-31.0%	\$ 18,392	\$ 27,371	-32.8%	\$ 27,276	-32.6%
<b>TOTAL OPERATING COSTS</b>	\$ 234,325	\$ 160,583	45.9%	\$ 241,069	-2.8%	\$ 1,433,859	\$ 1,136,892	26.1%	\$ 1,823,780	-21.4%
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	\$ (128,053)	\$ (49,513)	-158.6%	\$ (89,580)	-42.9%	\$ (920,610)	\$ (325,917)	-182.5%	\$ (709,410)	29.8%
Operating Margin	-120.50%	-44.58%	170.3%	-59.13%	103.8%	-179.37%	-40.19%	346.3%	-63.66%	181.8%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	685	931	-26.4%	1,398	-51.0%	4,795	6,881	-30.3%	9,752	-50.8%
Average Revenue per Office Visit	240.01	343.04	-30.0%	312.08	-23.1%	257.02	343.04	-25.1%	356.06	-27.8%
Hospital FTE's (Salaries and Wages)	16.1	12.4	29.7%	18.0	-10.8%	15.1	13.0	16.4%	18.5	-18.3%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - WEST UNIVERSITY - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 149,424	\$ 186,933	-20.1%	\$ 126,992	17.7%	\$ 1,056,216	\$ 1,188,783	-11.2%	\$ 346,785	204.6%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 149,424</b>	<b>\$ 186,933</b>	<b>-20.1%</b>	<b>\$ 126,992</b>	<b>17.7%</b>	<b>\$ 1,056,216</b>	<b>\$ 1,188,783</b>	<b>-11.2%</b>	<b>\$ 346,785</b>	<b>204.6%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 75,387	\$ 106,146	-29.0%	\$ 77,490	-2.7%	\$ 592,164	\$ 675,028	-12.3%	\$ 183,207	223.2%
Self Pay Adjustments	15,608	24,412	-36.1%	26,667	-41.5%	76,429	155,244	-50.8%	68,020	12.4%
Bad Debts	4,324	-	0.0%	(20,695)	-120.9%	35,248	-	0.0%	(43,961)	-180.2%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 95,320</b>	<b>\$ 130,558</b>	<b>-27.0%</b>	<b>\$ 83,462</b>	<b>14.2%</b>	<b>\$ 703,840</b>	<b>\$ 830,272</b>	<b>-15.2%</b>	<b>\$ 207,266</b>	<b>239.6%</b>
	<b>63.79%</b>	<b>69.84%</b>		<b>65.72%</b>		<b>66.64%</b>	<b>69.84%</b>		<b>59.77%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 54,104</b>	<b>\$ 56,375</b>	<b>-4.0%</b>	<b>\$ 43,530</b>	<b>24.3%</b>	<b>\$ 352,376</b>	<b>\$ 358,511</b>	<b>-1.7%</b>	<b>\$ 139,519</b>	<b>152.6%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 54,104</b>	<b>\$ 56,375</b>	<b>-4.0%</b>	<b>\$ 43,530</b>	<b>24.3%</b>	<b>\$ 352,376</b>	<b>\$ 358,511</b>	<b>-1.7%</b>	<b>\$ 139,519</b>	<b>152.6%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 4,042	\$ 29,573	-86.3%	\$ 15,326	-73.6%	\$ 47,470	\$ 183,550	-74.1%	\$ 43,667	8.7%
Benefits	977	8,495	-88.5%	3,973	-75.4%	12,323	52,664	-76.6%	11,487	7.3%
Physician Services	29,010	45,750	-36.6%	43,059	-32.6%	246,551	320,250	-23.0%	118,404	108.2%
Cost of Drugs Sold	7,376	11,270	-34.6%	8,278	-10.9%	29,471	71,673	-58.9%	13,967	111.0%
Supplies	1,358	5,844	-76.8%	34	3889.5%	15,276	37,251	-59.0%	2,110	623.9%
Utilities	1,545	3,099	-50.2%	3,098	-50.1%	17,550	19,958	-12.1%	19,957	-12.1%
Repairs and Maintenance	-	-	0.0%	-	100.0%	-	-	0.0%	-	100.0%
Other Expense	-	-	0.0%	-	0.0%	-	-	0.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 44,308</b>	<b>\$ 104,031</b>	<b>-57.4%</b>	<b>\$ 73,768</b>	<b>-39.9%</b>	<b>\$ 368,641</b>	<b>\$ 685,346</b>	<b>-46.2%</b>	<b>\$ 209,592</b>	<b>75.9%</b>
Depreciation/Amortization	\$ 25,992	\$ 28,830	-9.8%	\$ 29,324	-11.4%	\$ 182,288	\$ 203,727	-10.5%	\$ 205,271	-11.2%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 70,300</b>	<b>\$ 132,861</b>	<b>-47.1%</b>	<b>\$ 103,093</b>	<b>-31.8%</b>	<b>\$ 550,929</b>	<b>\$ 889,073</b>	<b>-38.0%</b>	<b>\$ 414,864</b>	<b>32.8%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ (16,196)</b>	<b>\$ (76,486)</b>	<b>-78.8%</b>	<b>\$ (59,563)</b>	<b>-72.8%</b>	<b>\$ (198,554)</b>	<b>\$ (530,562)</b>	<b>-62.6%</b>	<b>\$ (275,344)</b>	<b>-27.9%</b>
Operating Margin	-29.93%	-135.67%	-77.9%	-136.83%	-78.1%	-56.35%	-147.99%	-61.9%	-197.35%	-71.4%

	CURRENT MONTH					YEAR TO DATE				
	529	601	-12.0%	347	52.4%	3,828	3,822	0.2%		0.0%
Total Visits										
Average Revenue per Office Visit	282.46	311.04	-9.2%	365.97	-22.8%	275.92	311.04	-11.3%	371.29	-25.7%
Hospital FTE's (Salaries and Wages)	2.7	8.0	-66.8%	4.9	-45.1%	2.5	7.2	-65.9%	2.0	21.6%

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC - JBS - OPERATIONS SUMMARY  
APRIL 2022**

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
<b><u>PATIENT REVENUE</u></b>										
Outpatient Revenue	\$ 217,586	\$ 185,440	17.3%	\$ -	100.0%	\$ 1,767,445	\$ 1,370,365	29.0%	\$ -	100.0%
<b>TOTAL PATIENT REVENUE</b>	<b>\$ 217,586</b>	<b>\$ 185,440</b>	<b>17.3%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 1,767,445</b>	<b>\$ 1,370,365</b>	<b>29.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>DEDUCTIONS FROM REVENUE</u></b>										
Contractual Adjustments	\$ 46,931	\$ 74,394	-36.9%	\$ -	100.0%	\$ 976,351	\$ 549,758	77.6%	\$ -	100.0%
Self Pay Adjustments	14,811	21,342	-30.6%	-	100.0%	58,735	157,711	-62.8%	-	100.0%
Bad Debts	55,335	4,371	1166.0%	-	100.0%	202,371	32,303	526.5%	-	100.0%
<b>TOTAL REVENUE DEDUCTIONS</b>	<b>\$ 117,077</b>	<b>\$ 100,107</b>	<b>17.0%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 1,237,457</b>	<b>\$ 739,772</b>	<b>67.3%</b>	<b>\$ -</b>	<b>100.0%</b>
	<b>53.81%</b>	<b>53.98%</b>		<b>0.00%</b>		<b>70.01%</b>	<b>53.98%</b>		<b>0.00%</b>	
<b>NET PATIENT REVENUE</b>	<b>\$ 100,509</b>	<b>\$ 85,333</b>	<b>17.8%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 529,988</b>	<b>\$ 630,593</b>	<b>-16.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>OTHER REVENUE</u></b>										
FHC Other Revenue	\$ -	\$ -	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%
<b>TOTAL OTHER REVENUE</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ -</b>	<b>0.0%</b>
<b>NET OPERATING REVENUE</b>	<b>\$ 100,509</b>	<b>\$ 85,333</b>	<b>17.8%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 529,988</b>	<b>\$ 630,593</b>	<b>-16.0%</b>	<b>\$ -</b>	<b>100.0%</b>
<b><u>OPERATING EXPENSE</u></b>										
Salaries and Wages	\$ 11,962	\$ 26,730	-55.2%	\$ -	100.0%	\$ 88,993	\$ 192,383	-53.7%	\$ -	100.0%
Benefits	2,892	7,679	-62.3%	-	100.0%	23,101	55,198	-58.1%	-	100.0%
Physician Services	23,610	42,492	-44.4%	-	100.0%	299,298	297,444	0.6%	-	100.0%
Cost of Drugs Sold	647	-	0.0%	-	0.0%	86,751	-	100.0%	-	100.0%
Supplies	1,497	12,835	-88.3%	-	100.0%	13,474	94,845	-85.8%	-	100.0%
Utilities	-	2,789	-100.0%	-	100.0%	-	19,523	-100.0%	-	100.0%
Repairs and Maintenance	-	417	-100.0%	-	100.0%	-	2,919	-100.0%	-	100.0%
Other Expense	-	417	-100.0%	-	0.0%	-	2,919	-100.0%	-	0.0%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 40,608</b>	<b>\$ 93,859</b>	<b>-56.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 511,618</b>	<b>\$ 668,731</b>	<b>-23.5%</b>	<b>\$ -</b>	<b>100.0%</b>
Depreciation/Amortization	\$ 75	\$ -	0.0%	\$ -	100.0%	\$ 524	\$ -	0.0%	\$ -	100.0%
<b>TOTAL OPERATING COSTS</b>	<b>\$ 40,683</b>	<b>\$ 93,859</b>	<b>-56.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 512,142</b>	<b>\$ 668,731</b>	<b>-23.4%</b>	<b>\$ -</b>	<b>100.0%</b>
<b>NET GAIN (LOSS) FROM OPERATIONS</b>	<b>\$ 59,826</b>	<b>\$ (8,526)</b>	<b>-801.7%</b>	<b>\$ -</b>	<b>100.0%</b>	<b>\$ 17,846</b>	<b>\$ (38,138)</b>	<b>-146.8%</b>	<b>\$ -</b>	<b>100.0%</b>
Operating Margin	59.52%	-9.99%	-695.7%	0.00%	100.0%	3.37%	-6.05%	-155.7%	0.00%	100.0%

	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	BUDGET VAR	PRIOR YR	PRIOR YR VAR
Medical Visits	644	608	5.9%	-	0.0%	4,696	4,493	4.5%	-	0.0%
Total Visits	644	608	5.9%	-	0.0%	4,696	4,493	4.5%	-	0.0%
Average Revenue per Office Visit	337.87	305.00	10.8%	-	0.0%	376.37	305.00	23.4%	-	0.0%
Hospital FTE's (Salaries and Wages)	5.6	8.1	-30.9%	-	0.0%	4.5	8.4	-46.6%	-	0.0%

**ECTOR COUNTY HOSPITAL DISTRICT  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 36,943,357	38.6%	\$ 38,042,941	40.4%	\$ 274,299,756	39.1%	\$ 258,967,806	39.6%
Medicaid	14,584,243	15.2%	11,642,242	12.3%	92,078,009	13.1%	76,009,716	11.7%
Commercial	29,369,581	30.6%	27,165,314	28.8%	205,346,283	29.3%	188,947,366	29.0%
Self Pay	12,006,385	12.5%	12,386,909	13.1%	75,170,740	10.7%	76,430,761	11.7%
Other	2,967,076	3.1%	5,124,395	5.4%	54,841,173	7.8%	52,011,918	8.0%
<b>TOTAL</b>	<b>\$ 95,870,642</b>	<b>100.0%</b>	<b>\$ 94,361,800</b>	<b>100.0%</b>	<b>\$ 701,735,961</b>	<b>100.0%</b>	<b>\$ 652,367,566</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,194,789	40.5%	\$ 6,200,009	35.7%	\$ 50,253,384	38.5%	\$ 49,711,033	39.9%
Medicaid	1,786,157	10.0%	1,968,370	11.3%	11,871,473	9.1%	14,138,297	11.4%
Commercial	6,337,908	35.7%	6,642,765	38.2%	49,789,599	38.1%	44,833,149	36.1%
Self Pay	1,304,506	7.3%	1,178,809	6.8%	8,520,384	6.5%	7,306,914	5.9%
Other	1,151,172	6.5%	1,397,013	8.0%	10,226,650	7.8%	8,279,043	6.7%
<b>TOTAL</b>	<b>\$ 17,774,532</b>	<b>100.0%</b>	<b>\$ 17,386,967</b>	<b>100.0%</b>	<b>\$ 130,661,491</b>	<b>100.0%</b>	<b>\$ 124,268,436</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC CLEMENTS  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 32,865	20.0%	\$ 79,465	18.2%	\$ 261,875	21.2%	\$ 556,486	16.0%
Medicaid	44,922	27.4%	145,961	33.5%	302,409	24.6%	1,495,399	43.2%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	30,924	18.8%	86,828	19.9%	197,506	16.0%	511,585	14.7%
Self Pay	51,025	31.0%	109,422	25.1%	422,155	34.3%	796,862	22.9%
Other	4,672	2.8%	14,607	3.3%	48,459	3.9%	112,005	3.2%
<b>TOTAL</b>	<b>\$ 164,408</b>	<b>100.0%</b>	<b>\$ 436,284</b>	<b>100.0%</b>	<b>\$ 1,232,405</b>	<b>100.0%</b>	<b>\$ 3,472,336</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	9,624	16.0%	\$ 18,232	14.5%	\$ 110,466	28.8%	\$ 174,741	18.8%
Medicaid	28,571	47.6%	66,401	52.8%	124,778	32.6%	470,581	50.4%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	8,930	14.8%	8,832	7.0%	70,776	18.4%	129,321	13.9%
Self Pay	12,472	20.7%	16,367	13.0%	69,244	18.0%	136,999	14.7%
Other	556	0.9%	15,968	12.7%	8,493	2.2%	20,239	2.2%
<b>TOTAL</b>	<b>\$ 60,154</b>	<b>100.0%</b>	<b>\$ 125,801</b>	<b>100.0%</b>	<b>\$ 383,757</b>	<b>100.0%</b>	<b>\$ 931,880</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC WEST UNIVERSITY  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ 30,122	20.2%	\$ 33,917	26.7%	\$ 238,967	22.6%	\$ 95,731	27.6%
Medicaid	43,386	28.9%	\$ 32,361	25.5%	277,718	26.4%	96,187	27.7%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	37,761	25.3%	\$ 30,715	24.2%	246,846	23.4%	83,119	24.0%
Self Pay	31,631	21.2%	\$ 29,917	23.6%	235,393	22.2%	65,595	18.9%
Other	6,524	4.4%	\$ 83	0.1%	57,292	5.4%	6,152	1.8%
<b>TOTAL</b>	<b>\$ 149,424</b>	<b>100.0%</b>	<b>\$ 126,992</b>	<b>100.0%</b>	<b>\$ 1,056,216</b>	<b>100.0%</b>	<b>\$ 346,785</b>	<b>100.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ 7,419	14.8%	\$ 6,948	27.6%	\$ 94,471	28.2%	\$ 12,621	14.2%
Medicaid	21,014	41.8%	5,519	22.0%	\$ 103,891	30.9%	14,047	15.8%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	12,412	24.7%	4,289	17.1%	83,053	24.8%	40,883	46.0%
Self Pay	7,109	14.2%	5,457	21.7%	46,248	13.8%	18,276	20.5%
Other	2,260	4.5%	2,916	11.6%	7,809	2.3%	3,111	3.5%
<b>TOTAL</b>	<b>\$ 50,214</b>	<b>100.0%</b>	<b>\$ 25,129</b>	<b>100.0%</b>	<b>\$ 335,470</b>	<b>100.0%</b>	<b>\$ 88,939</b>	<b>100.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
FAMILY HEALTH CLINIC JBS  
APRIL 2022**

**REVENUE BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%	GROSS REVENUE	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ (803)	0.0%	\$ -	0.0%
Medicaid	137,094	63.0%	\$ -	0.0%	1,056,955	59.8%	-	0.0%
PHC	-	0.0%	\$ -	0.0%	-	0.0%	-	0.0%
Commercial	79,338	36.5%	\$ -	0.0%	656,074	37.1%	-	0.0%
Self Pay	(1,750)	-0.8%	\$ -	0.0%	39,001	2.2%	-	0.0%
Other	2,903	1.3%	\$ -	0.0%	16,219	0.9%	-	0.0%
<b>TOTAL</b>	<b>\$ 217,586</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 1,767,445</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>

**PAYMENTS BY PAYOR**

	CURRENT MONTH				YEAR TO DATE			
	CURRENT YEAR		PRIOR YEAR		CURRENT YEAR		PRIOR YEAR	
	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%	PAYMENTS	%
Medicare	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%	\$ -	0.0%
Medicaid	51,664	58.1%	-	0.0%	311,037	50.0%	-	0.0%
PHC	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Commercial	29,565	33.2%	-	0.0%	265,960	42.7%	-	0.0%
Self Pay	7,359	8.3%	-	0.0%	41,082	6.6%	-	0.0%
Other	396	0.4%	-	0.0%	4,381	0.7%	-	0.0%
<b>TOTAL</b>	<b>\$ 88,984</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>	<b>\$ 622,461</b>	<b>100.0%</b>	<b>\$ -</b>	<b>0.0%</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SCHEDULE OF CASH AND INVESTMENTS - HOSPITAL ONLY  
APRIL 2022**

<u>Cash and Cash Equivalents</u>	<u>Frost</u>	<u>Hilltop</u>	<u>Total</u>
Operating	\$ 35,393,461	\$ -	\$ 35,393,461
Mission Fitness	364,926	-	364,926
Petty Cash	8,700	-	8,700
Dispro	-	40,670	40,670
General Liability	-	24,496	24,496
Professional Liability	-	25,809	25,809
Funded Worker's Compensation	-	98,490	98,490
Funded Depreciation	-	16,247	16,247
Designated Funds	-	43,239	43,239
	<hr/>	<hr/>	<hr/>
Total Cash and Cash Equivalents	\$ 35,767,087	\$ 248,951	<b>\$ 36,016,037</b>

<u>Investments</u>	<u>Other</u>	<u>Hilltop</u>	<u>Total</u>
Dispro	\$ -	\$ 5,350,000	\$ 5,350,000
Funded Depreciation	-	35,086,000	35,086,000
Funded Worker's Compensation	-	2,200,000	2,200,000
General Liability	-	3,000,000	3,000,000
Professional Liability	-	3,100,000	3,100,000
Designated Funds	133,165	23,200,000	23,333,165
Allowance for Change in Market Values	-	(2,504,822)	(2,504,822)
	<hr/>	<hr/>	<hr/>
Total Investments	\$ 133,165	\$ 69,431,178	<b>\$ 69,564,343</b>
Total Unrestricted Cash and Investments			<b>\$ 105,580,381</b>

<u>Restricted Assets</u>	<u>Reserves</u>	<u>Prosperity</u>	<u>Total</u>
Assets Held By Trustee - Bond Reserves	\$ 4,896	\$ -	\$ 4,896
Assets Held In Endowment-Board Designated	-	6,213,235	6,213,235
Advanced Medicare Payment	23,059,789	-	23,059,789
Restricted TPC, LLC-Equity Stake	1,784,008	-	1,784,008
Restricted MCH West Texas Services-Equity Stake	2,355,014	-	2,355,014
Total Restricted Assets	<hr/>	<hr/>	<hr/>
	\$ 27,203,707	\$ 6,213,235	<b>\$ 33,416,941</b>

Total Cash & Investments **\$ 138,997,322**

**ECTOR COUNTY HOSPITAL DISTRICT  
STATEMENT OF CASH FLOW  
APRIL 2022**

	<b>Hospital</b>	<b>Procure</b>		<b>Blended</b>
Cash Flows from Operating Activities and Nonoperating Revenue:				
Excess of Revenue over Expenses	\$ (18,164,187)	-	\$	(18,164,187)
Noncash Expenses:				
Depreciation and Amortization	10,398,102	9,899		10,408,001
Unrealized Gain/Loss on Investments	(2,322,388)	-		(2,322,388)
Accretion (Bonds) & COVID Funding	(378,520)	-		(378,520)
Changes in Assets and Liabilities				
Patient Receivables, Net	4,230,203.95	(1,141,953)		3,088,251
Taxes Receivable/Deferred	7,437,910	(10,703)		7,427,207
Inventories, Prepaids and Other	5,976,975	45,996		6,022,971
Accounts Payable	13,874,580	604,529		14,479,109
Accrued Expenses	1,158,344.48	492,733		1,651,077
Due to Third Party Payors	(8,747,538)	-		(8,747,538)
Accrued Post Retirement Benefit Costs	<u>3,731,098</u>	-		<u>3,731,098</u>
Net Cash Provided by Operating Activities	<u>\$ 17,194,580</u>	500	\$	<u>17,195,080</u>
Cash Flows from Investing Activities:				
Investments	\$ (3,312,255)	-	\$	(3,312,255)
Acquisition of Property and Equipment	<u>(5,532,799)</u>	-		<u>(5,532,799)</u>
Net Cash used by Investing Activities	<u>\$ (8,845,055)</u>	-	\$	<u>(8,845,055)</u>
Cash Flows from Financing Activities:				
Current Portion Debt	\$ (193,286)	-	\$	(193,286)
Net Repayment of Long-term Debt/Bond Issuance	<u>(416,194)</u>	-		<u>(416,194)</u>
Net Cash used by Financing Activities	<u>(609,479)</u>	-		<u>(609,479)</u>
Net Increase (Decrease) in Cash	7,740,046	500		7,740,546
Beginning Cash & Cash Equivalents @ 9/30/2021	<u>61,692,933</u>	4,500		<u>61,697,433</u>
Ending Cash & Cash Equivalents @ 4/30/2022	<u>\$ 69,432,979</u>	\$ 5,000	\$	<u>69,437,979</u>
<hr/>				
<b>Balance Sheet</b>				
Cash and Cash Equivalents	\$ 36,016,037	5,000	\$	36,021,037
Restricted Assets	<u>33,416,941</u>	-		<u>33,416,941</u>
Ending Cash & Cash Equivalents @ 4/30/2022	<u>\$ 69,432,979</u>	5,000	\$	<u>69,437,979</u>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**TAX COLLECTIONS**  
**FISCAL 2022**

	<u>ACTUAL COLLECTIONS</u>	<u>BUDGETED COLLECTIONS</u>	<u>VARIANCE</u>	<u>PRIOR YEAR COLLECTIONS</u>	<u>VARIANCE</u>
<b><u>AD VALOREM</u></b>					
OCTOBER	\$ 215,347	\$ 1,918,187	\$ (1,702,840)	\$ 251,630	\$ (36,283)
NOVEMBER	1,231,030	1,918,187	(687,157)	1,075,295	155,735
DECEMBER	6,614,568	1,918,187	4,696,381	6,840,747	(226,179)
JANUARY	5,169,442	1,918,187	3,251,255	7,131,638	(1,962,196)
FEBRUARY	6,692,218	1,918,187	4,774,031	4,756,484	1,935,735
MARCH	2,057,908	1,918,187	139,721	2,415,426	(357,517)
APRIL	426,742	1,918,187	(1,491,445)	464,788	(38,046)
<b>TOTAL</b>	<b><u>\$ 22,407,255</u></b>	<b><u>\$ 13,427,309</u></b>	<b><u>\$ 8,979,946</u></b>	<b><u>\$ 22,936,007</u></b>	<b><u>\$ (528,752)</u></b>
<b><u>SALES</u></b>					
OCTOBER	\$ 3,421,981	\$ 3,511,415	\$ (89,434)	\$ 2,929,377	\$ 492,604
NOVEMBER	3,326,676	3,556,241	(229,565)	3,099,131	227,545
DECEMBER	4,147,133	3,557,673	589,460	2,855,097	1,292,036
JANUARY	3,621,391	3,414,673	206,718	2,796,371	825,019
FEBRUARY	4,399,256	3,907,638	491,618	4,354,021	45,235
MARCH	4,537,253	3,299,902	1,237,351	2,721,819	1,815,434
APRIL	4,669,784	3,195,073	1,474,711	2,650,606	2,019,178
SUB TOTAL	28,123,473	24,442,615	3,680,858	21,406,422	6,717,051
ACCRUAL	1,068,739	-	1,068,739	-	1,068,739
<b>TOTAL</b>	<b><u>\$ 29,192,212</u></b>	<b><u>\$ 24,442,615</u></b>	<b><u>\$ 4,749,597</u></b>	<b><u>\$ 21,406,422</u></b>	<b><u>\$ 7,785,790</u></b>
<b>TAX REVENUE</b>	<b><u>\$ 51,599,467</u></b>	<b><u>\$ 37,869,924</u></b>	<b><u>\$ 13,729,543</u></b>	<b><u>\$ 44,342,429</u></b>	<b><u>\$ 7,257,038</u></b>

**ECTOR COUNTY HOSPITAL DISTRICT  
MEDICAID SUPPLEMENTAL PAYMENTS  
FISCAL YEAR 2022**

<b>CASH ACTIVITY</b>	<b>TAX (IGT) ASSESSED</b>	<b>GOVERNMENT PAYOUT</b>	<b>BURDEN ALLEVIATION</b>	<b>NET INFLOW</b>
<b>DSH</b>				
1st Qtr	\$ (1,848,293)	\$ 5,600,889		\$ 3,752,596
2nd Qtr	(1,571,837)	4,763,143		3,191,306
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSH TOTAL</b>	<b>\$ (3,420,130)</b>	<b>\$ 10,364,032</b>		<b>\$ 6,943,902</b>
<b>UC</b>				
1st Qtr	\$ (4,129,344)	\$ 12,908,233		8,778,889
2nd Qtr	(6,170,974)	18,699,982		12,529,008
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UC TOTAL</b>	<b>\$ (10,300,318)</b>	<b>\$ 31,608,215</b>		<b>\$ 21,307,897</b>
<b>DSRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(64,999)	129,998		64,999
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>DSRIP UPL TOTAL</b>	<b>\$ (64,999)</b>	<b>\$ 129,998</b>		<b>\$ 64,999</b>
<b>UHRIP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd Qtr	-	-		-
4th Qtr	-	-		-
<b>UHRIP TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>GME</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	(222,893)	675,433		452,540
3rd	-	-		-
4th Qtr	-	-		-
<b>GME TOTAL</b>	<b>\$ (222,893)</b>	<b>\$ 675,433</b>		<b>\$ 452,540</b>
<b>CHIRP</b>				
1st Qtr	\$ -	\$ -		\$ -
2nd Qtr	-	-		-
3rd	-	-		-
4th Qtr	-	-		-
<b>CHIRP TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>		<b>\$ -</b>
<b>MCH Cash Activity</b>	<b>\$ (14,008,340)</b>	<b>\$ 42,777,678</b>		<b>\$ 28,769,338</b>
<b>ProCare Cash Activity</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Blended Cash Activity</b>	<b>\$ (14,008,340)</b>	<b>\$ 42,777,678</b>	<b>\$ -</b>	<b>\$ 28,769,338</b>

**INCOME STATEMENT ACTIVITY:**

**FY 2022 Accrued / (Deferred) Adjustments:**

	<b>BLEND</b>
DSH Accrual	\$ 7,455,455
Uncompensated Care Accrual	7,555,863
URIP	-
GME	503,535
CHIRP	(3,108,120)
Regional UPL Benefit	-
<b>Medicaid Supplemental Payments</b>	<b>12,406,733</b>
DSRIP Accrual	8,979,460
<b>Total Adjustments</b>	<b>\$ 21,386,193</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
CONSTRUCTION IN PROGRESS - HOSPITAL ONLY  
AS OF APRIL 30, 2022**

<u>ITEM</u>	CIP BALANCE AS OF 3/31/2022	APRIL "+" ADDITIONS	APRIL "- " ADDITIONS	APRIL TRANSFERS	CIP BALANCE AS OF 4/30/2022	ADD: AMOUNTS CAPITALIZED	PROJECT TOTAL	BUDGETED AMOUNT	UNDER/(OVER) APRVD/BUDGET
<u>RENOVATIONS</u>									
FIRST FLOOR COMMON AREAS	117,198	134,937	-	-	252,135	-	252,135	720,000	467,865
RELOCATE SPD	57,250	-	-	-	57,250	-	57,250	4,000,000	3,942,750
<b>SUB-TOTAL</b>	<b>\$ 174,448</b>	<b>\$ 134,937</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 309,384</b>	<b>\$ -</b>	<b>\$ 309,384</b>	<b>\$ 4,720,000</b>	<b>\$ 4,410,616</b>
<u>MINOR BUILDING IMPROVEMENT</u>									
RETAIL PHARMACY PROJECT	32,987	16,738	-	-	49,725	-	49,725	250,000	200,275
STERILE PROCESS REMODEL	9,132	4,530	-	-	13,661	-	13,661	49,000	35,339
SUITE 330 ID	6,385	15,754	-	-	22,139	-	22,139	35,000	12,861
<b>SUB-TOTAL</b>	<b>\$ 48,504</b>	<b>\$ 37,022</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 85,526</b>	<b>\$ -</b>	<b>\$ 85,526</b>	<b>\$ 334,000</b>	<b>\$ 248,474</b>
<u>EQUIPMENT &amp; SOFTWARE PROJECTS - CIP INCOMPLETE</u>									
VARIOUS CAPITAL EXPENDITURE PROJECTS	\$ 2,415,868	\$ 292,235	\$ (378,547)	\$ -	\$ 2,329,557	\$ -	\$ 2,329,557	\$ 9,000,000	\$ 6,670,443
<b>SUB-TOTAL</b>	<b>\$ 2,415,868</b>	<b>\$ 292,235</b>	<b>\$ (378,547)</b>	<b>\$ -</b>	<b>\$ 2,329,557</b>	<b>\$ -</b>	<b>\$ 2,329,557</b>	<b>\$ 9,000,000</b>	<b>\$ 6,670,443</b>
<b>TOTAL CONSTRUCTION IN PROGRESS</b>	<b>\$ 2,638,819</b>	<b>\$ 464,194</b>	<b>\$ (378,547)</b>	<b>\$ -</b>	<b>\$ 2,724,467</b>	<b>\$ -</b>	<b>\$ 2,724,467</b>	<b>\$ 14,054,000</b>	<b>\$ 11,329,533</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**CAPITAL PROJECT & EQUIPMENT EXPENDITURES**  
**APRIL 2022**

ITEM	CLASS	BOOKED AMOUNT
<b>TRANSFERRED FROM CONSTRUCTION IN PROGRESS/RENOVATION PROJECTS</b>		
None		\$ -
<b>TOTAL PROJECT TRANSFERS</b>		\$ -
<b>EQUIPMENT PURCHASES</b>		
None		\$ -
<b>TOTAL EQUIPMENT PURCHASES</b>		\$ -
<b>TOTAL TRANSFERS FROM CIP/EQUIPMENT PURCHASES</b>		\$ -

**ECTOR COUNTY HOSPITAL DISTRICT  
FISCAL 2022 CAPITAL EQUIPMENT  
CONTINGENCY FUND  
APRIL 2022**

MONTH/ YEAR	DESCRIPTION	DEPT NUMBER	BUDGETED AMOUNT	P.O AMOUNT	ACTUAL AMOUNT	TO/(FROM) CONTINGENCY
	<b>Available funds from budget</b>		<b>\$ 600,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 600,000</b>
Oct-21	ThinPrep 2000 Processor	7040	-	-	46,000	(46,000)
Oct-21	Convection Steamer	8020	-	-	8,570	(8,570)
Oct-21	Roll Around Monitor	8420	-	-	5,094	(5,094)
Oct-21	Replacement Wall Monitor	7300	-	-	4,916	(4,916)
Oct-21	Reach In Freezer	8020	-	-	3,815	(3,815)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	16,940	(16,940)
Oct-21	Surgical Instruments	6620	-	-	9,720	(9,720)
Oct-21	Olympic Brain Monitor	6550	-	-	23,186	(23,186)
Nov-21	Four Stack Gym 5 Stations	7430	-	-	12,622	(12,622)
Nov-21	Dishwasher Flight Type	8020	-	-	94,698	(94,698)
Nov-21	Jaco Carts	9100	-	-	24,955	(24,955)
Nov-21	Bar Code Scanners	6790	-	-	16,137	(16,137)
Nov-21	Kangaroo ePump	6760	-	-	6,875	(6,875)
Dec-21	CHW Flooring	7480	60,000	-	62,519	(2,519)
Dec-21	Stretchers	6850	-	-	309,396	(309,396)
Dec-21	Iris Camera Kit	6550	-	-	44,025	(44,025)
Dec-21	Refrigerator	7050	-	-	4,725	(4,725)
Dec-21	Clinical System	7060	-	-	228,649	(228,649)
Dec-21	Latitude 5320	7070	-	-	4,377	(4,377)
Dec-21	Pharmacy Refrigerator	7050	-	-	15,140	(15,140)
Dec-21	Clickline Surgical Instruments	6620	-	-	16,940	(16,940)
Jan-22	Badge Access Upgrade	8410	45,000	-	23,505	21,495
Jan-22	Pyxis Anesthesia System	7330	-	-	38,440	(38,440)
Jan-22	Prime Transport Chair	6090	-	-	2,784	(2,784)
Jan-22	Convection Oven	8020	-	-	20,413	(20,413)
Jan-22	Kinevo 90	6620	-	-	567,820	(567,820)
Jan-22	CareAware MDI	7060	-	-	6,000	(6,000)
Jan-22	Digital Front Door Solution	9100	-	-	110,325	(110,325)
Jan-22	Film Array Torch Module Box	7060	-	-	49,500	(49,500)
Jan-22	Neo Blue Units	6170	-	-	22,799	(22,799)
Jan-22	Fiber Optic Cables	9100	-	-	13,715	(13,715)
Jan-22	Tims 2000	7260	21,495	-	21,495	-
Feb-22	XN-9100 Hematology Analyzer	7050	-	-	431,537	(431,537)
Feb-22	UPS Battery Replacement	9100	-	-	15,895	(15,895)
Feb-22	Axon Body 3	8380	-	-	45,279	(45,279)
Feb-22	Outreach Devices/Software	9100	7,727	-	7,727	-
Feb-22	Blood Pressure Monitor	7430	-	-	4,767	(4,767)
Feb-22	Convection Oven	8020	47,106	-	47,106	-
Mar-22	Mac Lab	7220	-	-	271,204	(271,204)
Mar-22	Fire Alarm Upgrade	8200	-	-	149,750	(149,750)
Mar-22	CareAware	7060	-	-	4,500	(4,500)
Mar-22	Rolling Monitors	7310	10,333	-	10,218	115
Mar-22	Carto 3 System	7220	-	-	358,000	(358,000)
Mar-22	CVSM 6800 Blood Pressure Machine	6300	8,182	-	8,182	-
Mar-22	IV Poles	7440	-	-	3,319	(3,319)
Apr-22	Roche Cobas Liat PCR System	7140	-	-	25,124	(25,124)
Apr-22	Mobile Dart Evolution	7260	113,500	-	113,500	-
Apr-22	Galaxy 5 Table	7480	-	-	5,873	(5,873)
Apr-22	Medrad Stellant Flex Injection System	7230	47,950	-	47,950	-
Apr-22	Medrad Stellant Flex Injection System	7270	14,510	-	14,510	-
Apr-22	Medrad Stellant Flex Injection System	8420	14,510	-	14,510	-
Apr-22	Hydrocollator Heating Units	7430	-	-	2,238	(2,238)
Apr-22	Pigg-O-Stat Positioner	7260	5,450	-	5,450	-
Apr-22	Task Stool	7440	2,984	-	2,984	-
Apr-22	Ortho/Cast Cart	7270	-	-	6,019	(6,019)
Apr-22	Optim Entity XL Nasopharyngoscope	7390	8,575	-	5,955	2,620
Apr-22	Vein Visualization System	7440	3,958	-	5,645	(1,687)
Apr-22	Microscope	7060	14,072	-	14,072	-
Apr-22	Visipitch Speech Lab Software	7390	6,250	-	6,250	-
Apr-22	Microscope	7060	17,938	-	17,938	-
Apr-22	Innowave Pro Sonic	6790	-	-	140,589	(140,589)
Apr-22	50 Dell Monitors	9100	11,500	-	11,500	-
Apr-22	Vital Signs Machines	6190	35,105	-	35,105	1
Apr-22	EZ Front Protection Aprons	7260	3,051	-	3,051	-
Apr-22	Portable Rhinolaryngoscope	9300	15,650	-	15,652	(2)
Apr-22	Temporary Pacemaker	6310	19,609	-	19,609	-
Apr-22	Stealth Station Surgical Navigation System	6620	452,794	-	452,794	-
Apr-22	Sleep Study Modules	7420	-	-	8,400	(8,400)
Apr-22	Standard Chair w/Oxygen Tank Holder	6850	-	-	12,646	(12,646)
			<b>\$ 1,587,249</b>	<b>\$ -</b>	<b>\$ 4,231,763</b>	<b>\$ (2,644,515)</b>

**ECTOR COUNTY HOSPITAL DISTRICT  
SUPPLEMENTAL SCHEDULE OF ACCOUNTS RECEIVABLE - OTHER  
APRIL 2022**

	<b>CURRENT YEAR</b>	<b>PRIOR YEAR</b>		<b>CURRENT YEAR CHANGE</b>
		<b>HOSPITAL Audited</b>	<b>PRO CARE Audited</b>	
AR DISPRO/UPL	\$ 511,553	\$ -	\$ -	\$ 511,553
AR UNCOMPENSATED CARE	(4,973,105)	8,778,889	-	(13,751,994)
AR DSRIP	8,914,461	0	-	8,914,461
AR CHIRP	(430,861)	2,677,259	-	(3,108,120)
AR UHRIP	-	-	-	-
AR GME	50,995	-	-	50,995
AR PHYSICIAN GUARANTEES	430,953	518,647	-	(87,693)
AR ACCRUED INTEREST	144,416	5,863	-	138,553
AR OTHER:	1,206,599	(1,663,343)	36,244	2,833,698
Procure On-Call Fees	-	-	6,846	(6,846)
Procure A/R - FHC	-	-	-	-
Other Misc A/R	1,206,599	(1,663,343)	29,398	2,840,544
AR DUE FROM THIRD PARTY PAYOR	2,798,469	5,353,086	-	(2,554,617)
<b>TOTAL ACCOUNTS RECEIVABLE - OTHER</b>	<b>\$ 8,226,069</b>	<b>\$ 15,670,402</b>	<b>\$ 36,244</b>	<b>\$ (7,480,577)</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**SUPPLEMENTAL SCHEDULE OF HOSPITAL TEMPORARY LABOR FTE'S**  
**APRIL 2022**

TEMPORARY LABOR DEPARTMENT	CURRENT MONTH					YEAR TO DATE				
	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR	ACTUAL	BUDGET	VAR	PRIOR YR	PRIOR YR VAR
Intensive Care Unit (CCU) 4	8.8	6.9	27.5%	8.4	4.6%	16.2	6.9	134.5%	7.5	115.3%
Intensive Care Unit (ICU) 2	6.4	5.3	19.6%	5.5	16.5%	13.3	5.3	148.1%	2.6	401.7%
Cardiopulmonary	19.3	11.7	65.6%	8.8	120.3%	13.9	11.7	18.6%	4.3	221.4%
3 West Observation	7.5	2.1	253.7%	-	0.0%	7.3	2.2	227.0%	-	0.0%
4 Central	5.6	0.8	612.3%	0.6	878.7%	6.4	0.8	725.6%	1.4	376.4%
6 Central	5.5	1.5	256.0%	1.2	339.2%	6.0	1.5	291.1%	0.7	755.1%
Operating Room	9.3	2.6	264.0%	2.1	351.8%	6.4	2.6	145.3%	2.1	208.7%
Emergency Department	6.3	-	0.0%	-	0.0%	5.0	-	0.0%	-	0.0%
5 Central	4.7	2.5	85.8%	2.4	96.9%	4.6	2.5	81.5%	2.3	101.5%
7 Central	5.9	1.9	209.8%	1.8	235.3%	4.6	1.9	142.0%	1.0	356.5%
8 Central	6.4	0.8	667.4%	0.4	1672.0%	4.4	0.8	416.8%	1.6	170.5%
9 Central	3.5	-	0.0%	1.4	157.7%	3.9	3.6	9.0%	1.2	215.0%
Imaging - Diagnostics	3.0	1.9	63.7%	2.0	51.1%	1.8	1.9	-5.7%	0.8	114.4%
2 Central	-	-	0.0%	-	0.0%	1.3	-	0.0%	0.9	40.3%
6 West	1.1	0.3	312.4%	0.1	1365.6%	1.4	0.3	436.6%	0.1	929.9%
Labor & Delivery	4.0	0.4	925.3%	1.0	290.0%	1.7	0.4	342.0%	1.6	8.2%
NURSING ORIENTATION	0.4	-	0.0%	0.8	-49.3%	1.0	-	0.0%	0.3	210.1%
Imaging - MRI	1.2	0.5	155.2%	-	0.0%	0.9	0.5	85.3%	-	0.0%
Imaging - Ultrasound	2.6	0.5	444.9%	-	0.0%	1.1	0.5	120.5%	-	0.0%
Care Management	1.0	-	0.0%	-	0.0%	0.7	-	0.0%	-	0.0%
PM&R - Physical	-	-	0.0%	-	0.0%	0.4	-	0.0%	-	0.0%
Recovery Room	4.0	-	0.0%	-	0.0%	0.8	-	0.0%	-	0.0%
Sterile Processing	-	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
4 EAST	0.8	-	0.0%	-	0.0%	0.3	-	0.0%	-	0.0%
Human Resources	-	-	0.0%	-	0.0%	0.1	-	0.0%	-	0.0%
CHW - Sports Medicine	0.8	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
Imaging - CVI	-	0.5	-100.0%	-	0.0%	0.1	0.5	-86.7%	-	0.0%
Imaging - Special Procedures	0.9	-	0.0%	-	0.0%	0.2	-	0.0%	-	0.0%
5 West	-	-	0.0%	-	0.0%	0.0	-	0.0%	0.0	109.3%
Laboratory - Chemistry	-	3.5	-100.0%	-	0.0%	-	3.5	-100.0%	-	0.0%
Cath Lab	-	-	0.0%	-	0.0%	-	-	0.0%	0.3	-100.0%
Disaster & Emergency Operations	-	-	0.0%	0.1	-100.0%	-	-	0.0%	0.2	-100.0%
<b>SUBTOTAL</b>	<b>109.2</b>	<b>43.6</b>	<b>150.5%</b>	<b>36.5</b>	<b>199.2%</b>	<b>104.4</b>	<b>47.6</b>	<b>119.3%</b>	<b>29.1</b>	<b>258.4%</b>
<b>TRANSITION LABOR</b>										
Laboratory - Chemistry	2.3	-	0.0%	3.4	-33.7%	3.0	-	0.0%	3.7	-19.0%
<b>SUBTOTAL</b>	<b>2.3</b>	<b>-</b>	<b>0.0%</b>	<b>3.4</b>	<b>-33.7%</b>	<b>3.0</b>	<b>-</b>	<b>0.0%</b>	<b>3.7</b>	<b>-19.0%</b>
<b>GRAND TOTAL</b>	<b>111.5</b>	<b>43.6</b>	<b>155.7%</b>	<b>39.9</b>	<b>179.2%</b>	<b>107.4</b>	<b>47.6</b>	<b>125.6%</b>	<b>32.8</b>	<b>227.1%</b>

**ECTOR COUNTY HOSPITAL DISTRICT**  
**SUPPLEMENTAL SCHEDULE OF TEMPORARY LABOR, TRANSITION LABOR & PURCHASED SERVICES - HOSPITAL ONLY**  
**APRIL 2022**

	CURRENT MONTH						YEAR TO DATE					
	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR	ACTUAL	BUDGET	\$ VAR	% VAR	PRIOR YR	% VAR
ICU2 TEMPORARY LABOR	\$ 417,065	\$ 102,138	\$ 314,927	308.3%	\$ 127,355	227.5%	\$ 3,263,046	\$ 723,022	\$ 2,540,024	351.3%	\$ 430,896	657.3%
ICU4 TEMPORARY LABOR	527,669	132,486	395,183	298.3%	196,793	168.1%	3,366,177	936,762	2,429,415	259.3%	1,181,929	184.8%
ED TEMPORARY LABOR	249,668.31	-	249,668	100.0%	-	100.0%	1,259,520.73	-	1,259,521	100.0%	-	100.0%
IMCU4 TEMPORARY LABOR	165,797	14,659	151,138	1031.0%	15,815	948.3%	1,336,886	103,636	1,233,250	1190.0%	161,990	725.3%
TEMPORARY LABOR	267,423.50	31,437	235,987	750.7%	-	100.0%	1,393,513.35	232,707	1,160,806	498.8%	-	100.0%
6C TEMPORARY LABOR	194,993.29	22,772	172,221	756.3%	22,600	762.8%	1,075,388.99	161,161	914,208	567.3%	74,971	1334.4%
RT TEMPORARY LABOR	485,248.06	235,034	250,214	106.5%	175,512	176.5%	2,470,177.96	1,666,285	803,893	48.2%	520,121	374.9%
OR TEMPORARY LABOR	215,058	31,853	183,205	575.2%	30,011	616.6%	990,078	230,005	760,073	330.5%	233,060	324.8%
8C TEMPORARY LABOR	225,571	12,451	213,120	1711.7%	(2,283)	-9982.2%	830,663	89,034	742,629	843.6%	190,241	336.6%
7C TEMPORARY LABOR	197,727	33,928	163,799	482.8%	30,616	545.8%	923,784	239,756	684,028	285.3%	122,722	652.7%
TEMPORARY LABOR	-	-	-	100.0%	-	100.0%	503,793.03	-	503,793	100.0%	140,408	258.8%
L & D TEMPORARY LABOR	128,852	5,795	123,057	2123.5%	14,996	759.3%	398,496	40,880	357,616	874.8%	182,042	118.9%
Temp Labor - Productive Salaries	15,274.95	-	15,275	100.0%	15,496	-1.4%	260,145.14	-	260,145	100.0%	48,315	438.4%
IMCU9 TEMPORARY LABOR	125,965	-	125,965	100.0%	25,690	390.3%	658,817	421,838	236,979	56.2%	146,129	350.8%
ORTHO/NEURO TEMPORARY LABOR	36,697.41	3,836	32,861	856.7%	1,188	2987.8%	233,857.57	27,090	206,768	763.3%	17,433	1241.4%
RR TEMPORARY LABOR	133,030.80	-	133,031	100.0%	-	100.0%	187,877.44	-	187,877	100.0%	-	100.0%
US TEMPORARY LABOR	59,856.05	8,855	51,001	576.0%	-	100.0%	172,273.85	64,506	107,768	167.1%	-	100.0%
COMM HEALTH TEMPORARY LABOR	33,339.64	-	33,340	100.0%	-	100.0%	108,778.03	-	108,778	100.0%	-	100.0%
MRI TEMPORARY LABOR	27,176.91	7,866	19,311	245.5%	-	100.0%	142,735.35	57,147	85,588	149.8%	-	100.0%
4E TEMPORARY LABOR	24,608.00	-	24,608	100.0%	-	100.0%	59,234.81	-	59,235	100.0%	-	100.0%
ALL OTHER	92,677	59,564	33,113	55.6%	32,681	183.6%	351,032	432,238	(81,206)	-18.8%	140,106	150.5%
<b>TOTAL TEMPORARY LABOR</b>	<b>\$ 3,740,762</b>	<b>\$ 740,061</b>	<b>\$ 3,000,701</b>	<b>405.5%</b>	<b>\$ 732,134</b>	<b>410.9%</b>	<b>\$ 20,684,930</b>	<b>\$ 5,689,368</b>	<b>\$ 14,995,562</b>	<b>263.6%</b>	<b>\$ 3,841,756</b>	<b>438.4%</b>
CHEM TRANSITION LABOR	\$ 13,875	\$ -	\$ 13,875	100.0%	\$ 28,660	-51.6%	\$ 181,790	\$ -	\$ 181,790	100.0%	\$ 230,844	-21.2%
ALL OTHER	-	-	-	100.0%	-	100.0%	-	-	-	100.0%	-	100.0%
<b>TOTAL TRANSITION LABOR</b>	<b>\$ 13,875</b>	<b>\$ -</b>	<b>\$ 13,875</b>	<b>0%</b>	<b>\$ 28,660</b>	<b>-51.6%</b>	<b>\$ 181,790</b>	<b>\$ -</b>	<b>\$ 181,790</b>	<b>0.0%</b>	<b>\$ 230,844</b>	<b>-21.2%</b>
<b>GRAND TOTAL TEMPORARY LABOR</b>	<b>\$ 3,754,637</b>	<b>\$ 740,061</b>	<b>\$ 3,014,576</b>	<b>407.3%</b>	<b>\$ 760,794</b>	<b>393.5%</b>	<b>\$ 20,866,720</b>	<b>\$ 5,689,368</b>	<b>\$ 15,177,352</b>	<b>266.8%</b>	<b>\$ 4,072,600</b>	<b>412.4%</b>
OTHER PURCH SVCS	\$ 75,552	\$ 53,134	\$ 22,418	42.2%	\$ 23,037	228.0%	\$ 1,051,035	\$ 371,938	\$ 679,097	182.6%	\$ 458,671	129.1%
ADM CONTRACT STRYKER	85,105	11,407	73,698	646.1%	21,441	296.9%	498,648.07	79,849	418,799	524.5%	102,043	388.7%
CONSULTANT FEES	96,660	8,053	88,607	1100.3%	46,185	109.3%	395,762.58	56,371	339,392	602.1%	147,137	169.0%
FIN ACCT COST REPORT/CONSULTANT FEES	67,294	3,674	63,620	1731.6%	1,054	6283.4%	284,107.92	25,718	258,390	1004.7%	28,699	889.9%
UC-WEST CLINIC - PURCH SVCS-OTHER	46,315	25,063	21,252	84.8%	36,640	26.4%	402,257	175,441	226,816	129.3%	179,634	123.9%
UC-CPC JBS PARKWAY PURCH SVCS-OTHER	41,511	45,006	(3,495)	-7.8%	51,899	-20.0%	506,211	315,042	191,169	60.7%	348,295	45.3%
ADM PHYS RECRUITMENT	23,295	15,883	7,412	46.7%	49,850	-53.3%	252,468.52	111,181	141,288	127.1%	166,793	51.4%
CREDIT CARD FEES	84,094	33,898	50,196	148.1%	32,560	158.3%	370,407	237,286	133,121	56.1%	217,074	70.6%
DIET OTHER PURCH SVCS	36,993	16,021	20,972	130.9%	17,261	114.3%	213,001.61	112,147	100,855	89.9%	118,931	79.1%
PI FEES ( TRANSITION NURSE PROGRAM)	19,402	48,121	(28,719)	-59.7%	17,988	7.9%	432,002.67	336,847	95,156	28.2%	122,696	252.1%
FA EXTERNAL AUDIT FEES	3,150	16,246	(13,096)	-80.6%	-	100.0%	202,020.00	113,722	88,298	77.6%	175,243	15.3%
HISTOLOGY SERVICES	26,467	25,732	735	2.9%	22,502	17.6%	253,953	180,124	73,829	41.0%	184,507	37.6%
REF LAB ARUP PURCH SVCS	58,344	56,682	1,662	2.9%	60,142	-3.0%	469,341	396,774	72,567	18.3%	427,818	9.7%
FHC PHC OTHER PURCH SVCS	-	-	-	100.0%	-	100.0%	63,692.90	-	63,693	100.0%	30,273	110.4%
ADMIN OTHER FEES	18,691	12,019	6,672	55.5%	6,154	203.7%	140,277.73	84,133	56,145	66.7%	107,858	30.1%
SERV EXC SURVEY SERVICES	18,925	12,618	6,307	50.0%	44,565	-57.5%	136,492.83	88,326	48,167	54.5%	139,496	-2.2%
NSG OTHER PURCH SVCS	12,126	5,304	6,822	128.6%	4,833	150.9%	78,109.80	37,128	40,982	110.4%	37,221	109.9%
4E OTHER PURCH SVCS	17,303	10,079	7,224	71.7%	4,287	303.7%	111,236.59	70,553	40,684	57.7%	76,747	44.9%
ENGINEERING OTHER PURCH SVCS	10,086	9,353	733	7.8%	6,008	67.9%	105,481.43	65,471	40,010	61.1%	66,107	59.6%
LAB ADMIN OTHER PURCH SVCS	6,818	5,186	1,632	31.5%	6,581	3.6%	65,924.74	36,302	29,623	81.6%	39,832	65.5%
OBLD OTHER PURCH SVCS	25,210	15,825	9,385	59.3%	17,492	44.1%	138,181	110,775	27,406	24.7%	123,041	12.3%
HIM CODING SERVICES	14,266	9,759	4,507	46.2%	30,678	-53.5%	93,631.34	68,313	25,318	37.1%	208,260	-55.0%
CVS CONTRACT PURCH SVC	4,702	7,027	(2,325)	-33.1%	20,726	-77.3%	67,843.89	49,189	18,655	37.9%	54,280	25.0%
340B CONTRACT PURCH SVC	5,080	6,341	(1,261)	-19.9%	5,286	-3.9%	56,264.65	44,387	11,878	26.8%	30,436	84.9%
TS OTHER PURCH SVCS	8,058	8,742	(684)	-7.8%	18,701	-56.9%	50,163.36	61,194	(11,031)	-18.0%	65,532	-23.5%
NSG ED OTHER PURCH SVCS	10,757	11,839	(1,082)	-9.1%	11,546	-6.8%	68,033.76	82,873	(16,839)	-20.3%	69,199	-4.6%
OTHER PURCH SVCS	23,610	42,492	(18,882)	-44.4%	-	100.0%	299,298	297,444	1,854	0.6%	-	100.0%
COMM REL ADVERTISMENT PURCH SVCS	24,296	28,066	(3,770)	-13.4%	(2,077)	-1270.0%	131,034	196,462	(65,428)	-33.3%	236,691	-44.6%
ADMIN LEGAL FEES	44,096	45,954	(1,858)	-4.0%	34,302	28.6%	235,604	321,678	(86,074)	-26.8%	205,418	14.7%
MISSION FITNESS CONTRACT PURCH SVC	61,194	69,008	(7,814)	-11.3%	61,787	-1.0%	359,614.87	474,801	(115,186)	-24.3%	435,898	-17.5%
PRIMARY CARE WEST OTHER PURCH SVCS	29,010	45,750	(16,740)	-36.6%	43,059	-32.6%	246,550.90	320,250	(73,699)	-23.0%	118,404	108.2%
HR RECRUITING FEES	7,319	31,152	(23,833)	-76.5%	7,174	2.0%	77,493	218,064	(140,571)	-64.5%	214,826	-63.9%
PT ACCTS COLLECTION FEES	41,571	70,569	(28,998)	-41.1%	82,802	-49.8%	332,263	493,983	(161,720)	-32.7%	490,675	-32.3%
FHC OTHER PURCH SVCS	53,424	67,686	(14,262)	-21.1%	96,326	-44.5%	372,567	473,802	(101,235)	-21.4%	815,081	-54.3%
DIALYSIS SERVICES	113,494	145,960	(32,466)	-22.2%	76,629	48.1%	849,111.24	1,021,720	(172,609)	-16.9%	926,324	-8.3%
IT INFORMATION SOLUTIONS SVCS	15,529	44,692	(29,163)	-65.3%	40,104	-61.3%	135,953	312,844	(176,891)	-56.5%	260,260	-47.8%
OR FEES ( PERFUSSION SERVICES )	32,586	68,819	(36,233)	-52.7%	157,056	-79.3%	239,845	481,733	(241,888)	-50.2%	433,467	-44.7%
ADM CONSULTANT FEES	89,700	87,028	2,672	3.1%	42,888	109.2%	306,620	609,196	(302,576)	-49.7%	754,007	-59.3%
ALL OTHERS	2,733,417	3,144,446	(411,029)	-13.1%	2,771,929	-1.4%	20,739,834	22,005,508	(1,265,674)	-5.8%	19,398,586	6.9%
<b>TOTAL PURCHASED SERVICES</b>	<b>\$ 4,139,335</b>	<b>\$ 4,322,142</b>	<b>\$ (182,807)</b>	<b>-4.2%</b>	<b>\$ 3,969,396</b>	<b>4.3%</b>	<b>\$ 30,708,570</b>	<b>\$ 30,241,125</b>	<b>\$ 467,445</b>	<b>1.5%</b>	<b>\$ 28,015,459</b>	<b>9.6%</b>



# Financial Presentation

For the Month Ended

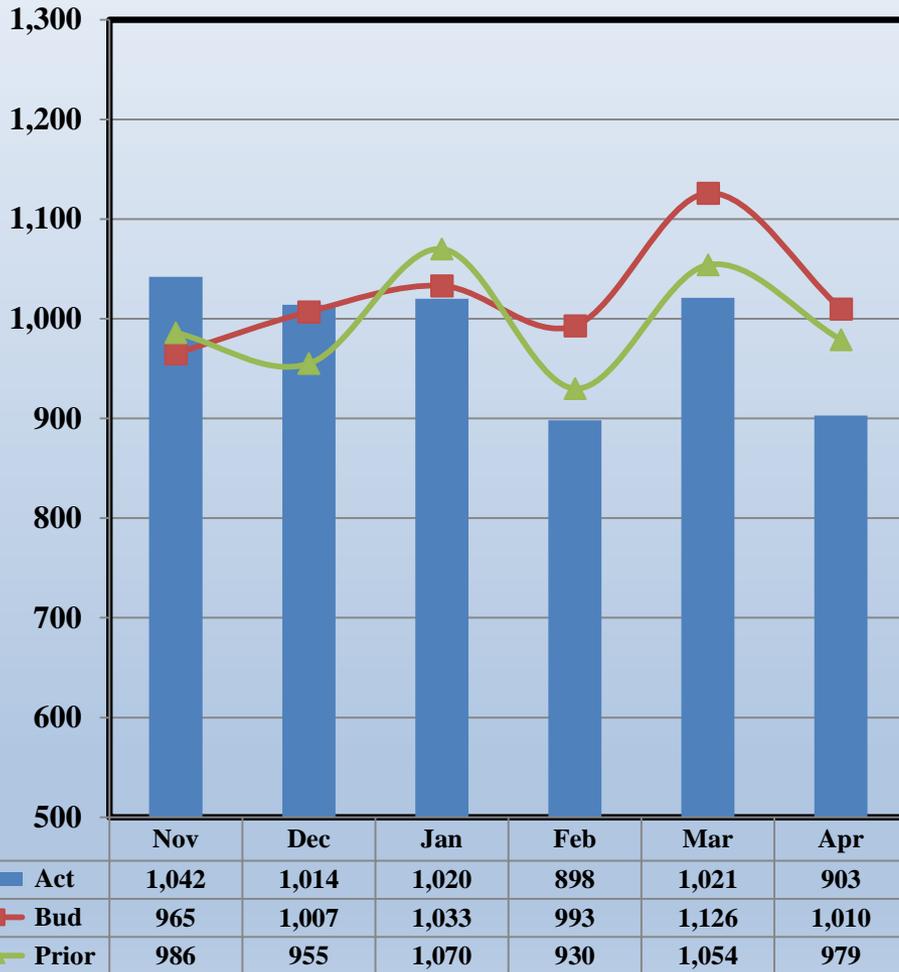
April 30, 2022

# Volume



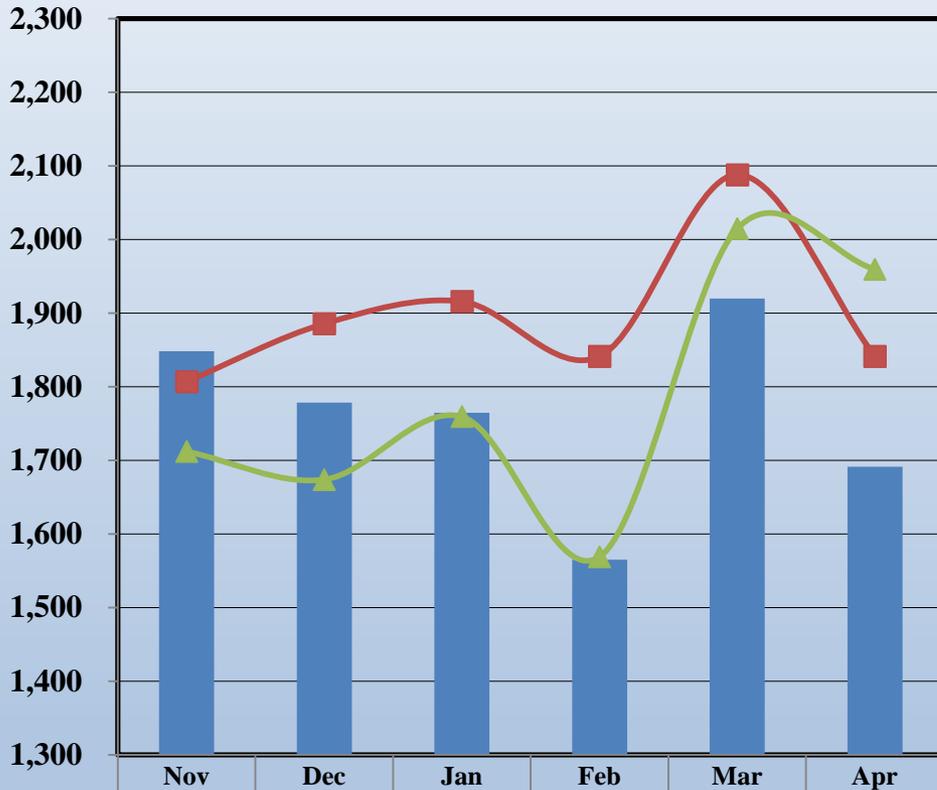
# Admissions

## *Total – Adults and NICU*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	903	1,010	979
Var %		-10.6%	-7.8%
Year-To-Date	6,915	7,141	7,079
Var %		-3.2%	-2.3%
Annualized	12,155	12,510	12,093
Var %		-2.8%	0.5%

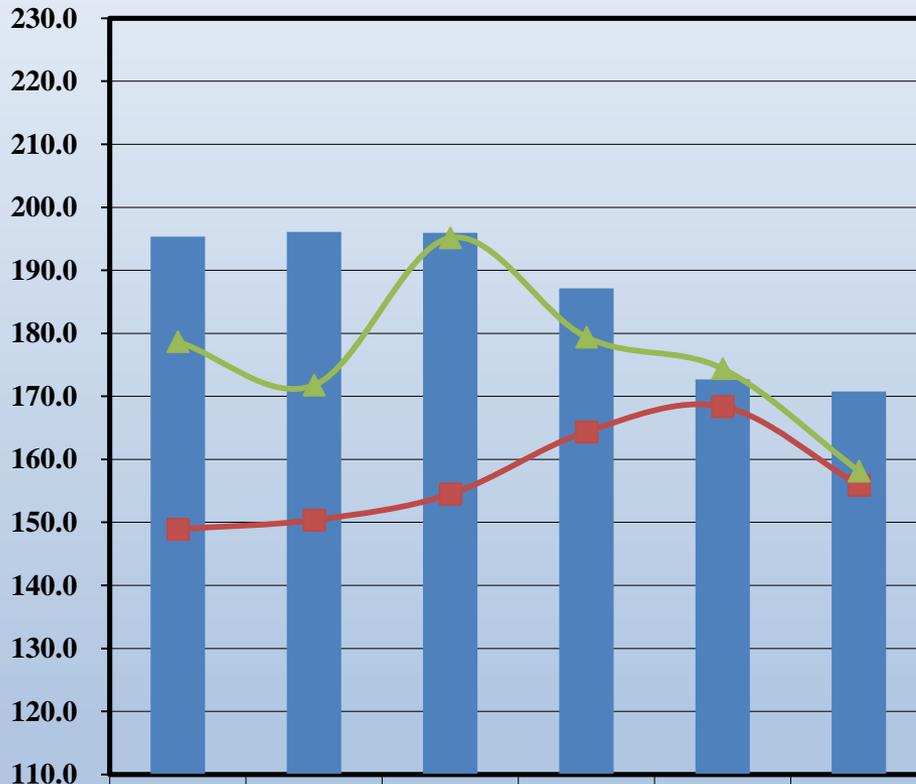
# Adjusted Admissions



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,691	1,841	1,960
Var %		-8.2%	-13.7%
Year-To-Date	12,341	13,265	12,686
Var %		-7.0%	-2.7%
Annualized	21,987	23,517	22,071
Var %		-6.5%	-0.4%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	1,848	1,778	1,765	1,565	1,920	1,691
Bud	1,807	1,886	1,916	1,841	2,088	1,841
Prior	1,712	1,674	1,759	1,569	2,015	1,960

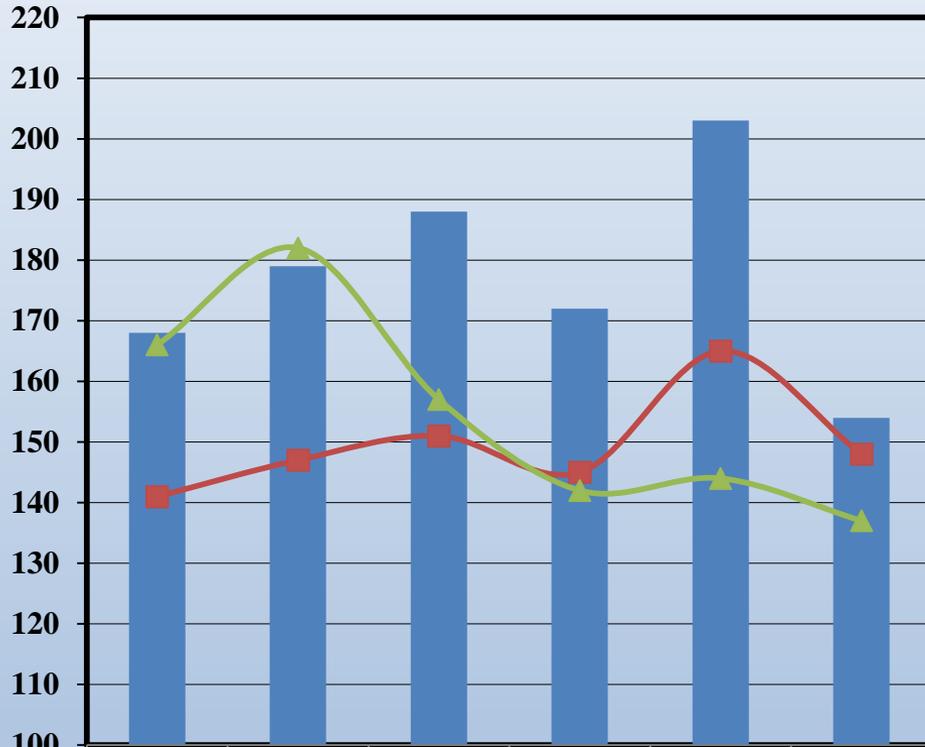
# Average Daily Census



	Nov	Dec	Jan	Feb	Mar	Apr
Act	195.3	196.1	195.9	187.1	172.7	170.8
Bud	148.9	150.4	154.5	164.4	168.4	155.9
Prior	178.7	171.8	195.2	179.4	174.4	158.1

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	170.8	155.9	158.1
Var %		9.5%	8.0%
Year-To-Date	187.9	156.0	176.8
Var %		20.4%	6.3%
Annualized	187.6	158.8	167.9
Var %		18.1%	11.7%

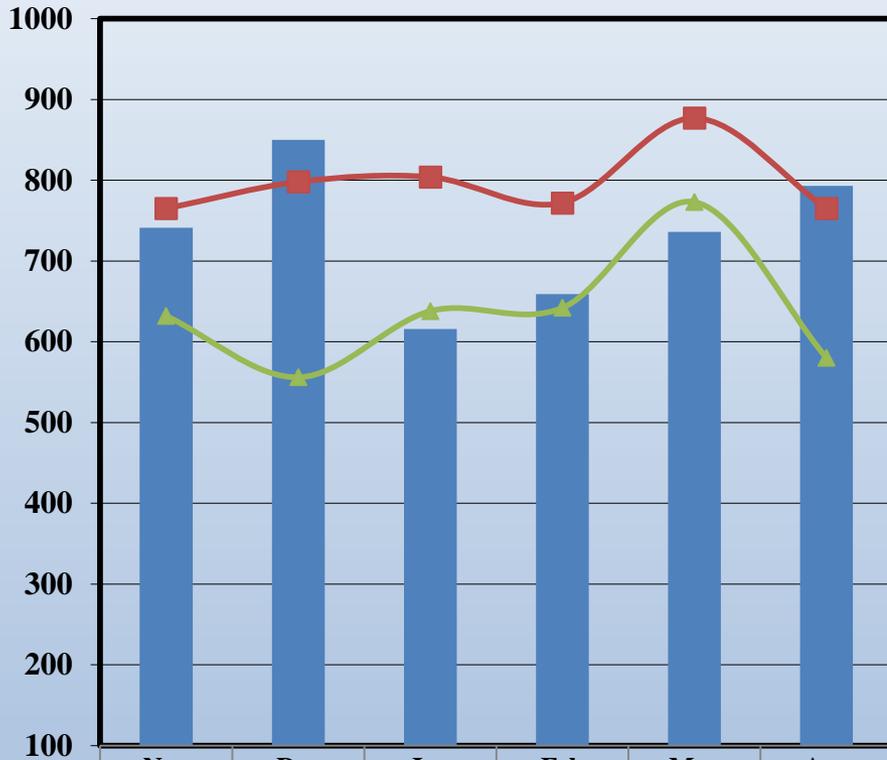
# Deliveries



	Nov	Dec	Jan	Feb	Mar	Apr
Act	168	179	188	172	203	154
Bud	141	147	151	145	165	148
Prior	166	182	157	142	144	137

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	154	148	137
Var %		4.1%	12.4%
Year-To-Date	1,255	1,044	1,119
Var %		20.2%	12.2%
Annualized	2,113	1,913	2,012
Var %		10.5%	5.0%

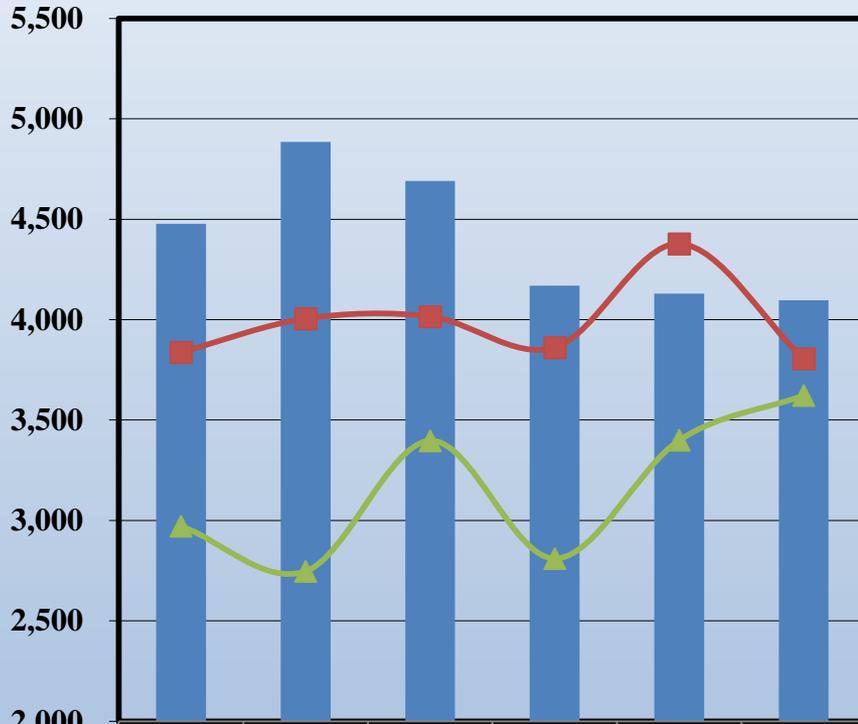
# Total Surgical Cases



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	793	765	580
Var %		3.7%	36.7%
Year-To-Date	5,136	5,579	4,608
Var %		-7.9%	11.5%
Annualized	8,553	9,289	7,815
Var %		-7.9%	9.4%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	741	850	616	659	736	793
Bud	765	798	804	772	877	765
Prior	632	556	638	642	773	580

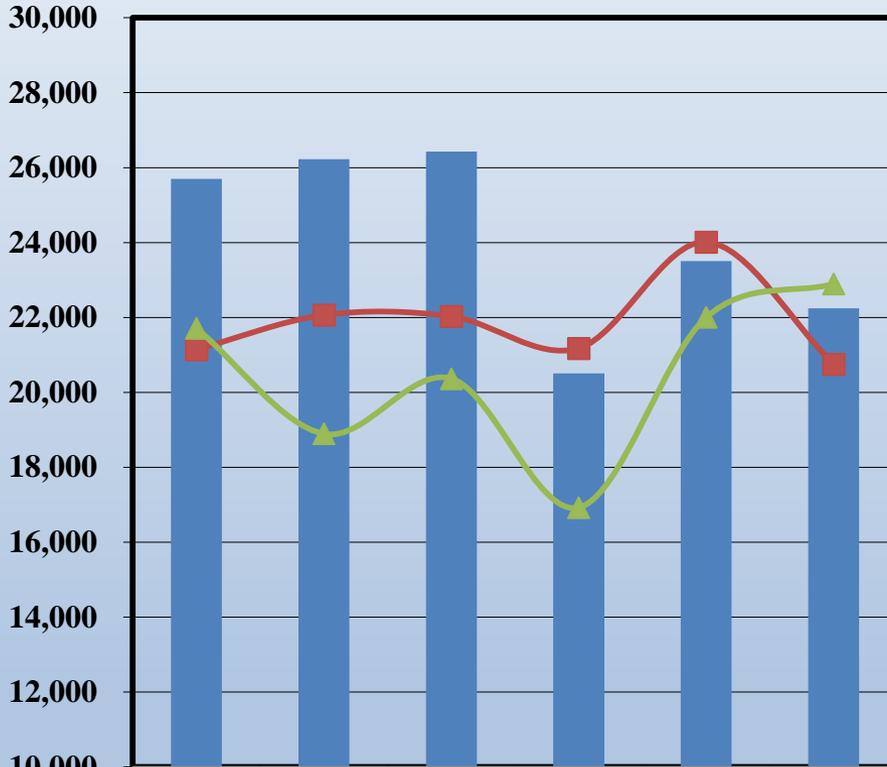
# Emergency Room Visits



■ Act	4,477	4,885	4,691	4,169	4,129	4,097
■ Bud	3,838	4,005	4,016	3,861	4,378	3,805
▲ Prior	2,972	2,747	3,397	2,810	3,399	3,622

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	4,097	3,805	3,622
Var %		7.7%	13.1%
Year-To-Date	30,338	27,908	22,286
Var %		8.7%	36.1%
Annualized	51,820	46,268	37,386
Var %		12.0%	38.6%

# Total Outpatient Occasions of Service

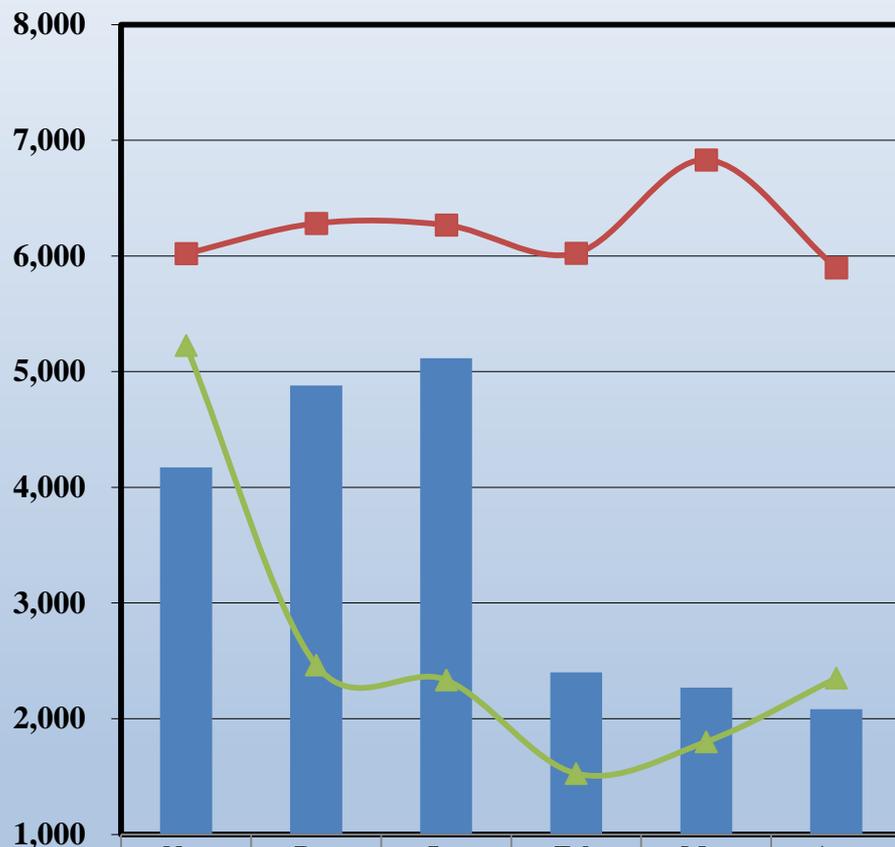


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	22,243	20,752	22,894
Var %		7.2%	-2.8%
Year-To-Date	169,091	153,237	144,487
Var %		10.3%	17.0%
Annualized	294,843	261,547	242,644
Var %		12.7%	21.5%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	25,698	26,222	26,425	20,504	23,506	22,243
Bud	21,143	22,062	22,028	21,177	24,013	20,752
Prior	21,709	18,892	20,365	16,924	22,001	22,894

# Urgent Care Visits

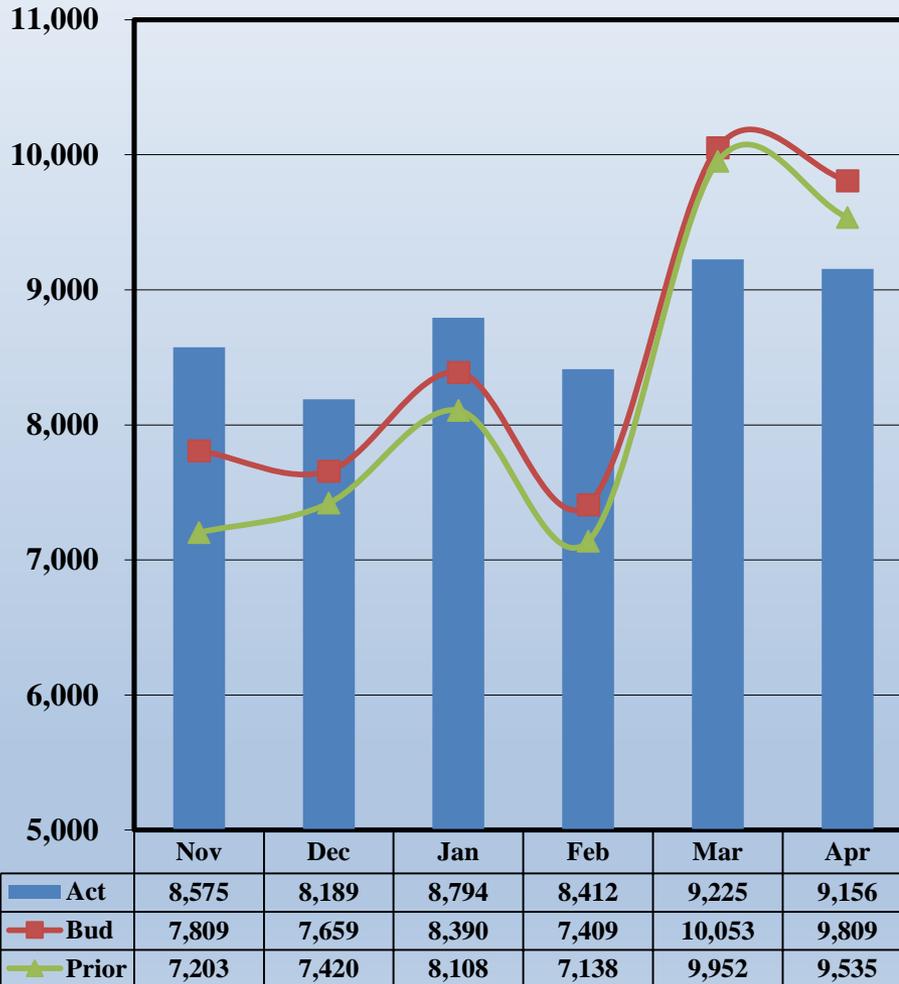
*(JBS Clinic, West University & 42<sup>nd</sup> Street)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	2,082	5,898	2,350
Var %		-64.7%	-11.4%
Year-To-Date	24,875	43,605	17,646
Var %		-43.0%	41.0%
Annualized	46,110	51,820	26,547
Var %		-11.0%	73.7%

	Nov	Dec	Jan	Feb	Mar	Apr
■ Act	4,172	4,880	5,117	2,400	2,270	2,082
■ Bud	6,021	6,282	6,267	6,024	6,831	5,898
▲ Prior	5,225	2,464	2,335	1,526	1,801	2,350

# Total ProCare Office Visits



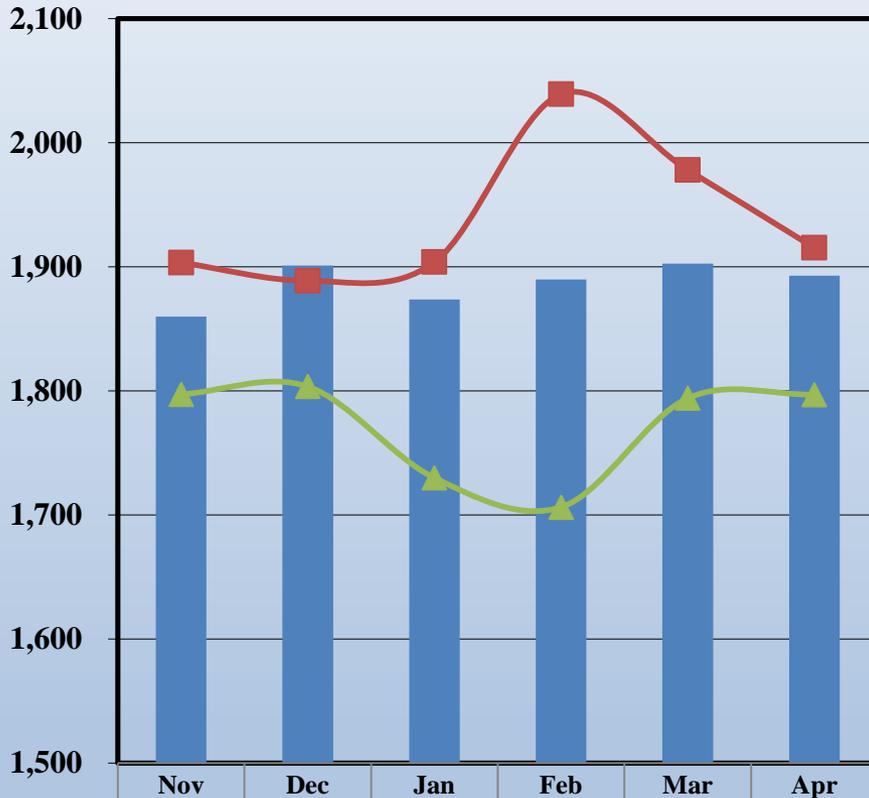
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	9,156	9,809	9,535
Var %		-6.7%	-4.0%
Year-To-Date	61,342	59,642	57,569
Var %		2.9%	6.6%
Annualized	107,661	106,817	98,808
Var %		0.8%	9.0%

# Staffing



# Blended FTE's

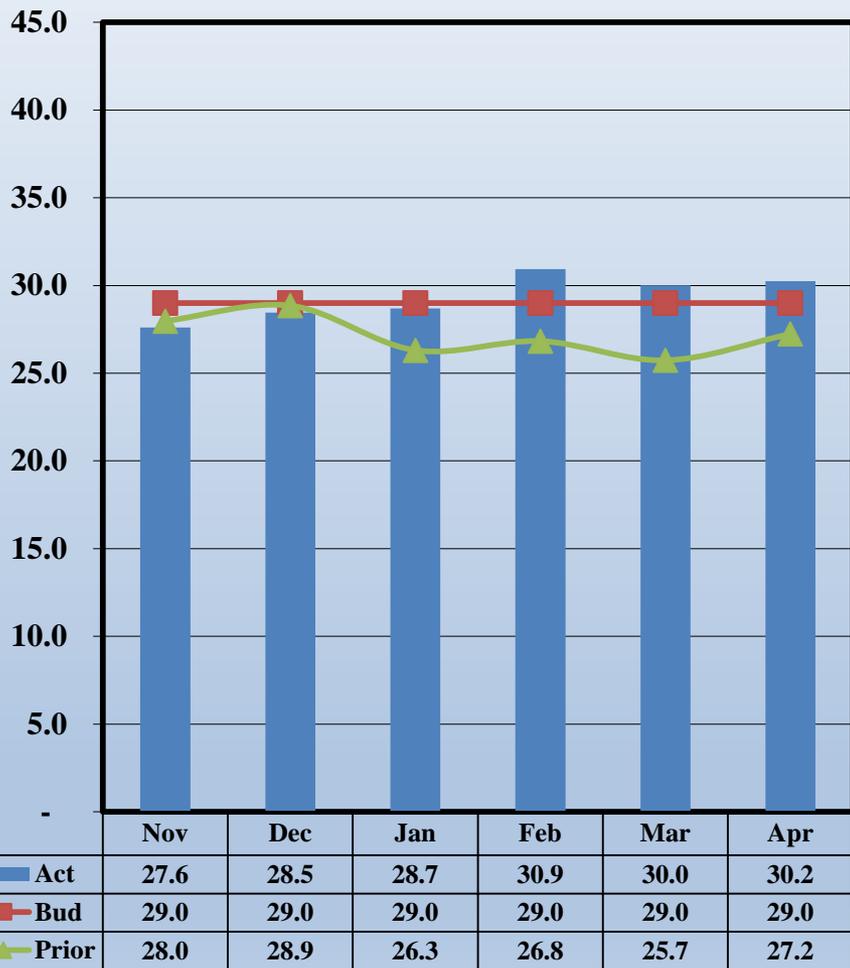
*Including Contract Labor and Management Services*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	1,893	1,915	1,797
Var %		-1.2%	5.3%
Year-To-Date	1,881	1,929	1,781
Var %		-2.5%	5.7%
Annualized	1,881	1,917	1,752
Var %		-1.9%	7.4%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	1,860	1,901	1,874	1,890	1,903	1,893
Bud	1,903	1,889	1,904	2,039	1,978	1,915
Prior	1,797	1,804	1,730	1,706	1,794	1,797

# *Paid Hours per Adjusted Patient Day* *(Ector County Hospital District)*



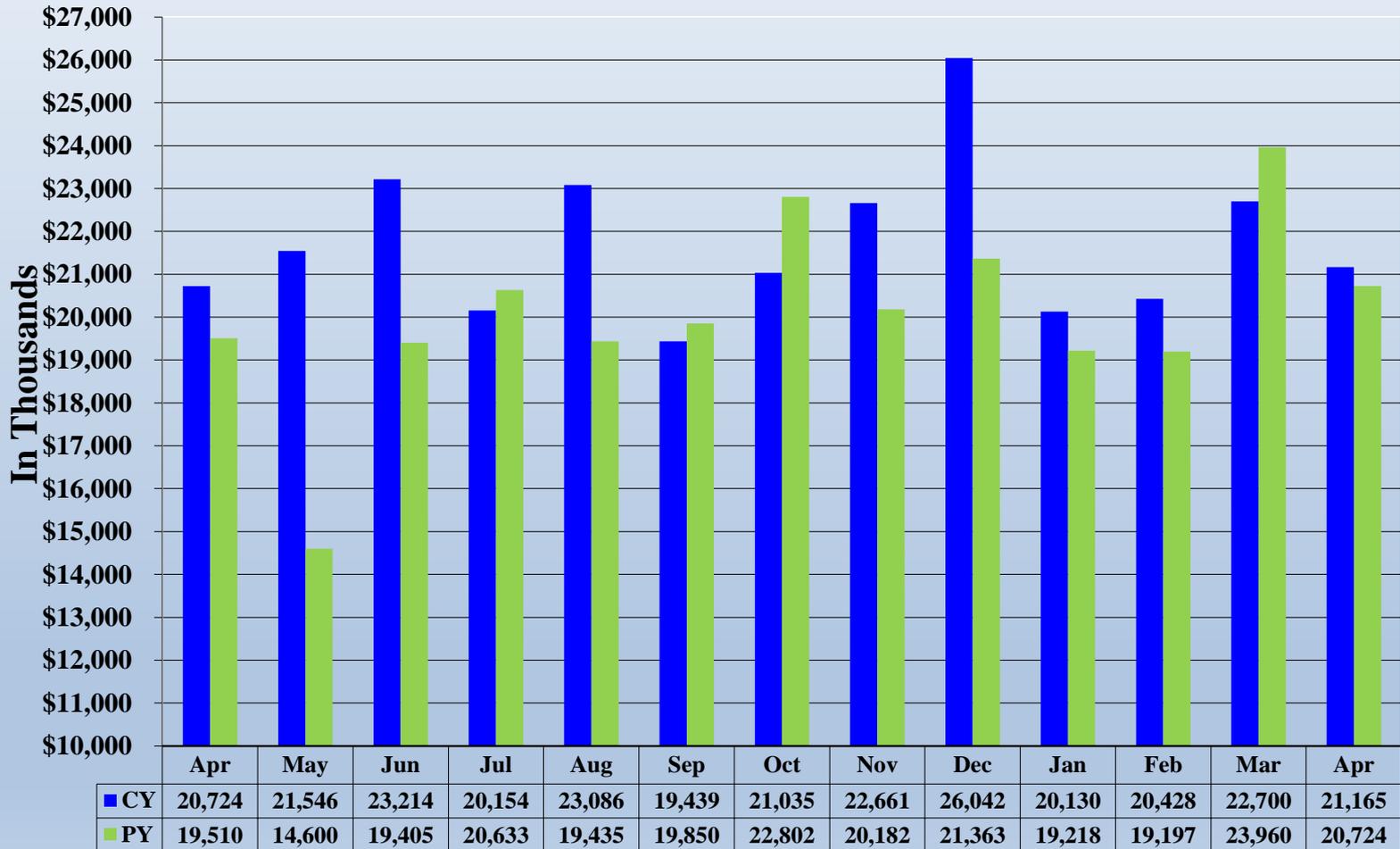
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	30.2	29.0	27.2
Var %		4.3%	11.0%
Year-To-Date	29.1	29.0	27.0
Var %		0.3%	7.8%
Annualized	28.1	29.2	27.3
Var %		-3.8%	2.9%

# Accounts Receivable



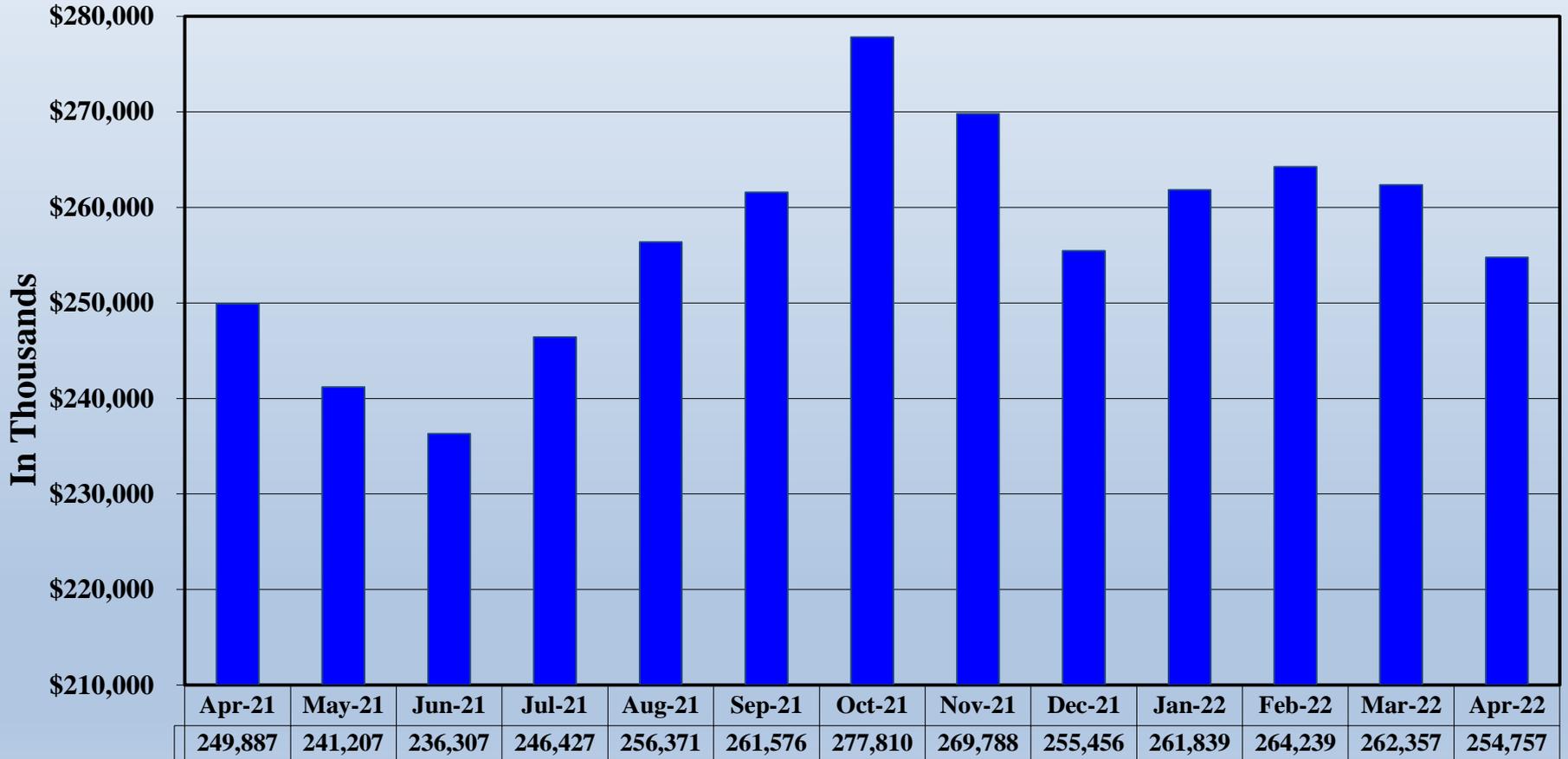
# Total AR Cash Receipts

## 13 Month Trending



# Total Accounts Receivable – Gross

## Thirteen Month Trending



# Revenues & Revenue Deductions



# Total Patient Revenues

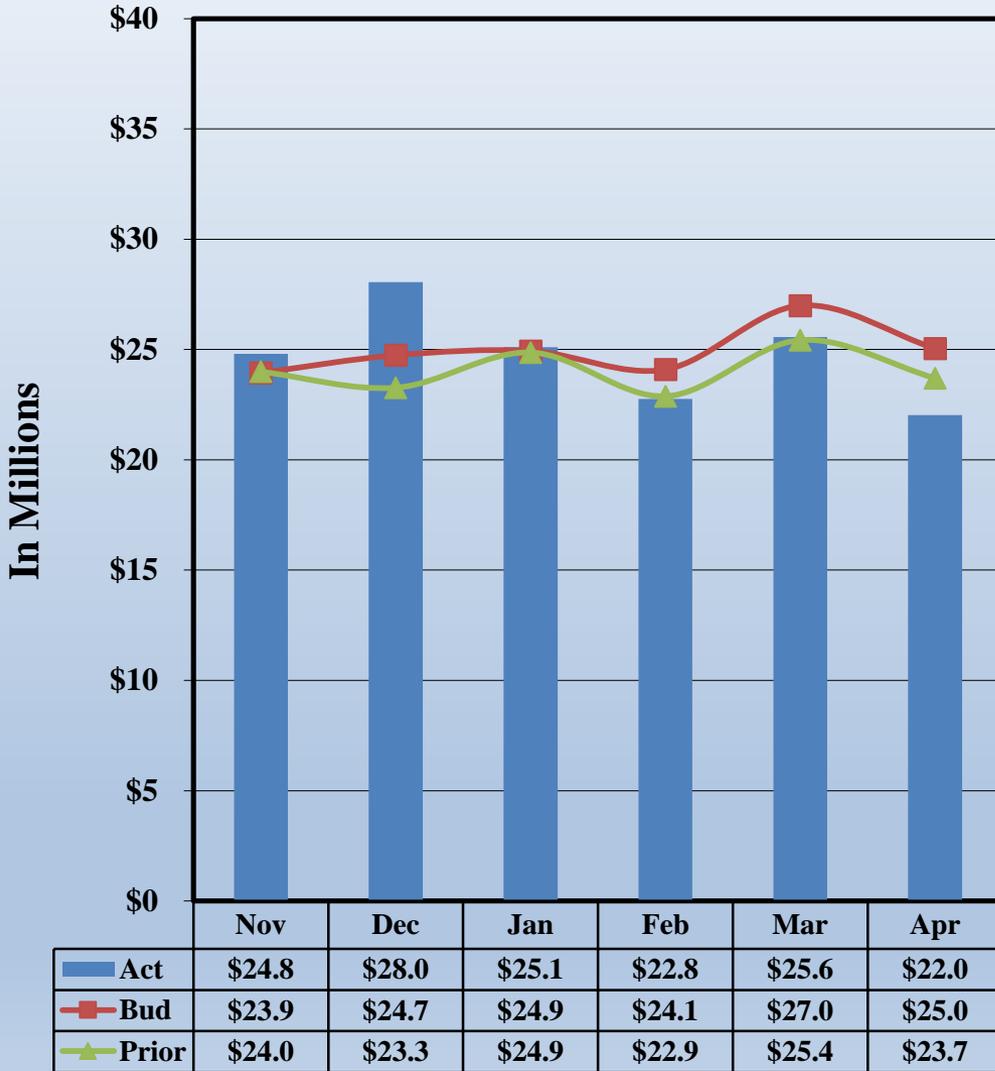
## *(Ector County Hospital District)*



	Nov	Dec	Jan	Feb	Mar	Apr
<span style="color: blue;">■</span> Act	\$112.3	\$117.6	\$109.9	\$102.2	\$113.3	\$107.2
<span style="color: red;">■</span> Bud	\$100.6	\$104.5	\$105.0	\$101.0	\$114.8	\$104.2
<span style="color: green;">▲</span> Prior	\$98.7	\$100.7	\$109.0	\$100.4	\$110.4	\$105.7

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 107.2	\$ 104.2	\$ 105.7
Var %		2.9%	1.4%
Year-To-Date	\$ 778.8	\$ 736.7	\$ 737.3
Var %		5.7%	5.6%
Annualized	\$ 1,339.3	\$ 1,257.7	\$ 1,220.9
Var %		6.5%	9.7%

# Total Net Patient Revenues

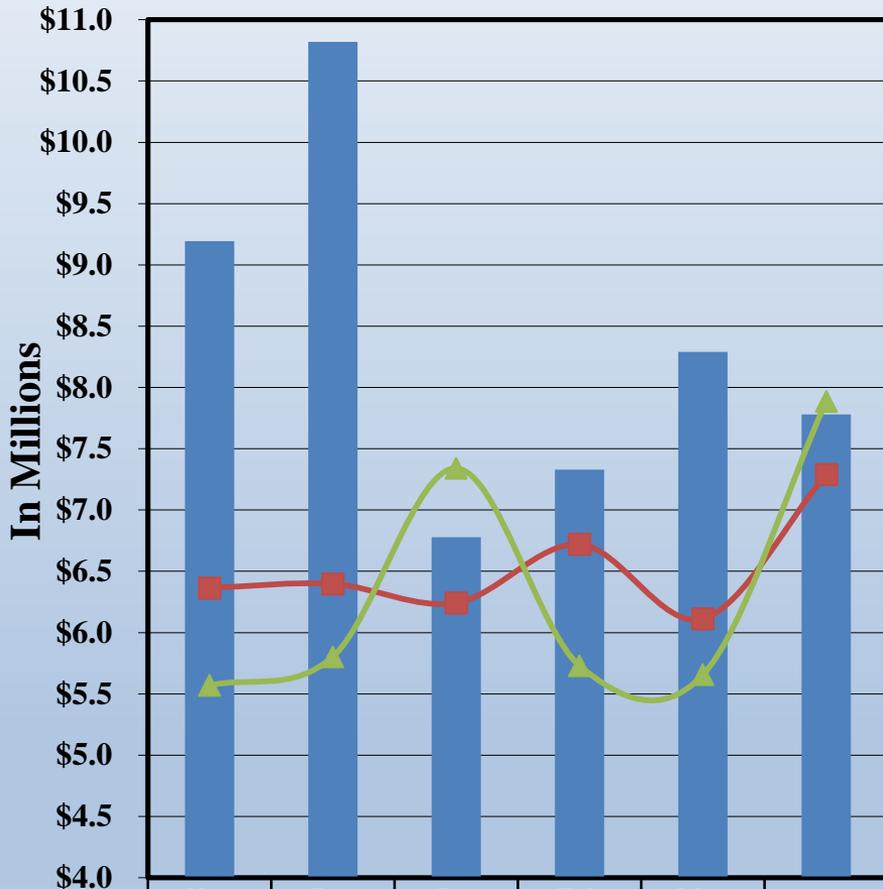


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 22.0	\$ 25.0	\$ 23.7
Var %		-12.0%	-7.0%
Year-To-Date	\$ 173.1	\$ 174.9	\$ 169.5
Var %		-1.0%	2.1%
Annualized	\$ 308.3	\$ 291.9	\$ 285.4
Var %		5.6%	8.0%

# Other Revenue

*(Ector County Hospital District)*

*Including Tax Receipts, Interest & Other Operating Income*



	Nov	Dec	Jan	Feb	Mar	Apr
Act	\$9.2	\$10.8	\$6.8	\$7.3	\$8.3	\$7.8
Bud	\$6.4	\$6.4	\$6.2	\$6.7	\$6.1	\$7.3
Prior	\$5.6	\$5.8	\$7.3	\$5.7	\$5.7	\$7.9

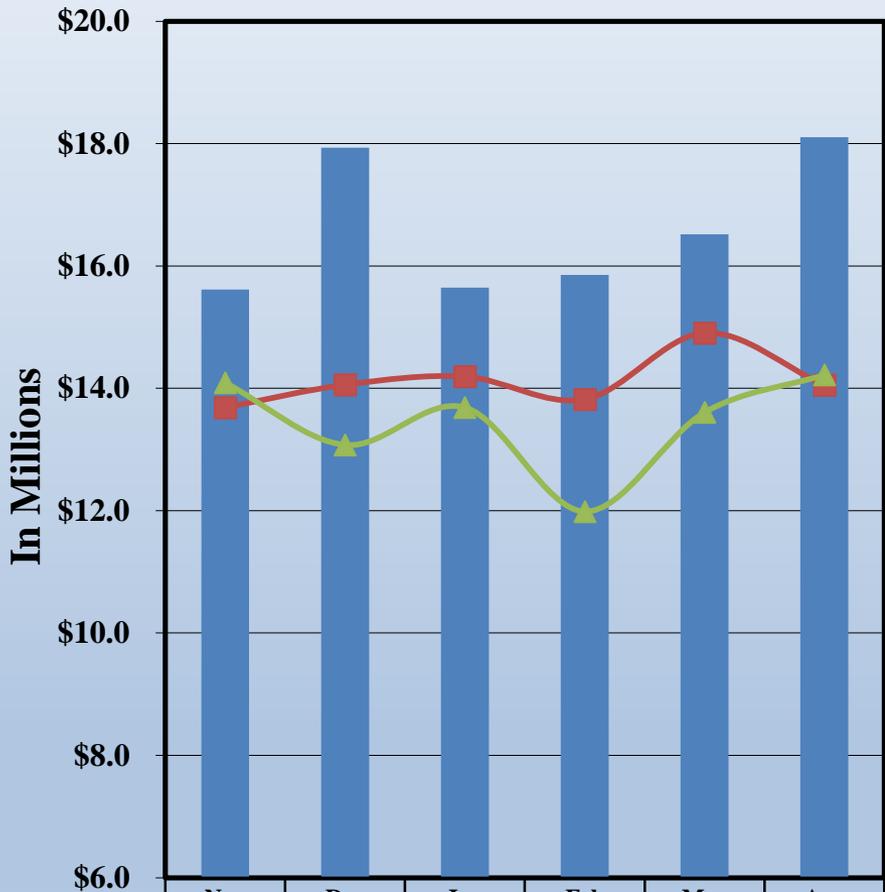
	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 7.8	\$ 7.3	\$ 7.9
Var %		6.7%	-1.4%
Year-To-Date	\$ 56.5	\$ 45.5	\$ 44.2
Var %		24.2%	27.8%
Annualized	\$ 89.3	\$ 75.8	\$ 72.1
Var %		17.8%	23.9%

# Operating Expenses



# Salaries, Wages & Contract Labor

## *(Ector County Hospital District)*

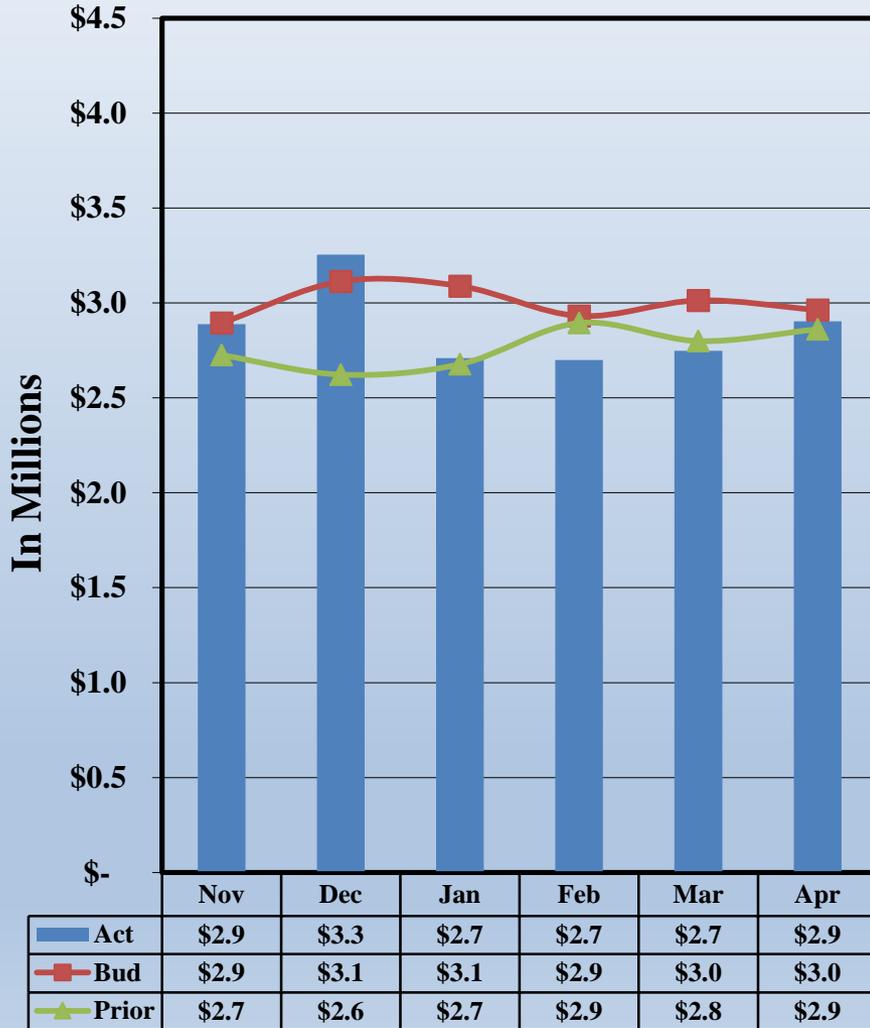


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 18.1	\$ 14.1	\$ 14.2
Var %		28.4%	27.5%
Year-To-Date	\$ 115.8	\$ 98.7	\$ 94.7
Var %		17.3%	22.3%
Annualized	\$ 189.2	\$ 165.7	\$ 157.8
Var %		14.2%	19.9%

	Nov	Dec	Jan	Feb	Mar	Apr
Act	\$15.6	\$17.9	\$15.6	\$15.9	\$16.5	\$18.1
Bud	\$13.7	\$14.1	\$14.2	\$13.8	\$14.9	\$14.1
Prior	\$14.1	\$13.1	\$13.7	\$12.0	\$13.6	\$14.2

# Employee Benefit Expense

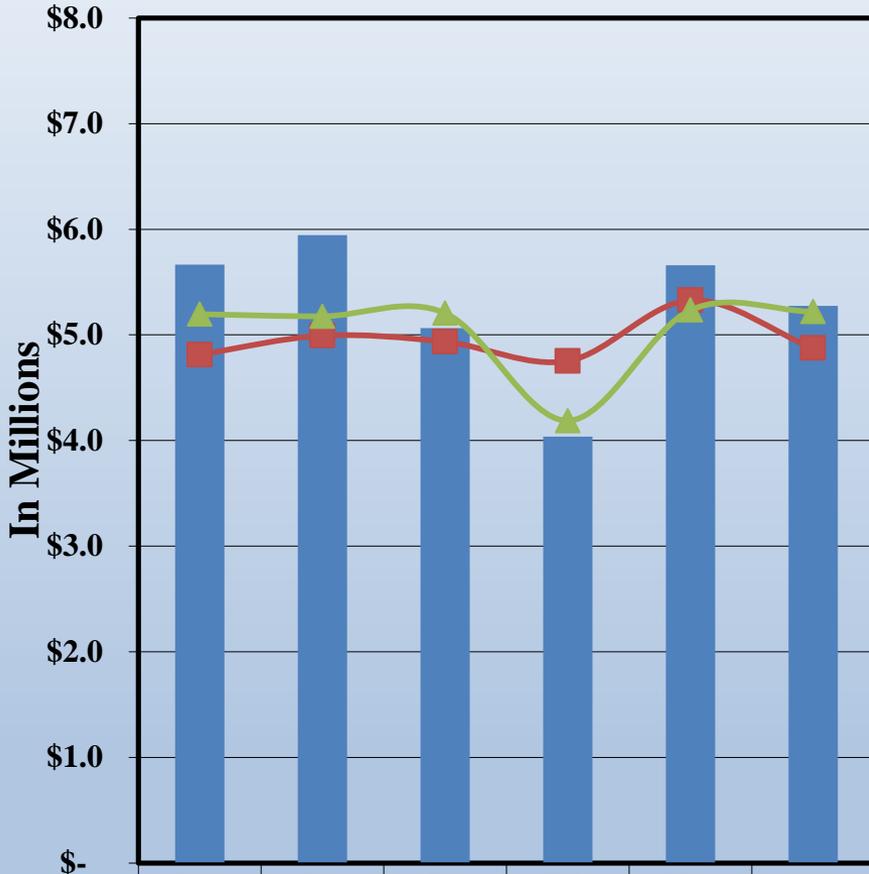
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 2.9	\$ 3.0	\$ 2.9
Var %		-2.0%	1.5%
Year-To-Date	\$ 20.0	\$ 20.9	\$ 19.2
Var %		-4.6%	3.9%
Annualized	\$ 34.1	\$ 34.2	\$ 29.6
Var %		-0.3%	15.2%

# *Supply Expense*

## *(Ector County Hospital District)*

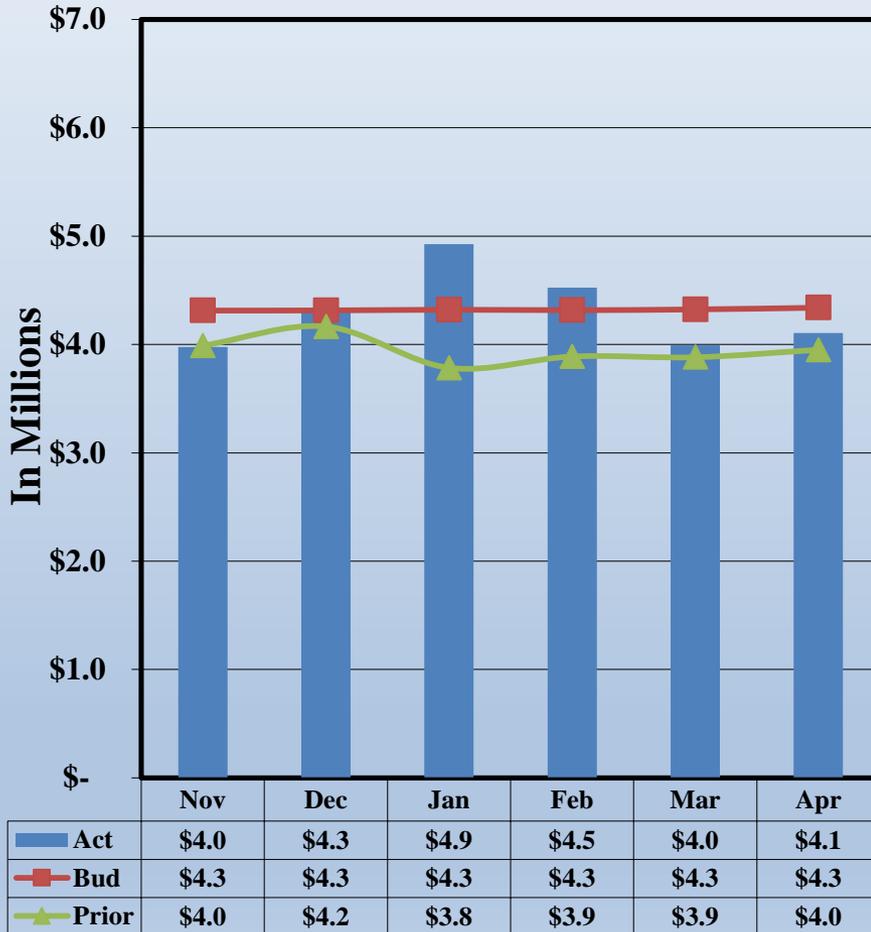


	Nov	Dec	Jan	Feb	Mar	Apr
Act	\$5.7	\$5.9	\$5.1	\$4.0	\$5.7	\$5.3
Bud	\$4.8	\$5.0	\$4.9	\$4.8	\$5.3	\$4.9
Prior	\$5.2	\$5.2	\$5.2	\$4.2	\$5.2	\$5.2

	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 5.3	\$ 4.9	\$ 5.2
Var %		8.2%	1.1%
Year-To-Date	\$ 37.2	\$ 34.7	\$ 35.3
Var %		7.1%	5.2%
Annualized	\$ 63.1	\$ 58.3	\$ 56.7
Var %		8.2%	11.3%

# Purchased Services

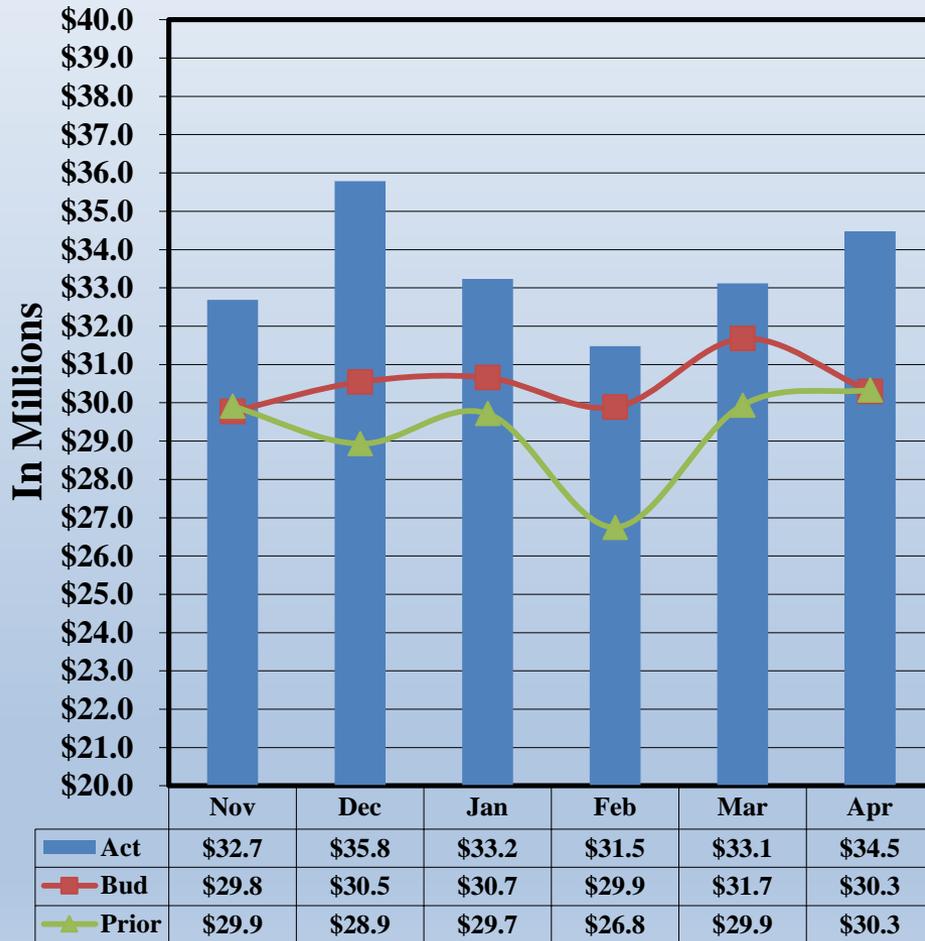
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 4.1	\$ 4.3	\$ 4.0
Var %		-5.4%	3.9%
Year-To-Date	\$ 30.1	\$ 30.3	\$ 27.8
Var %		-0.4%	8.4%
Annualized	\$ 50.6	\$ 49.4	\$ 46.1
Var %		2.4%	9.8%

# Total Operating Expense

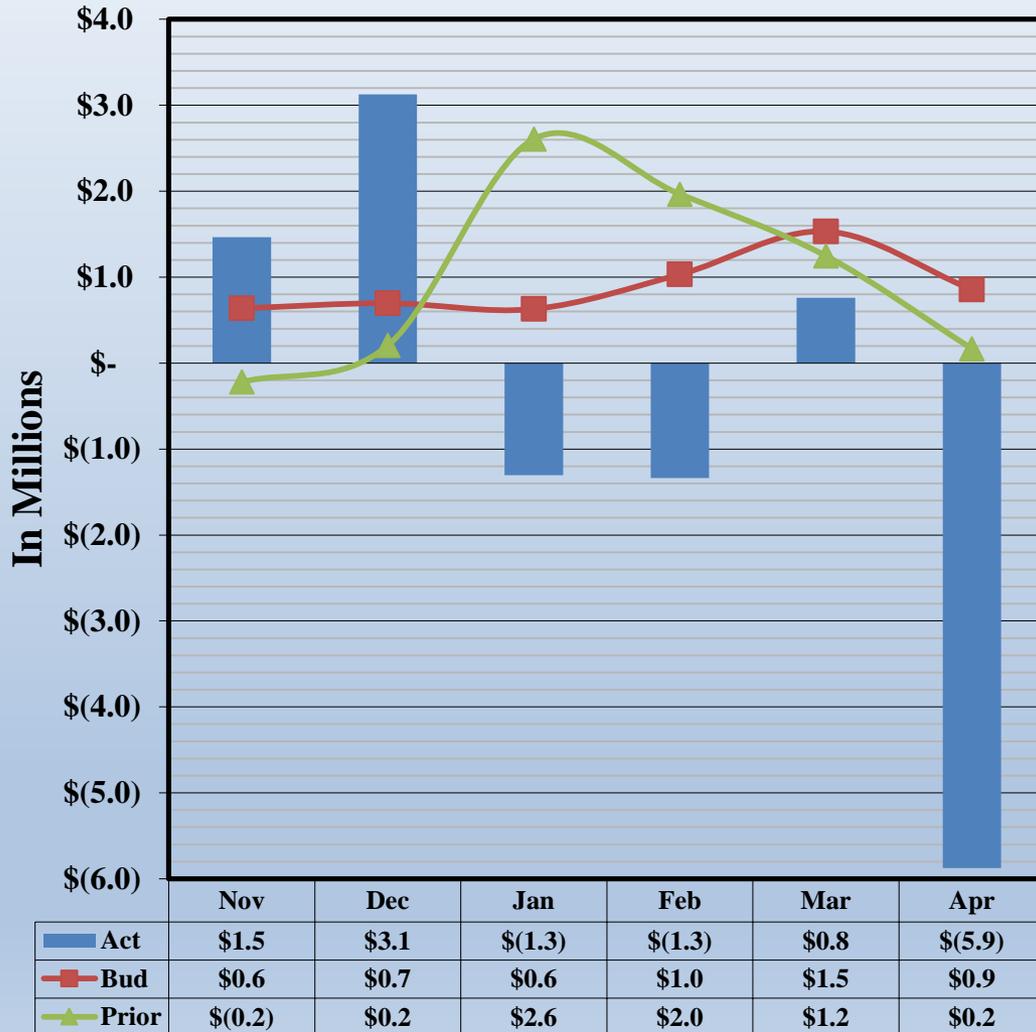
## *(Ector County Hospital District)*



	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ 34.5	\$ 30.3	\$ 30.3
Var %		13.8%	13.7%
Year-To-Date	\$ 233.8	\$ 213.3	\$ 205.5
Var %		9.6%	13.8%
Annualized	\$ 389.7	\$ 356.1	\$ 340.2
Var %		9.4%	14.6%

# Operating EBIDA

## *Ector County Hospital District Operations*

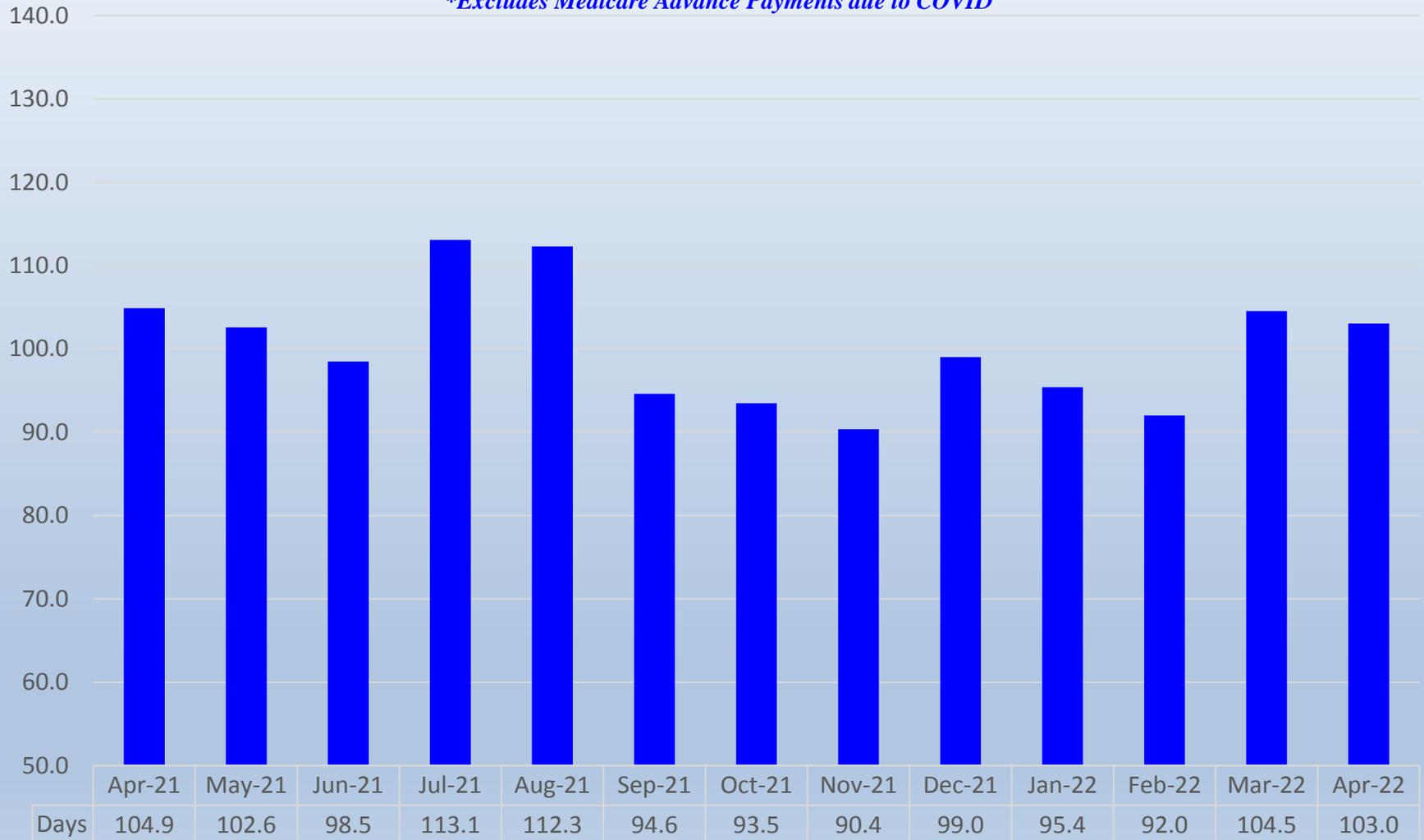


	<u>Actual</u>	<u>Budget</u>	<u>Prior Year</u>
Month	\$ (5.9)	\$ 0.9	\$ 0.2
Var		(6.80)	(6.10)
Var %		-755.6%	-3050.0%
Year-To-Date	\$ (5.1)	\$ 6.5	\$ 7.7
Var %		-178.5%	-166.2%
Annualized	\$ 29.1	\$ 11.5	\$ 17.7
Var %		153.0%	64.4%

# Days Cash on Hand

## Thirteen Month Trending

*\*Excludes Medicare Advance Payments due to COVID*



mch





To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, COO  
From: Carol Evans, Divisional Director of Radiology  
Date: May 23, 2022  
RE: Contract Renewal – Medical Physics Consultants  
Contract #001-7250-MPC-2020

Operational Cost: \$125,000 Budgeted  
Term: 7/1/22-6/30/24

**REQUEST**

The Radiology Department is requesting approval to renew a contract with Medical Physics Consultants to provide testing for radiation producing equipment throughout the health system, as required by DNV, state and federal regulations. Approximate annual spend is \$62,500/yr. Contract term is two years for a total estimated spend of \$125,000. This is a budgeted operational expense.

**PURPOSE OF CONTRACT**

Medical physicist services are required upon installation of new equipment, annual equipment evaluation and evaluation after certain repairs per stated regulations for all radiation producing equipment.

**RECOMMENDATION**

MCH Radiology has worked with this company for provision of medical physicist services for the past 20+ years. The company is very responsive to our needs, and we have had no findings when undergoing inspections regarding regulations for which the physicist is responsible. Approval is recommended.



To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Matt Collins, COO  
From: Carol Evans, Divisional Director of Radiology  
Date: 5/23/22  
RE: Contract Renewal – Merge Healthcare-Unity

Operational Cost: \$125,801.19  
Term: 8/1/22-7/31/23

**REQUEST**

Request for approval for continuation of service contract with Merge Healthcare. Cost is \$125,801.19 for a one year service agreement. This has been an ongoing budgeted operational expense.

**PURPOSE OF CONTRACT**

Merge Healthcare is the vendor of the MCHS PACS (electronic imaging system) that has been in place for the past 14 years. This is a critical system for the hospital as all radiology imaging acquisition and distribution throughout the main facility and clinics are managed by this system. The service contract provides 24/7 support for any system issues. IT has reviewed the contract and is agreement with equipment listed and terms.

**RECOMMENDATIONS**

Recommend approval to continue maintenance agreement.



To: ECHD Board of Directors  
Through: Russell Tippin, President & CEO  
Through: Steve Ewing, CFO  
From: Michelle Mendoza, Medical Staff Service Manager  
Date: May 31, 2022  
RE: Contract Renewal – UpToDate Agreement

Operational Cost: \$127,724.00 Unbudgeted  
Term: April 30, 2023

**REQUEST**

The Medical Staff department is requesting approval for renewal of the UpToDate Agreement on behalf of the Medical Staff Members, Residents, Medical Students, Nurses, Pharmacist, and anyone else who has access to the Cerner System. Contract term is for one year for a total estimated spend of \$127,724. This is a non-budgeted operational expense for this year, due to the uncertainty of the specific department responsible for this agreement with various users involved.

**PURPOSE OF CONTRACT**

UpToDate is an electronic evidence-based clinical decision support/resource software that is available to anyone with access to the EMR System. This software is a point of care medical resource tool.

**RECOMMENDATION**

MCH has held a contracted agreement since 2006. Approval is recommended.

**FY 2022 CAPITAL REQUEST**

Date: June 7, 2022  
To: Ector County Hospital District Board of Directors  
From : Christin Timmons, Vice-President / CNO  
Renato Galindo, Director Cardiopulmonary Services.  
Re: Vero Biotech, LLC.

**Total Cost (unbudgeted) \$ 300,000**

**OBJECTIVE**

Additional Fund request for PO 229030 to cover nitric gas delivery.

**Proposal**

The nitric gas is a critical service to our Neonatal Intensive Care Unit and our adult critical care units. It serves as a dilator for pre-term infants to allow for oxygen to enter the blood stream. In addition, it has proven beneficial for adult patients in ARDS or suffering from COVID.

The use of nitric increased exponentially during COVID. We had a max of 7 units in house during Delta and Omicron surges. In addition, we had pre-term infants with cardiac issues requiring the gas.

The contract is for a three-year agreement. The initial PO, 229030 was for \$1,000,000. As of April, there is only \$109,978 left on the PO. We are asking for additional funds to be added to this PO. An Additional \$300,000 would help continue providing this vital service to our patients for the final two years of the agreement.

**HISTORY**

This is a current contract we have in place. Contract No: 7410-VB-2021.

**PURCHASE CONSIDERATIONS**

No other purchase considerations.

**FTE IMPACT**

No additional FTE(s) will be required.

**INSTALLATION & TRAINING**

Provided by vendor.

**WARRANTY AND SERVICE CONTRACT**

See Quote

**DISPOSITION OF EXISTING EQUIPMENT**

N/A

**COMMITTEE APPROVAL**

FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending



## **FY 2022 CAPITAL EQUIPMENT REQUEST**

Date: 4/29/2022

To: Ector County Hospital District Board of Directors

Through: Russell Tippin, President / CEO  
Christin Timmons, Vice-President / CNO

From: David Graham MSN, RN Divisional Director of Emergency Services  
Carol Evans, Director of Radiology Services

Re: Viz Ai

**Total Cost... \$ 37,500 annually**

### **OBJECTIVE**

Improve our care for stroke patients suffering from large vessel occlusion.

### **HISTORY**

We do not offer intervention for this subset of stroke patients this product provides real-time CT reads via artificial intelligence to identify these patients. This product then alerts the ED physician, MCH neurologist on call and receiving facility Neurologists. The images can also be shared via web app for real time consultation and expedited transfer. This product will also create revenue because Medicare is reimbursing for the use of this product.

### **PURCHASE CONSIDERATIONS**

No other purchase considerations.

### **FTE IMPACT**

No additional FTE(s) will be required.

### **INSTALLATION & TRAINING**

Provided by vendor

### **WARRANTY AND SERVICE CONTRACT**

See Quote

**DISPOSITION OF EXISTING EQUIPMENT**

N/A

**LIFE EXPECTANCY OF EQUIPMENT**

N/A

**MD BUYLINE INFORMATION**

Meets MD Buyline recommended pricing

**COMMITTEE APPROVAL**

FCC	Pending
MEC	Pending
Joint Conference	Pending
ECHD Board	Pending

**FY 2021 CAPITAL REQUEST**

Date: June 1, 2022

To: Ector County Hospital District Board of Directors

From : Steve Ewing CFO  
Christin Timmons, Vice-President / CNO

Re: Accelerate performance & enhance revenue with improved utilization management program and care coordination models .

**Total Cost (unbudgeted) \$ 160,000**

**OBJECTIVE**

Vizient will provide a comprehensive UM program expert for MCH’s acute care facility, encompassing inpatient, surgical, observation and emergency department services.

**Proposal**

MCH desires to have a robust utilization management (UM) program that consistently delivers the right care at the right time in the right setting. Vizient’s current partnership with MCH to stand up a brand-new observation unit has exposed improvement opportunities in our case management/utilization review (UR) department around clinical documentation, completion of required reviews, and ensuring compliance with the Medicare and Medicaid conditions of Participation. Agreement extends through Dec 2022

**Deliverables**

- Create a dashboard that monitors UM processes and performance metrics to evaluate effectiveness
- Assist in the deployment of workflows and processes to ensure reviews for medical necessity and continued stays
- Assist in the development of an ongoing education and training plan for UM and case management staff to sustain change
- Establish an audit process to evaluate the application of medical necessity criteria audits (IRR)
- Coaching on new care mt leadership by 1;1 sessions and online support
- Support of meeting GMLOS goals and provider accountability



To: ECHD Board of Directors  
 Through: Russell Tippin, CEO  
 From: Matt Collins, Chief Operating Officer  
 Date: June 7, 2022  
 Subject: Project Approval – Modernization of Sterile Processing Department (SPD)

**Objective**

Renovate space on second floor of the MCH West Tower to accommodate a modernized SPD. Project will also include work to relocate displaced hospital functions as a result of the renovation.

**Scope of Work**

The modernized SPD department will more than double the processing and sterilizing capacity of the department to allow for increased surgical caseloads now and in the future. Overall Project, including relocation of displaced functions, will occur over 4 phases and involve renovations of over 28,000 SF, which will include a new Histology Lab, a new Sterile Processing Department, relocation of Service Excellence, Performance Improvement and Infection Control offices, a new Alignment classroom, a new Bio-med shop and offices, and a new Respiratory Therapy department.

**Bid Considerations:**

Bid openings were conducted on March 21, 2022. There were 3 general contractors that responded to the bid

<u>Name</u>	<u>Pre-Construction Fee</u>	<u>Price</u>
<i>Robinson &amp; Morton</i>	\$25,000	3.50%
JC Roberts	\$24,000	5.00%
MW Builders	\$37,500	8.95%

**Recommendation:**

Award project to Robinson & Morton for construction. Approve total project budget of \$9,000,000. Authorize CEO/COO to approve expenses and bids, not to exceed budget, as they come in for the project.

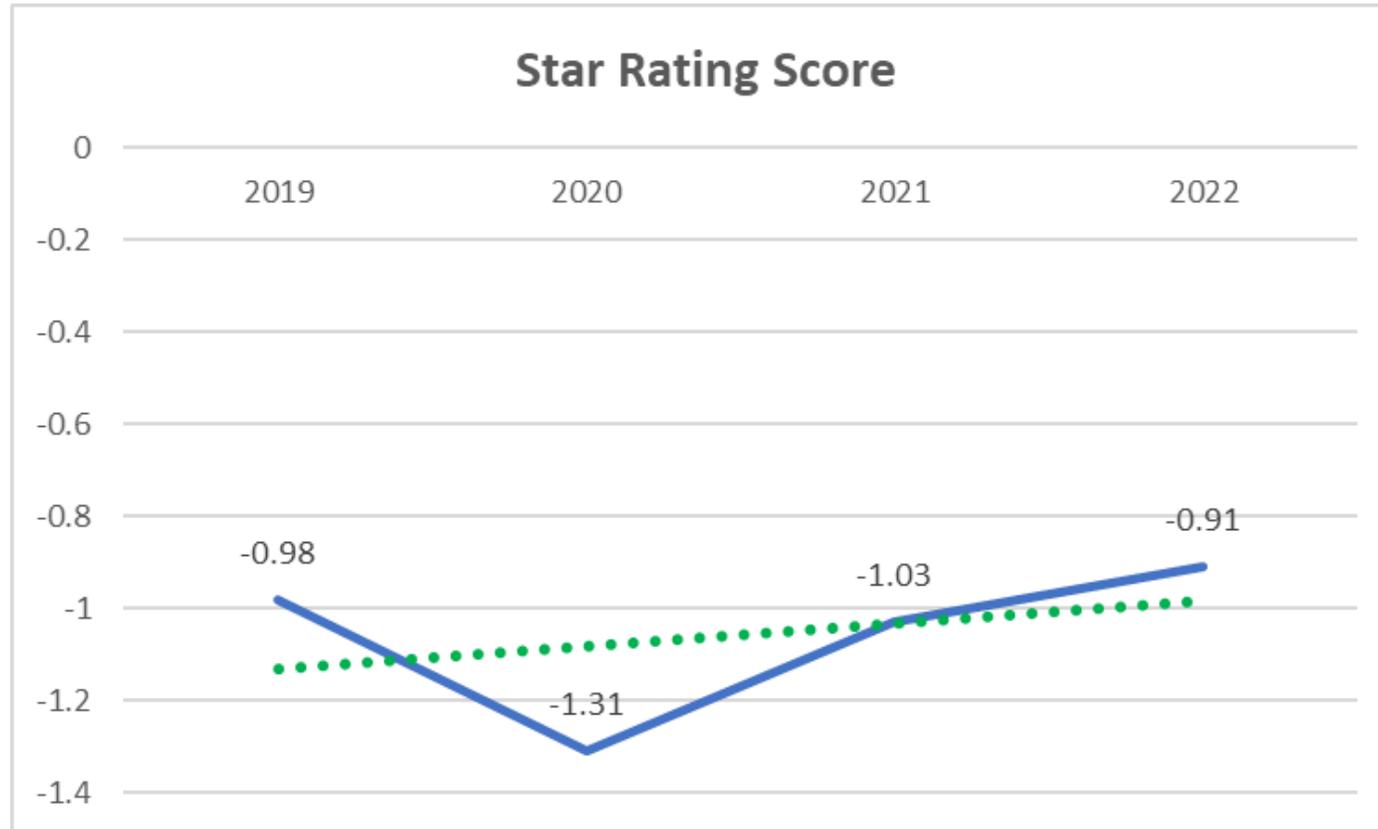
**Funding:**

There is \$9,000,000 budgeted and reserved in capital for FY22 – FY23 for this project.

# CMS Star Rating Update

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# ★ Updates to Star Rating ★



- 2022 Star Rating Out for Review June 16, 2022. Will be publicly reported July 2022.
  - Odd Time Period that didn't move much due to Covid data suppressions.
- **1 Star** with a score of -0.91 (National Average is 3 Star with a score of -0.06)

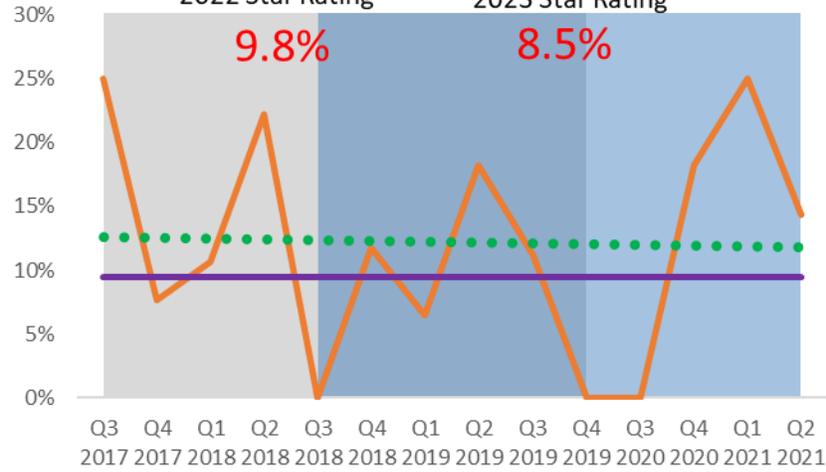
# Mortality

### COPD Mortality Raw Data

2022 Star Rating      2023 Star Rating

9.8%

8.5%

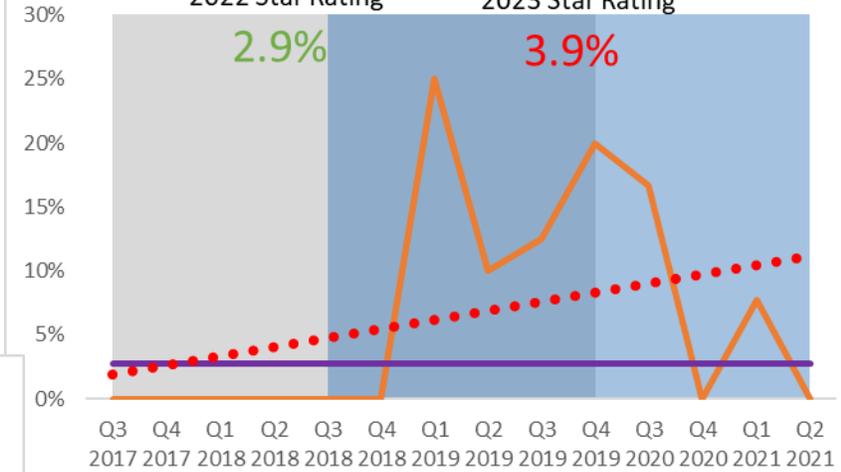


### CABG Mortality Raw Data

2022 Star Rating      2023 Star Rating

2.9%

3.9%

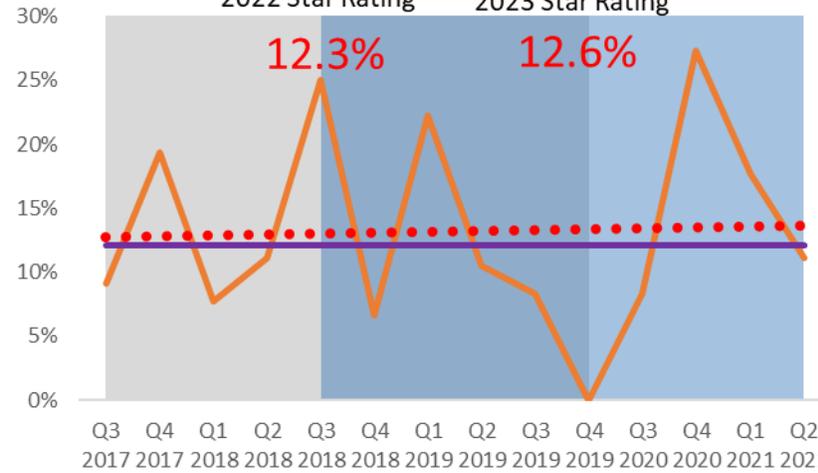


### AMI Mortality Raw Data

2022 Star Rating      2023 Star Rating

12.3%

12.6%



### Stroke Mortality Raw Data

2022 Star Rating      2023 Star Rating

13.8%

17.6%

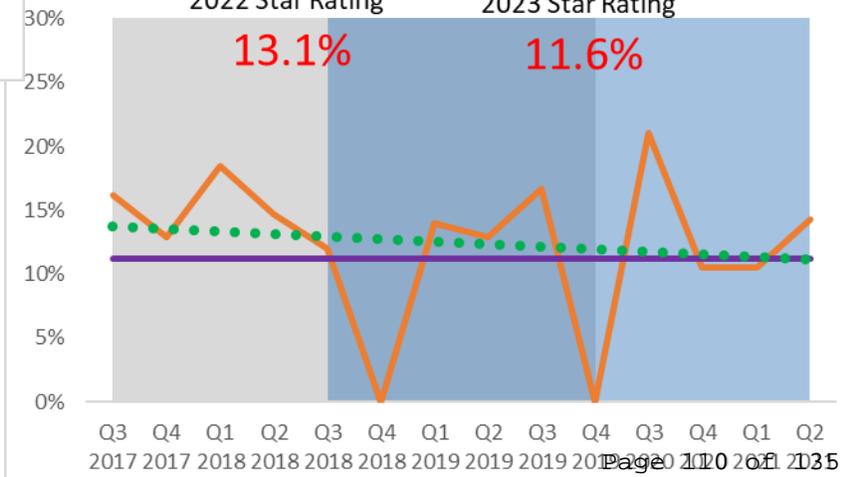


### HF Mortality Raw Data

2022 Star Rating      2023 Star Rating

13.1%

11.6%

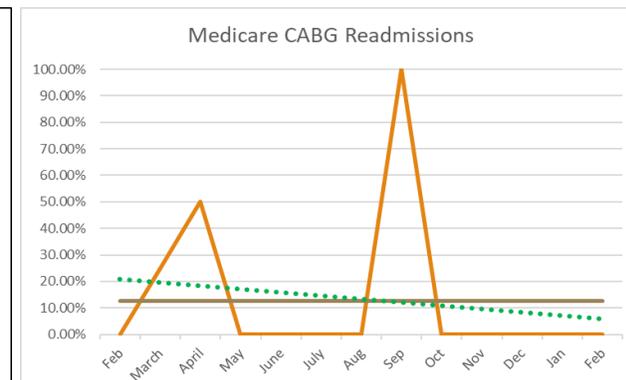
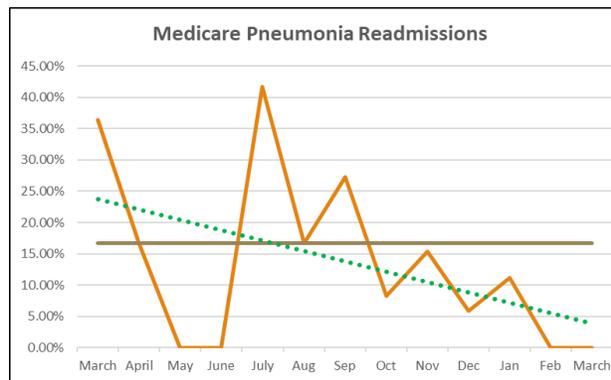
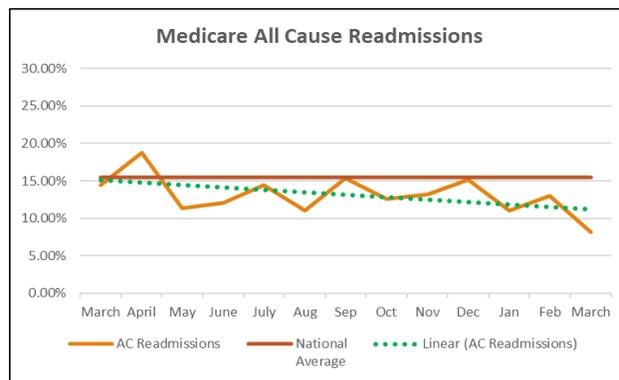
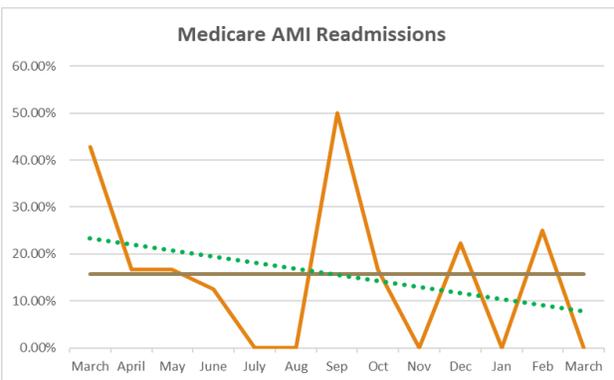
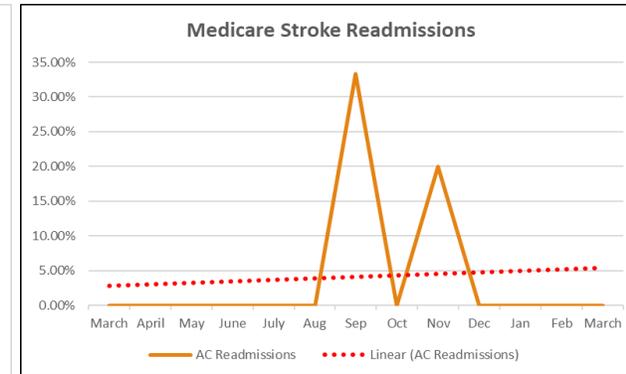
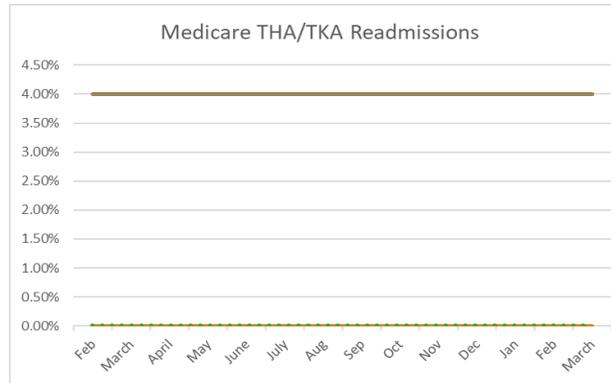
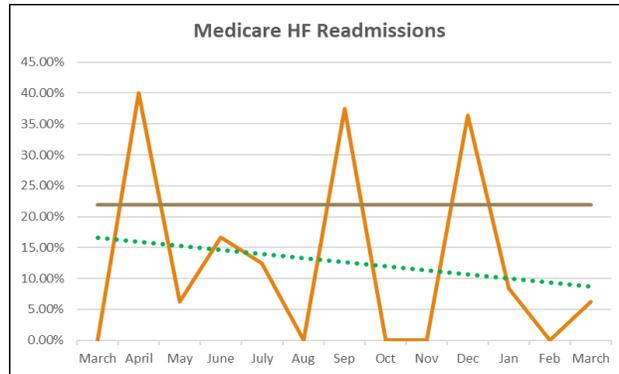
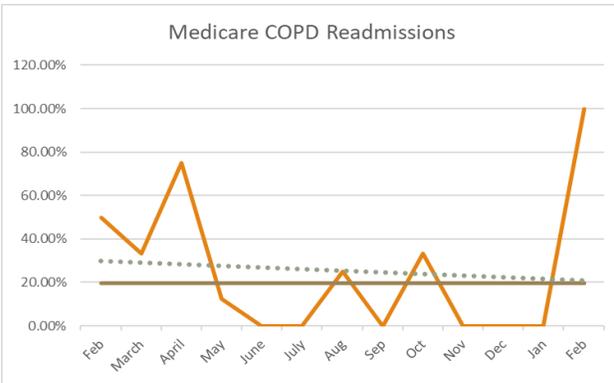


# Mortality Action Plan

- Peer review coordinator to continue reviewing all deaths and forwarding to peer review if delay of care is noted.
- Once PSO position filled, form an interdisciplinary committee to review mortalities.
  - Have offered position – waiting on acceptance.

# Readmissions Internal Data (12 Month Review)

This data only looks at re-admissions into our own hospital.

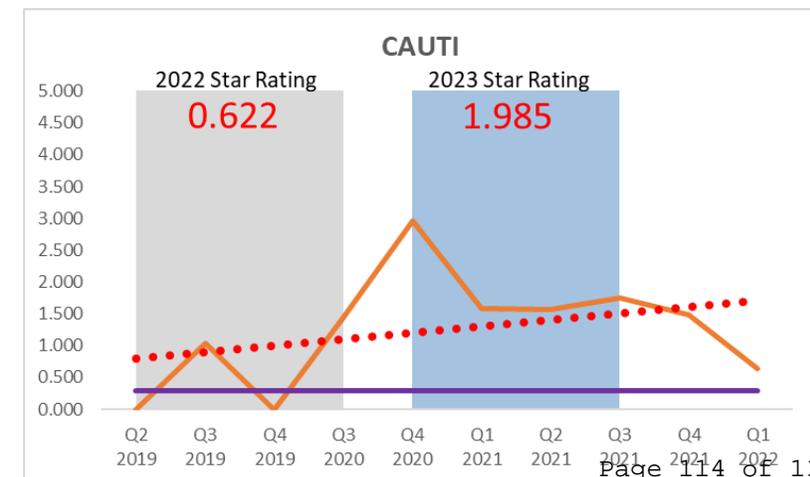
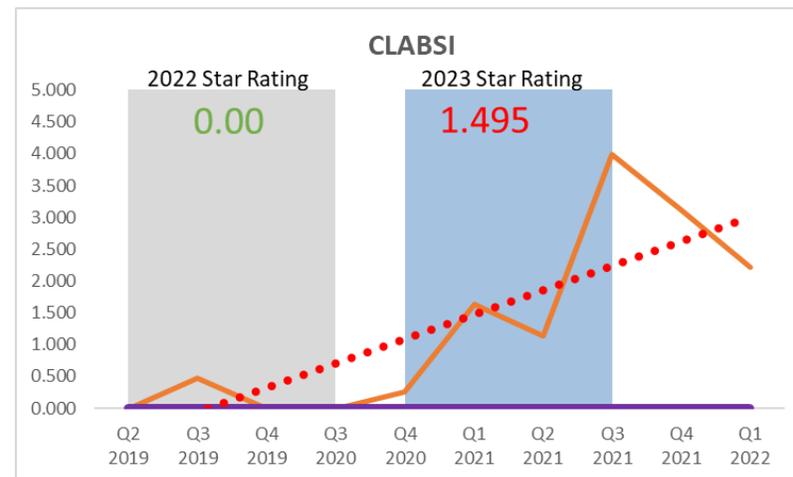
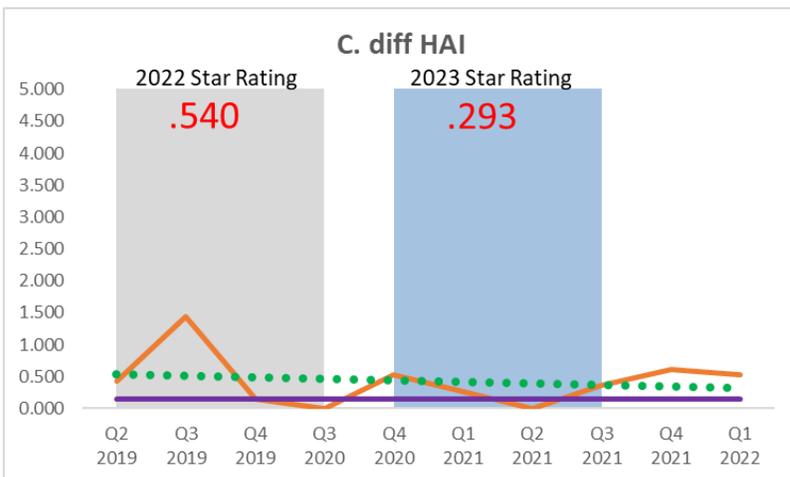
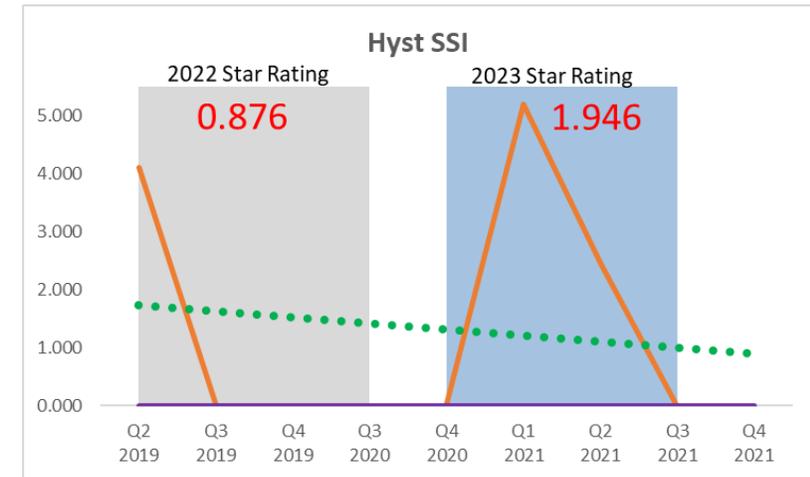
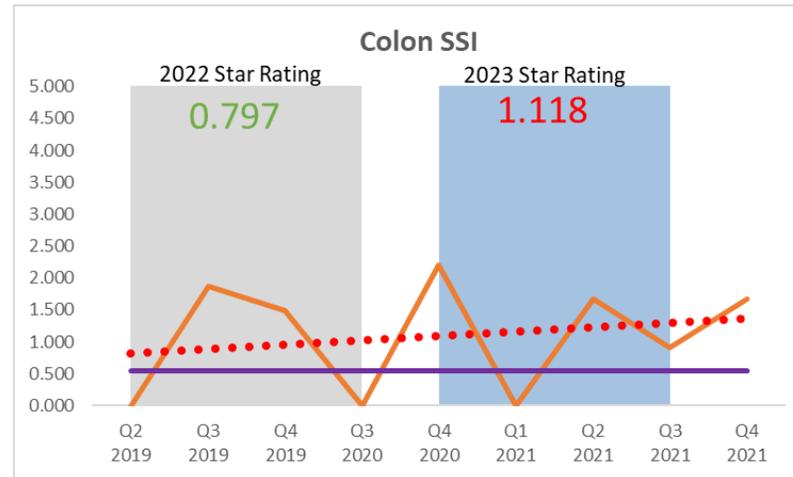
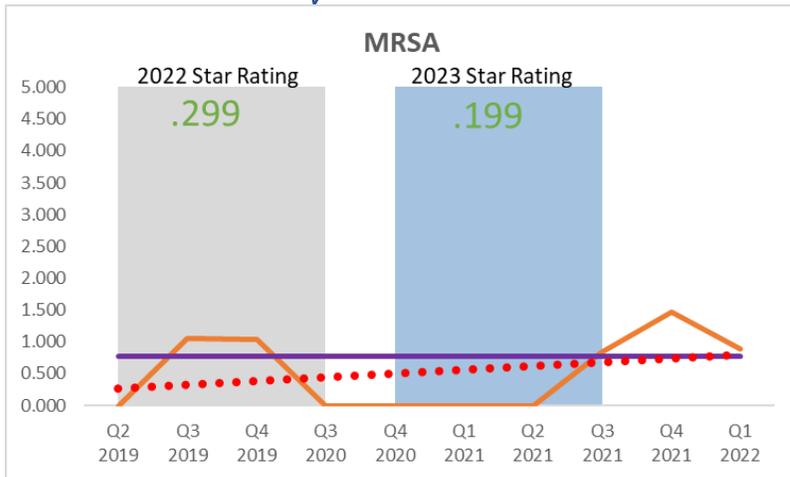


# Readmissions Action Plan

- Readmission Steering Committee – Cohort teams will continue to meet monthly and steering committee quarterly.
- Rules have been set up in Vigilance System for real time notification of readmission teams.
- Have added physicians to all re-admission teams.
- Building teams around Sepsis and AKI (top causes for all cause readmissions)
- Have fixed problem to exclude hospice patients in Quality Advisor.

All HAIs are moving in the right direction in last quarter following Covid spike except Colon SSI.

# Complications



# Complications Action Plan

## SSI

- Implement Colon SSI bundle – Team reviewing different bundles to choose which to implement.
- Implement De-colonization for CABG, COLO, and Joint Procedures. – Finishing testing from IT standpoint then will implement.
- Keeping an eye on hysterectomy numbers to see any trends.

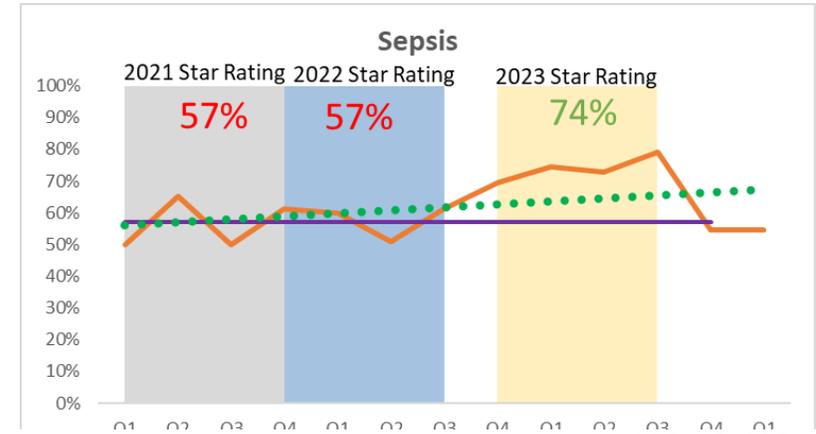
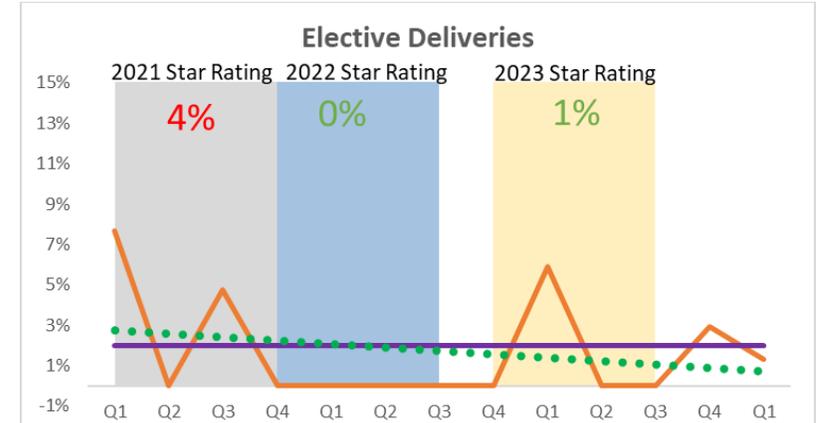
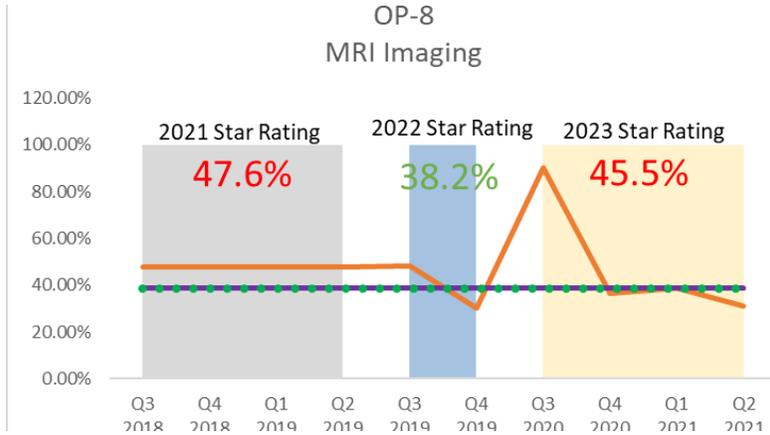
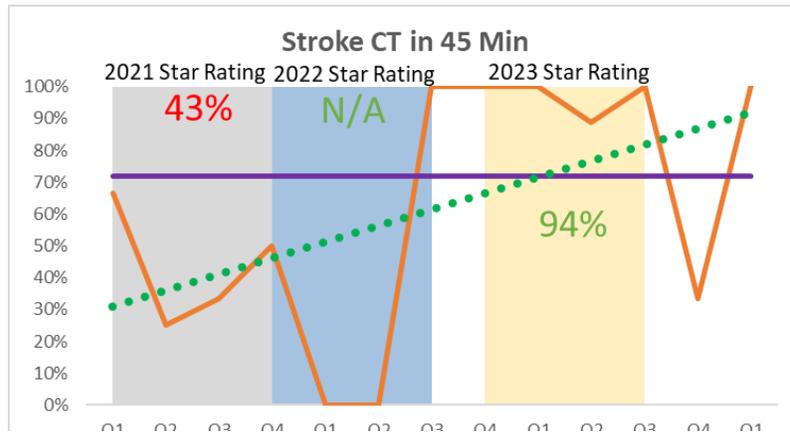
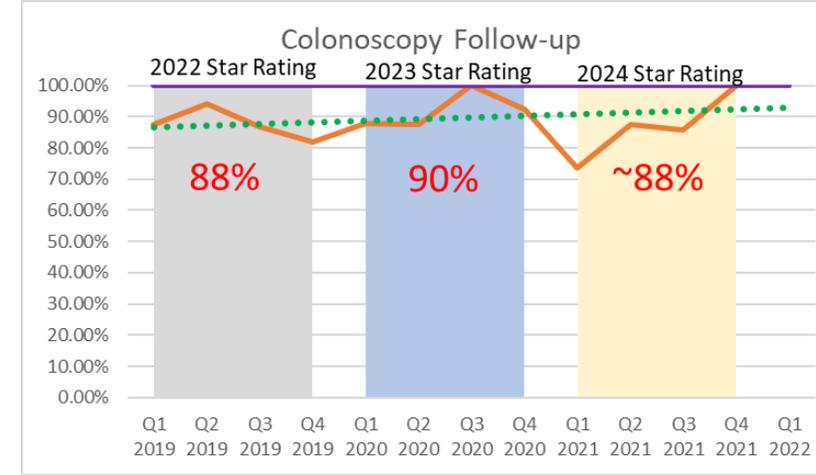
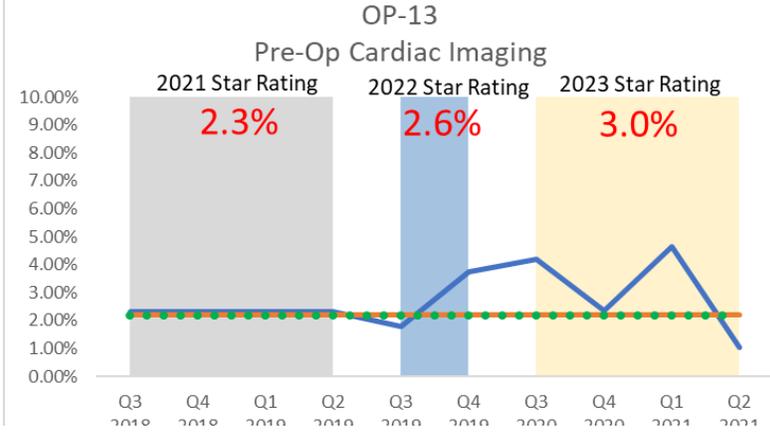
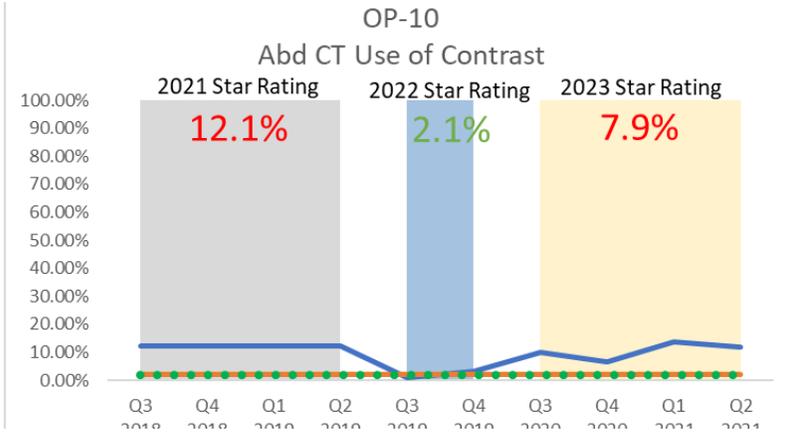
## CAUTI

- CAUTI team has done great work in moving these numbers in the last quarter
- Educate on Orders, nurse driven protocol, and decreasing foley utilization. – working to ensure nurses can see orders on the front side consistently.
- Work with Nursing Education for nursing re-education on peri-care.
- Add Foley care onto the travel/agency nursing onboarding education.
- IP Audits

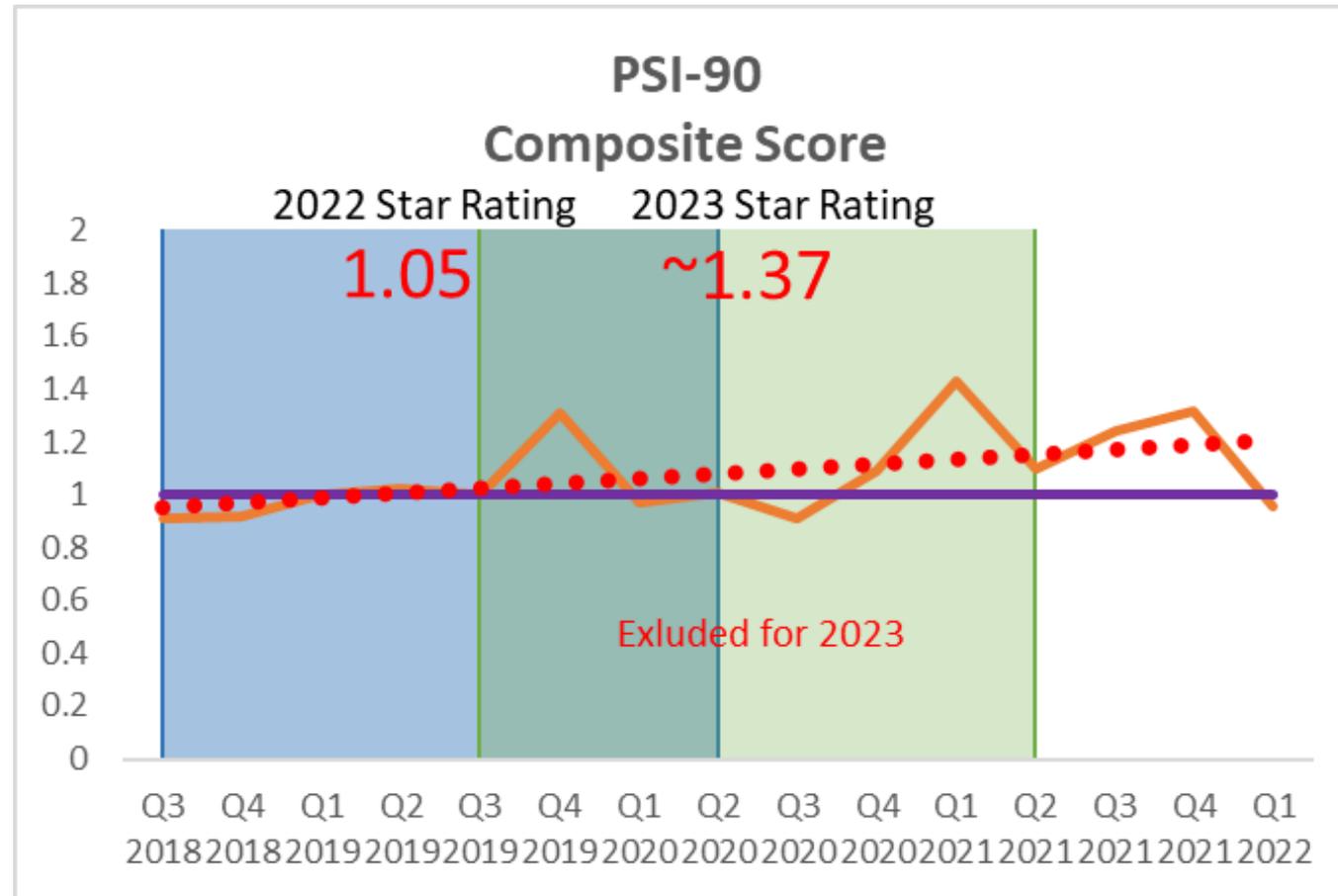
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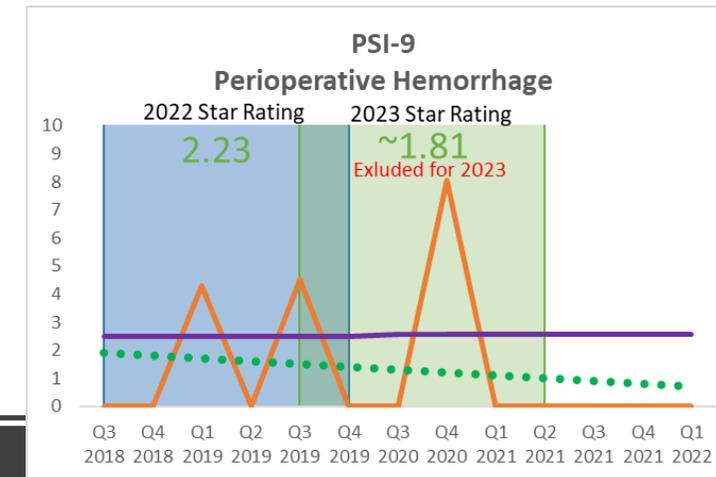
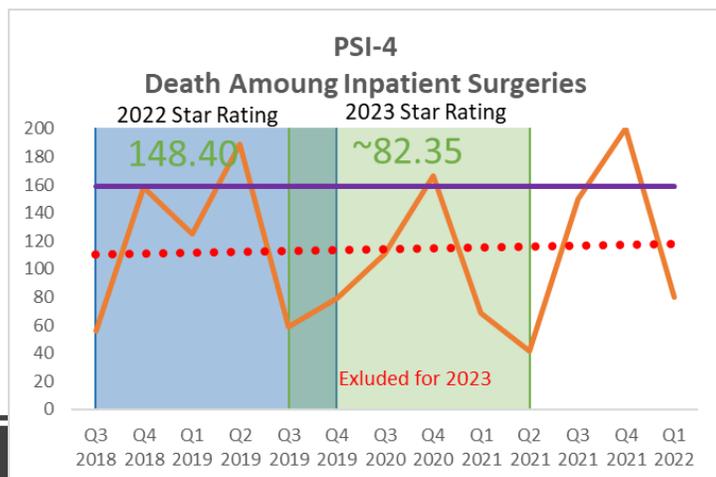
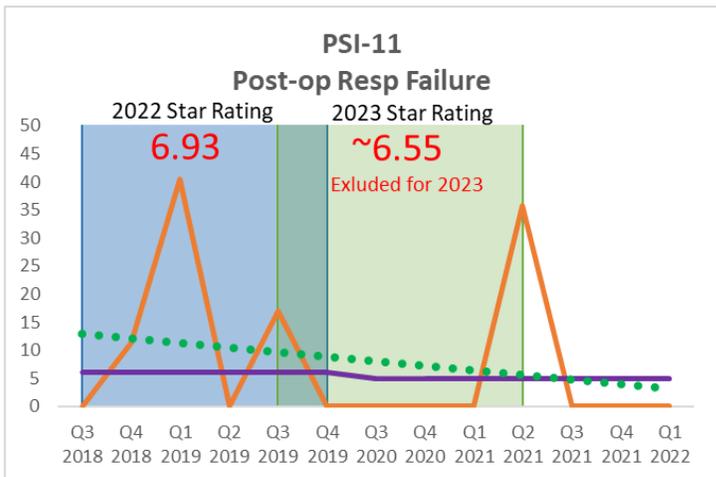
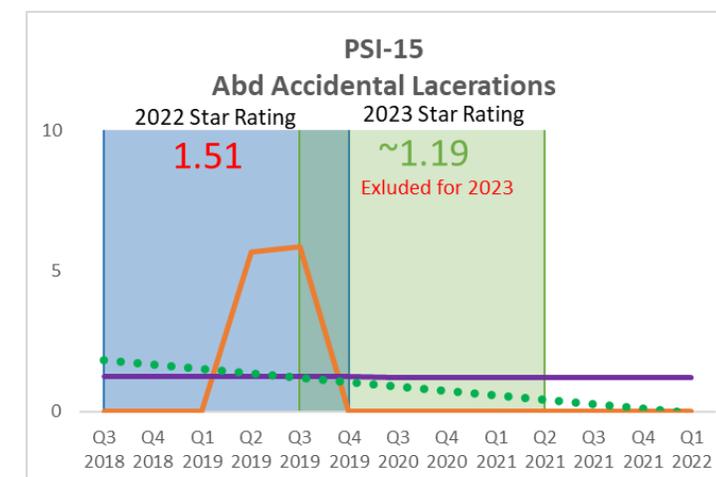
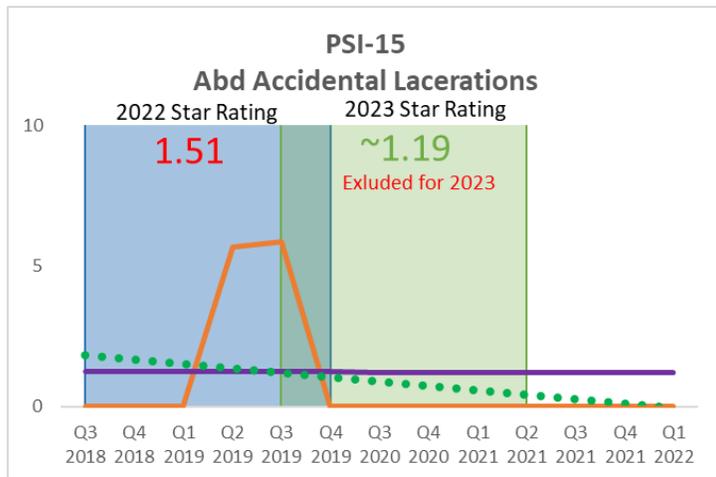
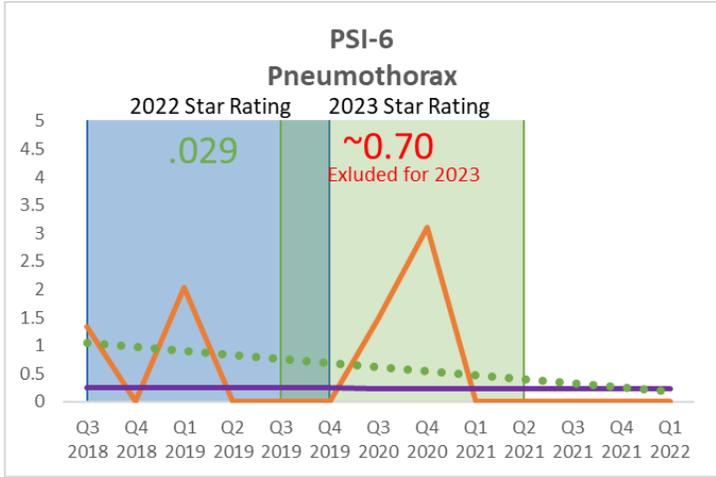
- IP Audits
- Implementation of decolonization process should be implemented by end of June.
- Continue to work toward improved hand hygiene numbers house wide.

# Timely & Effective Care



# Patient Safety Indicator Composite Score

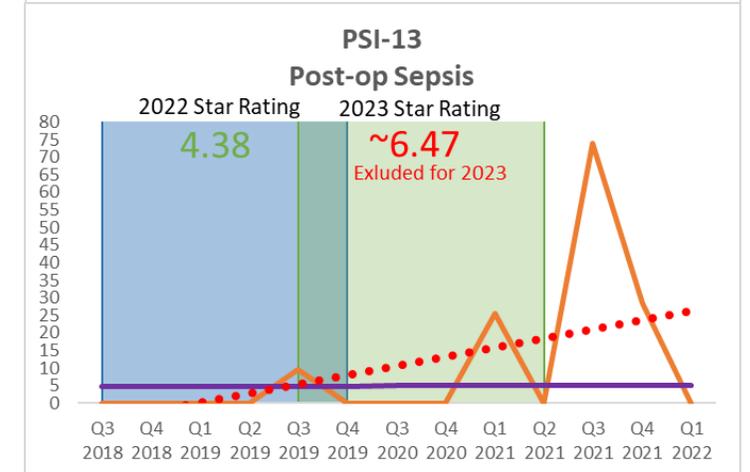
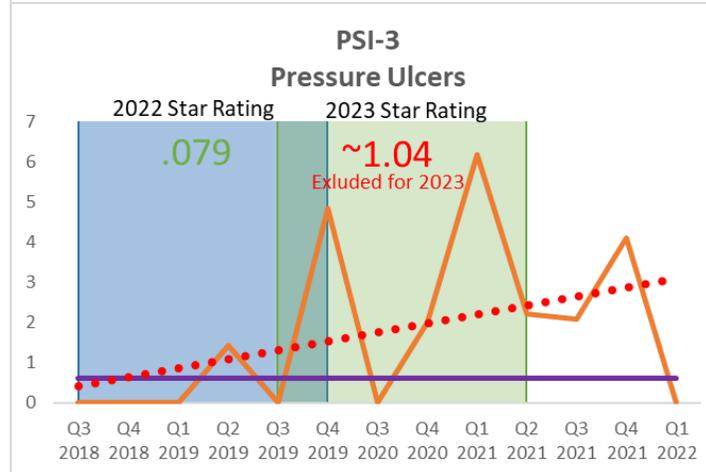
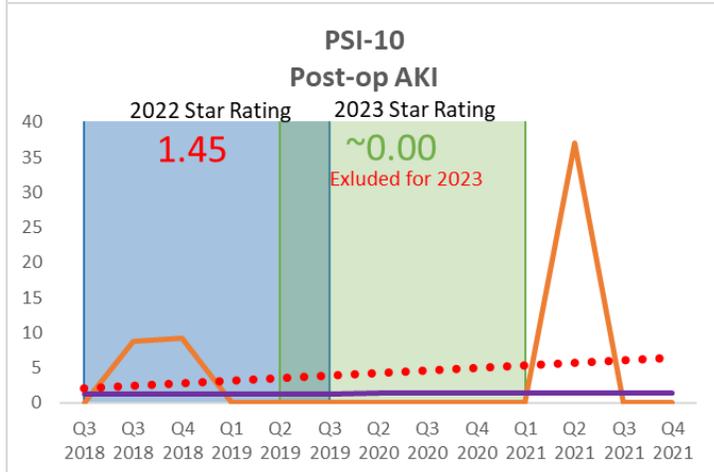
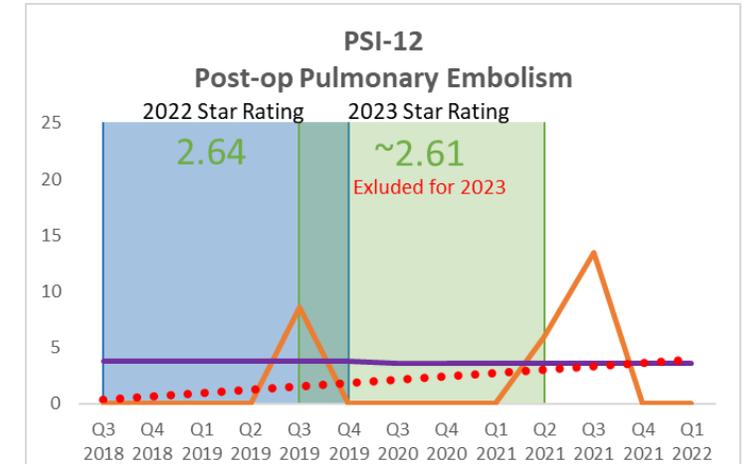
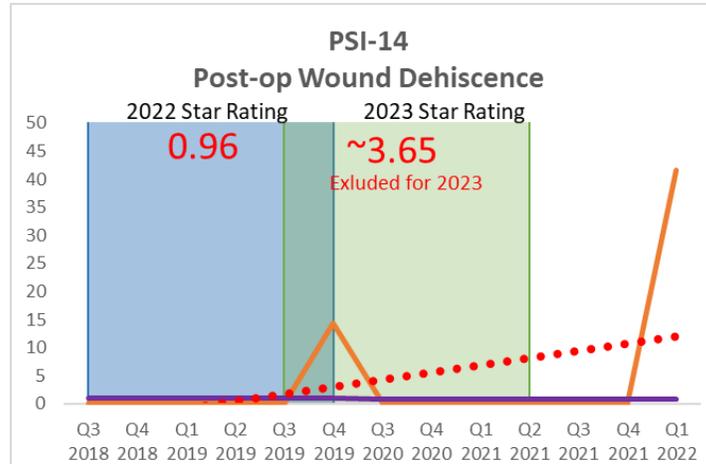
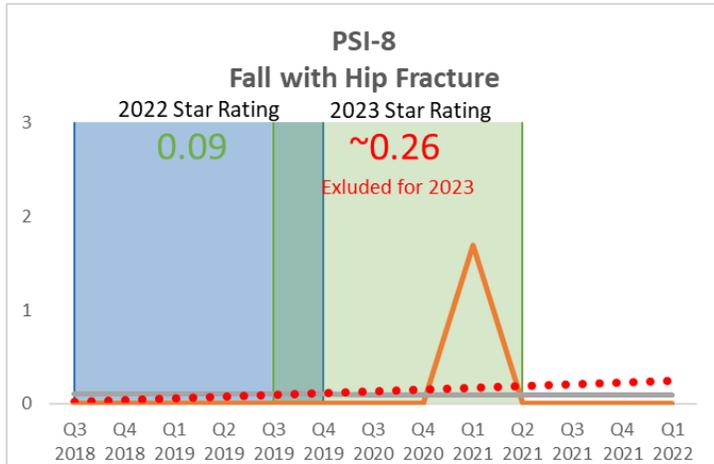




# PSI Making Progress

# PSI Needing Action

Long trend is upward trend but last 2 quarters trending down.



# PSI Action Plan

- Utilizing 3M360 Coding/Quality to review each PSI.
- Working with CDI and coding on any findings from quality review.
- Performing Focus Quality Reviews on all PSIs.

# Leap Frog Hospital Survey Update

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- Currently gathering 2021 Survey Data
  - Due date 6/30/2022
- Will report out expected scores next quarter after all data has been collected

# Case Mgt. Length of Stay Obs Unit

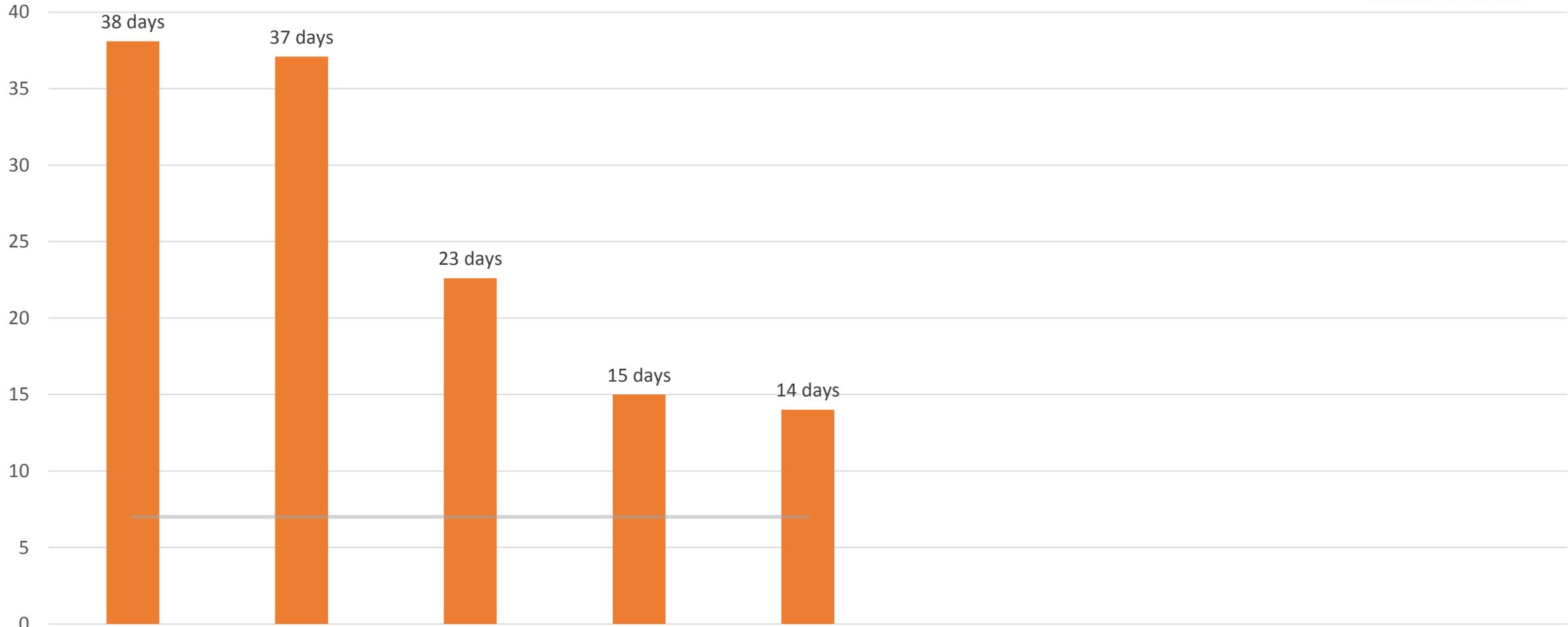


Kim Leftwich, DNP, RN  
ACNO

# Case Management

	<h2>Case Management &amp; Utilization Review</h2>
<p><b>Current State</b></p>	<ul style="list-style-type: none"><li>• Primary coverage M-F during business hours 8am-4:30 pm</li><li>• No weekend coverage provided currently</li><li>• Daily Briefings- Started April 2022</li><li>• LOS Meeting- Started January 2022</li></ul>
<p><b>Future State</b></p>	<p>Weekends: Add CC RN and UR coverage to weekends to continue care coordination, discharge planning, and UR activities over the weekend.</p> <p><b>June 11th</b></p>
<p><b>Next Steps</b></p>	<p>Continue Growing Daily Briefings</p> <p>Continue LOS Meeting (Goal 5-7 days)</p>

# Length of Stay



	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Jul-22	Aug-22	Sep-22
Total	38	37	23	15	14				
Goal	7	7	7	7	7				

# Observation Unit

	<h2>3W Observation Unit</h2>
<b>Goals</b>	<ul style="list-style-type: none"><li>• Cohort all observation pts in one area for focus on quick discharge</li><li>• Discharge Pts within 24 hours</li><li>• One Provider Service</li></ul>
<b>Wins</b>	<ul style="list-style-type: none"><li>• Opened May 10<sup>th</sup>, 2021</li><li>• Obs LOS- Decreased from 41.2 hrs to 30.8</li></ul>
<b>Next Steps</b>	<ul style="list-style-type: none"><li>• Continue to work with our ancillary teams for:<ol style="list-style-type: none"><li>1. Post Acute Service Needs</li><li>2. Diagnostic and Lab Turn Around Times</li><li>3. Outpatient Services and Procedures</li></ol></li></ul>

A RESOLUTION OF THE ECTOR COUNTY HOSPITAL DISTRICT BOARD OF DIRECTORS ADOPTING A PLAN FOR REDISTRICTING TO REFLECT POPULATION GROWTH BASED ON DATA FROM THE 2020 UNITED STATES CENSUS.

**WHEREAS**, the 2020 United States Census showed an overall increase in the population of the Ector County Hospital District; and

**WHEREAS**, the Ector County Hospital District was represented on the Ector County Redistricting Task Force in 2021 to re-draw boundaries for certain elected officials in Ector County, Texas, including directors for the Ector County Hospital District; and

**WHEREAS**, the Ector County Redistricting Task Force included among its recommendations, Plan A, attached hereto as Exhibit “A”; and

**WHEREAS**, Plan A: draws districts to contain similar total population size with a maximum deviation of less than ten percent (10%) between the smallest district and the largest district; draws districts that contain contiguous and compact geographic areas; uses identifiable geographic features and boundaries; uses county election precinct lines as single-member district boundaries; maintains racial and/or language minority population as a community of interest in one or more single-member district; and follows guidelines as defined in the Voting Rights Act to avoid retrogression.

**NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF DIRECTORS OF THE ECTOR COUNTY HOSPITAL DISTRICT:**

**Section 1.** That the facts stated in the preamble are found to be true and correct and are incorporated herein by reference.

**Section 2.** That the Ector County Hospital District Police Department hereby adopts Plan A, to be submitted to the United States Department of Justice for review and preclearance.

**Section 3.** That, subject to approval by the United States Department of Justice, the Ector County Hospital District adopts Plan A as the boundaries for its seven districts, effective beginning with the subsequent election of a director in a regular election.

The foregoing resolution was approved and adopted on June 7, 2022, by the following vote: \_\_\_\_\_ in favor, \_\_\_\_\_ opposed.

Approved the 7<sup>th</sup> day of June, A.D., 2022.

\_\_\_\_\_  
Bryn Dodd, President

ATTEST:

\_\_\_\_\_  
David Dunn, Board Secretary

# ODESSA COLLEGE FOUNDATION

May 11, 2022

Medical Center Hospital FBO Odessa College Fund  
Ector County Hospital District  
PO Box 7239  
Odessa, TX 79760  
Attn: Steve Ewing, CFO

Dear Mr. Ewing,

Thank you for your donation to the Odessa College Foundation!  
The check distribution is the net income from the Medical Center Hospital FBO Odessa College Trust established by the Ector County Hospital District in 2007 designated "to promote excellence in clinical care of patients, clinical programs, clinical practice in nursing at OC by the establishment and support of an Endowed Chair to benefit OC and the Ector County Hospital District. The endowed chair shall be for the Associate Dean of Nursing Education and shall be known as the Medical Center Hospital Endowed Chair of Nursing."

This year's check is in the amount of \$6,251.19, check # 294976, dated May 4, 2022. We greatly appreciate Medical Center Health System! The Odessa College Foundation **thanks you** for your commitment to support the Odessa College Nursing Program.

Sincerely,



Jacquie Gore  
Vice President of Advancement,  
Business & Governmental Relations

Thank you for  
your support of  
OC students!

Jacquie Gore  
Vice President of  
Advancement, Business &  
Governmental Relations

#### BOARD MEMBERS

Tommy Salmon, Jr., President  
Jeff Adams  
Charles Carlson  
Aracely Chavez  
Connie Coots  
Jefferson Cox  
Shem Culpepper  
Dr. Tara Deaver  
Melinda Garriga  
Lisa Hill  
Paul Hinojos  
Gary Johnson  
Tom Passmore  
Candy Thompson  
Monica Tschauner

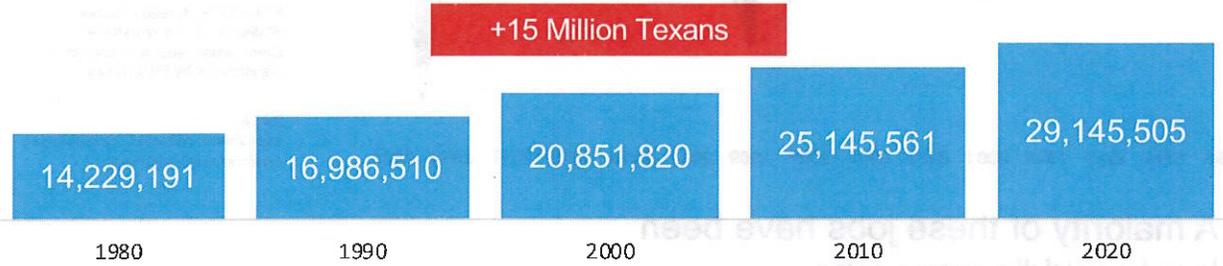
Cc: Mike Warren, Senior Vice-President and Trust Officer  
Prosperity Bank  
402 Cypress St, Suite 100  
Abilene, TX 79601



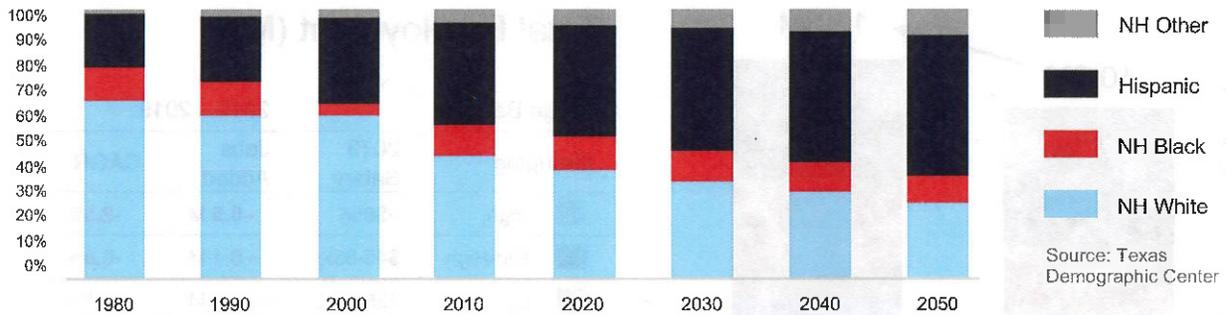


# Statewide Trends Shaping Our Future

Texas' population is booming - doubling over the past 40 years.



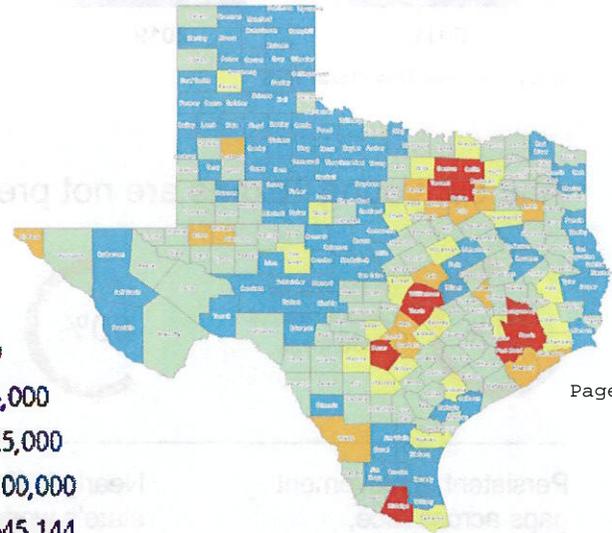
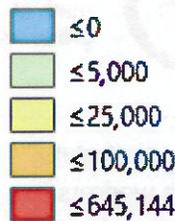
Our state's population has been growing more diverse.



Texas' population growth has not been evenly distributed across the state.

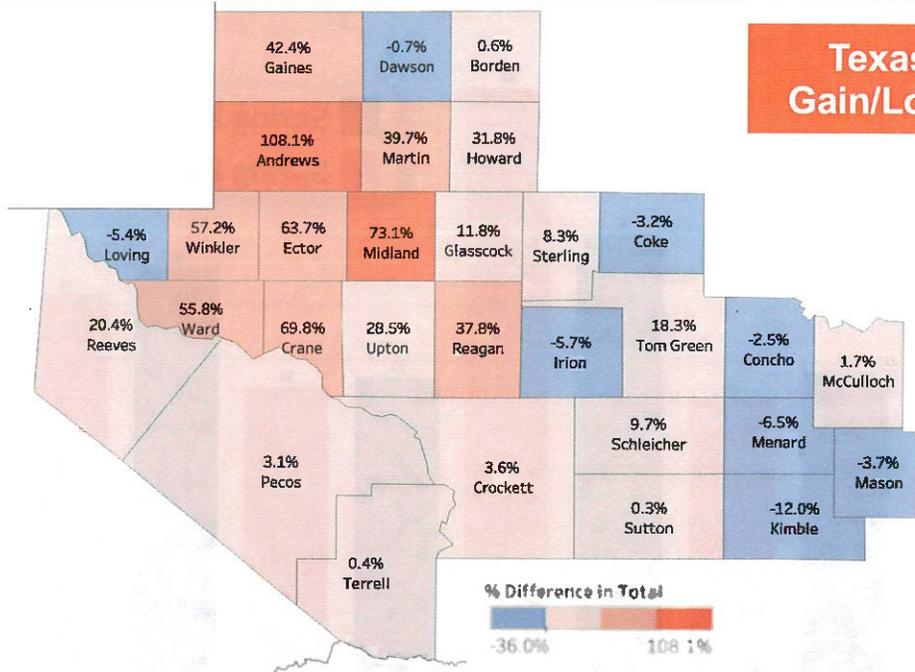
**101** counties lost population over the past decade

Estimated Numeric Change, Texas Counties, 2010-2020



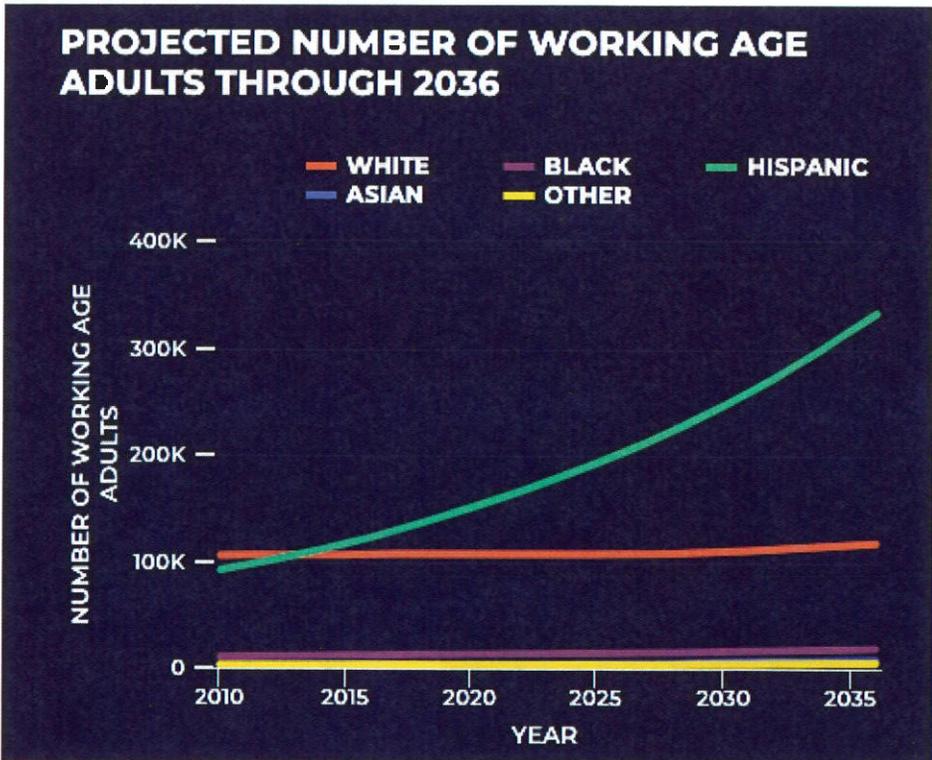


# Midland Trends Shaping Our Future



**Texas Percent Population Gain/Loss Between 2021-2036**

The populations of Midland and Andrews counties are expected to grow by 73% and 108% over the next 15 years respectively, compared 27% state growth.



The Permian Basin workforce development area is growing rapidly in size and diversity. Hispanic Texans became a plurality of the workforce in the past decade, and this trend will grow dramatically over the next 15 years.

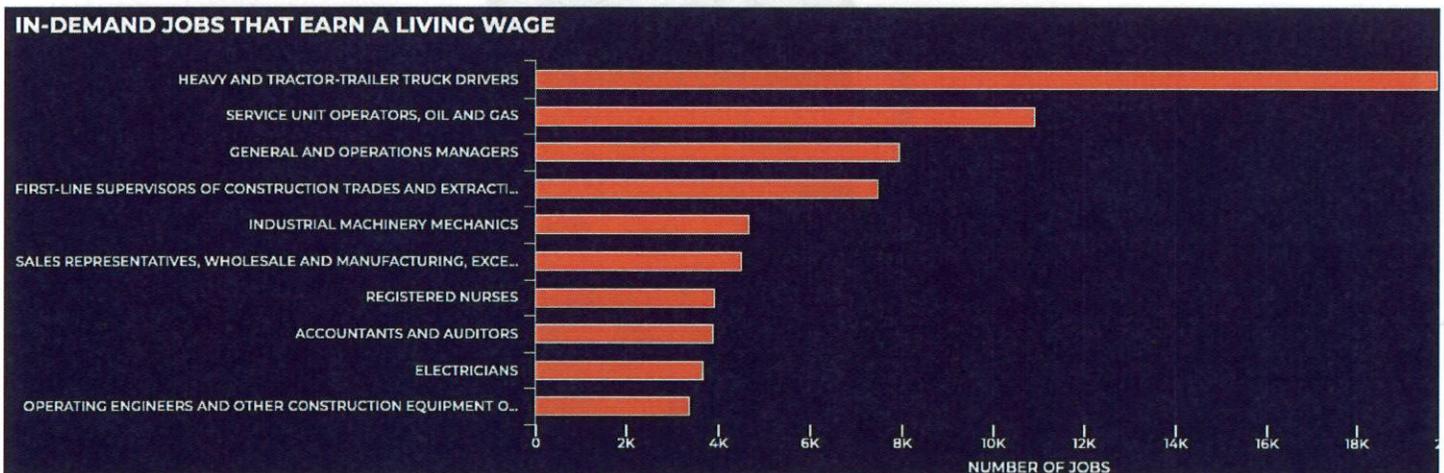
## Workforce

### High School Graduate Pathway Outcomes



Of the 1250 HS graduates in Midland County, 425 went directly into the workforce; of those, 65 (15%) were making a living wage within 6 years. About 825 HS graduates pursued higher education; of those, about 151 (18%) were earning a living wage six years later.

## In-Demand Jobs That Earn A Living Wage

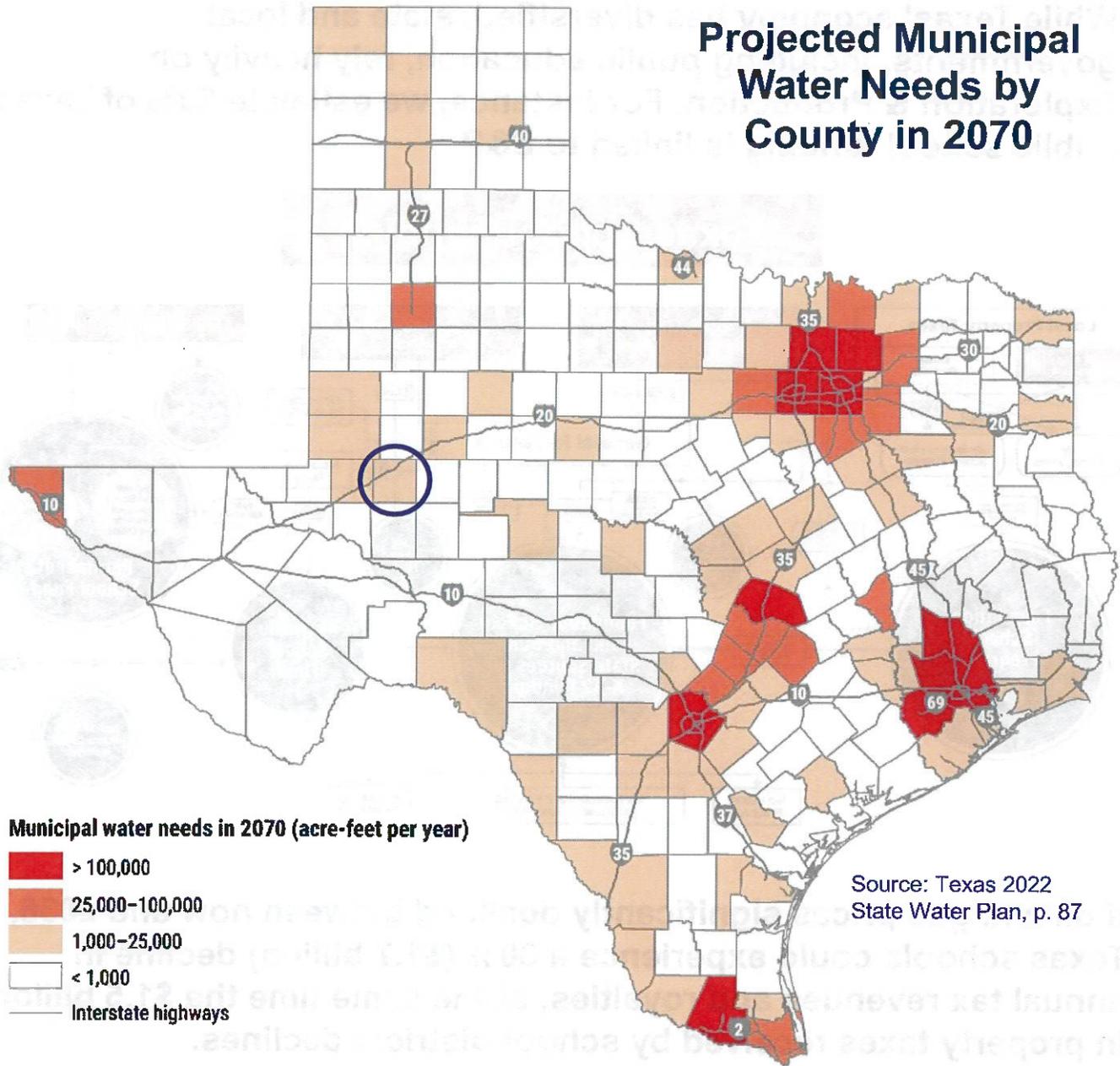


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The top in-demand and living wage jobs in the Permian Basin WDA region are consistent with the oil & gas industry, along with jobs like registered nurses and accountants.

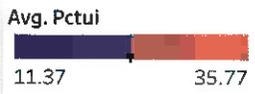
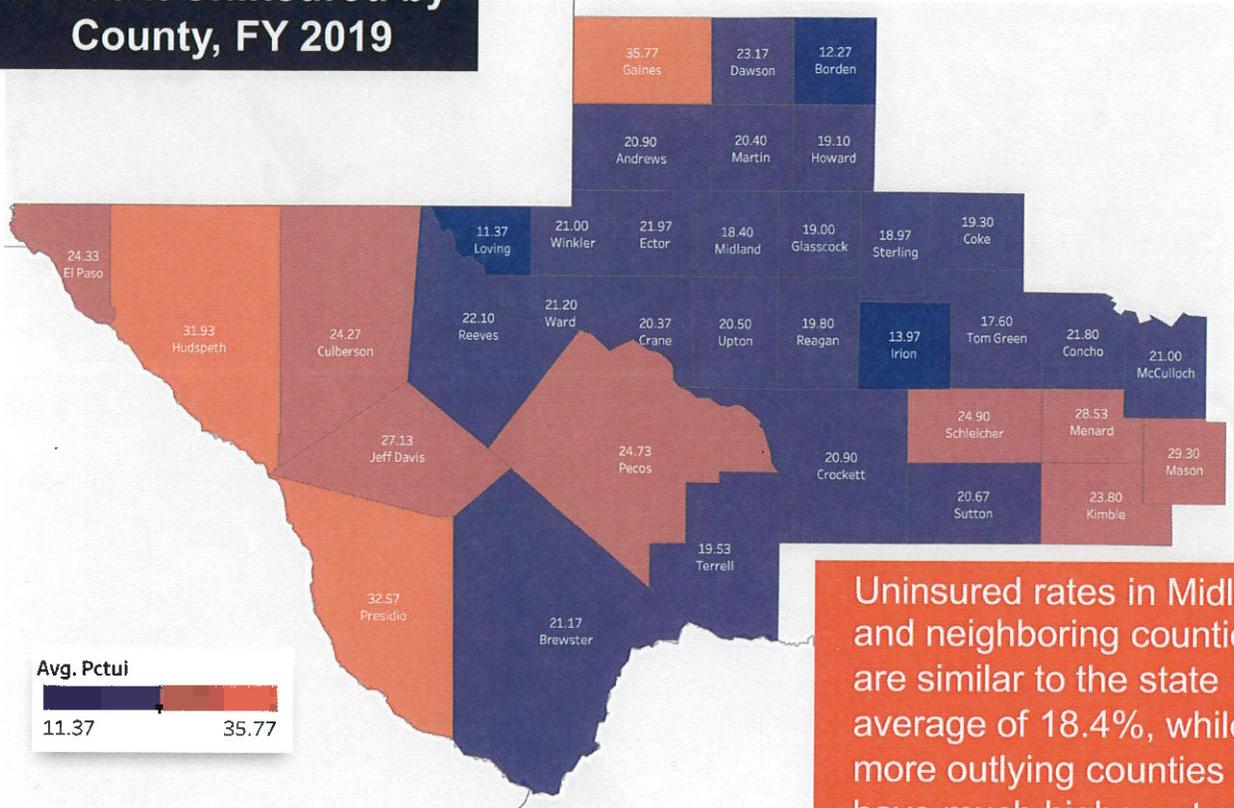
# Water

## Projected Municipal Water Needs by County in 2070



By 2070, Midland County is projected to have a potential shortfall of 19,000 acre-feet/year, or about 44% of total demand. This is rather moderate compared to other counties in major metro areas. The shortfall in 2030 is about 18%.

# Percent Uninsured by County, FY 2019



Uninsured rates in Midland and neighboring counties are similar to the state average of 18.4%, while more outlying counties have much higher rates.

## Notes

**DIRECTIVE FROM**  
**ECTOR COUNTY HOSPITAL DISTRICT**  
**D/B/A MEDICAL CENTER HOSPITAL**

**TO**

**MEDICAL CENTER HEALTH SYSTEM FOUNDATION**

Ector County Hospital District d/b/a Medical Center Hospital, a political subdivision of the State of Texas (the "*Hospital*"), is a hospital district created under Title 3, Chapter 1024 of the Texas Special District Local Laws, under the authority of Section 9, Article IX, Texas Constitution for the purpose of providing hospital and medical care to residents of Ector County and surrounding areas;

WHEREAS, the Foundation is a Texas non-profit corporation organized for charitable, educational, and scientific purposes and is to be operated exclusively for the benefit of, and to perform functions on behalf of, the Hospital;

WHEREAS, the Hospital has determined that there is a legitimate and demonstrable need for behavioral and mental health services within its service area; and

WHEREAS, the Hospital has determined that the Permian Basin Behavior Health Center will further the Hospital's mission, purpose, and objective to provide high quality mental health care to residents within its service area.

THEREFORE, the Hospital issues the following directive: monetary support by the Foundation toward the creation, development and operation of the Permian Basin Behavioral Health Center would directly benefit the objectives, responsibilities and functions of the Hospital.

Approved this 1<sup>st</sup> day of June, 2022.

**ECTOR COUNTY HOSPITAL DISTRICT**  
**D/B/A MEDICAL CENTER HOSPITAL**

By: \_\_\_\_\_

Russell Tippin  
President/CEO

**ATTEST:**

**MEDICAL CENTER HEALTH SYSTEM**  
**FOUNDATION**

By: \_\_\_\_\_

Tammy Hawkins  
President

## June 2022 Board Report

### Regional Services

#### Regional Outreach

Andrews- Met with ED staff and providers. They have not had any recent transfer issues. I have let them know about some of our newer providers. They are glad to hear we have added infectious disease to our service lines. I also met with clinic referral specialist. They stated they are having some issues referring patients for GI services. They requested some clarity on what insurances we accept, I have provided them with the list and updated on new providers to the area.

Seminole- Met with ED provider Brett, he stated he has no issues with transfers. He states he really enjoys speaking with our providers as they have been easy to work with. Also spoke with referral specialist, provided updates on new providers and list of all clinics. No issues currently.

Stanton- Spoke with ED staff and Mark Mckiski, new ED supervisor. They have had no issues with transfers to us, they stated they have sent more to us recently as midland has been on diversion. They stated they have some staff doing some shadowing here and it has been a great experience. Mark requested to connect with our OB/ pediatric department for some education opportunities. I have connected him with Tammy. I reminded ED staff about our NICU and women's and children's area.

Big Spring- Rounded on all clinics in outpatient building, provided updated provider list to primary care, pediatric and surgery department.

Colorado City- Met with ED staff provided updates on new providers and service lines. They are glad to hear about infectious disease. I also spoke with Clinic Manager Misty Lendermon about each of our service lines. We also spoke briefly about Telemedicine, she stated they are still doing some Telemed for specialist in their primary clinics. She would be glad to hear what we offer once we get that going. No other needs currently.

Ft. Stockton- Met with ED staff and providers. They are glad we are no longer experiencing diversions. They have had an uptick in volume and seeing more STEMIS and strokes recently. I also met with clinic referral specialist, no issues sending to our clinics at this time. I reminded her to please call with any issues.

Reeves- Met with ED, introduced self and role to the 2 new nurses. No issues were reported, MD did ask if we accepted pediatric patients. I updated him with that service line information and let him know about our pediatric coverage from Covenant. Spoke with Brenda, they are expecting their move to be in late July or August, they were needing some help with moving their OR. I have connected her with OR director and told her to reach out if they need assistance in their move.

Ward- Met with Leticia CEO, Ian new CNO, and Rene new med surge director. I introduced myself and role. Ian stated he has some concerns about missed opportunities in their swing bed. I have set up a lunch with the new members from Ward and our case management department. I have also agreed to take the Ward group and introduce them to some of our providers to help build the relationship.

Kermit- met with Med surge, ED staff and providers. No issues with transfers. They are relieved we have not been on diversion; they did have some questions about our GI coverage I have let them know where we stand, and we are actively recruiting as we know this is a demand.

Rankin- Met with CEO and CNO, they have had no issues. They thanked us for the swing bed referrals and stating they are working to open a cardiopulmonary department as they know it will be a great resource for their community. No issues currently.

#### **Clinic Outreach-**

Dr. Birungi- Surgery

##### **Primary Care:**

Dr. Salcido and 4 of his PA's (Jose Garcia, Araceli Romero, Jesus Torres, Sandra Nieto)

Dr. Ortega

Dr. John Garcia

Dr. Casanova

Dr. Butler

Dr. Prasad (Gracie Andrade NP)

Dr. Bacani

Dr. Wong

Dr. Rajesh Patel

##### **Urgent Cares:**

Excel ED

Vital Care

Signature Care

West Tx Urgent Care

#### **MCHTelecare-**

5/10 MyMCH launched to community

5/12 MCH Telecare Scheduled visit implementation

Total visit count- 195